## 2014-2015 Year in Review

School District No. 8 (Kootenay Lake) Finance \& Operations Committee
September 29, 2015

## Financial Report Card

- Operating Fund
- Special Purpose Funds
- Capital Fund


## Operating - Income Statement

| Revenues |  |  |  |
| :---: | :---: | :---: | :---: |
| Provincial Grants |  |  |  |
| Ministry of Education | 47,470,731 | 47,216,690 | 46,942,537 |
| Other | 125,613 | 126,049 | 118,432 |
| Federal Grants |  |  |  |
| Tuition | 1,233,600 | 1,132,358 | 1,211,844 |
| Other Revenue | 453,727 | 501,105 | 512,696 |
| Rentals and Leases | 164,049 | 140,295 | 152,908 |
| Investment Income | 46,258 | 99,612 | 58,877 |
| Total Revenue | 49,493,978 | 49,216,109 | 48,997,294 |
|  |  |  |  |
| Expenses |  |  |  |
| Instruction | 38,664,524 | 37,662,560 | 36,447,554 |
| District Administration | 1,971,657 | 2,025,926 | 2,158,885 |
| Operations and Maintenance | 6,708,780 | 6,709,052 | 7,088,970 |
| Transportation and Housing | 2,349,017 | 2,307,618 | 2,249,789 |
| Debt Services |  |  |  |
| Total Expense | 49,693,978 | 48,705,156 | 47,945,198 |
|  |  |  |  |
| Operating Surplus (Deficit) for the year | (200, 000 ) | 510,953 | 1,052,096 |

## Operating - Income Statement

| Operating Surplus (Deficit) for the year | $(200,000)$ | 510,953 | 1,052,096 |
| :---: | :---: | :---: | :---: |
| Budgeted Appropriation (Retirement) of Surplus (Deficit) | 400,000 |  |  |
| Budgeted Reduction of Unfunded Accrued Employee Future Benefits |  |  |  |
| Net Transfers (to) from other funds |  |  |  |
| Tangible Capital Assets Purchased | $(200,000)$ | $(581,138)$ | $(549,998)$ |
| Tangible Capital Assets - Work in Progress |  |  |  |
| Local Capital |  |  |  |
| Other |  |  |  |
| Total Net Transfers | $(200,000)$ | $(581,138)$ | (549,998) |
|  |  |  |  |
| Total Operating Surplus (Deficit), for the year | - | $(70,185)$ | 502,098 |
|  |  |  |  |
| Operating Surplus (Deficit), beginning of year |  | 2,373,090 | 1,870,992 |
| Prior Period Adjustments |  |  |  |
| District Entered |  |  |  |
| District Entered |  |  |  |
| Operating Surplus (Deficit), beginning of year, as restated |  | 2,373,090 | 1,870,992 |
|  |  |  |  |
| Operating Surplus (Deficit), end of year |  | 2,302,905 | 2,373,090 |

## Operating - Surplus Appropriation

| Schools and other programs | $\mathbf{1 3 2 , 5 0 5}$ |
| :--- | ---: |
| Aboriginal Education | 195,823 |
| Contractual Pro-D | 96,856 |
| Staffing | 745,200 |
| My Education Implementation | 41,039 |
| $2014 / 2015$ Budget | 400,000 |
| Technology: Next Generation Network | 115,482 |
| Subtotal internally restricted | $1,726,905$ |
| District reserve | 500,000 |
| International program reserve | 76,000 |
| Total available for future operations | $\$ 2,302,905$ |

## Operating - Per Pupil Expense Breakdown

| Operating | $\$$ | $\%$ of Total | Per FTE |
| :--- | :--- | :--- | :--- |
| Instruction | $\$ 37,662,560$ | $76 \%$ | $\$ 7,845$ |
| Administration | $\$ 2,025,926$ | $4 \%$ | $\$ 422$ |
| Operations | $\$ 6,709,052$ | $14 \%$ | $\$ 1,397$ |
| Transportation | $\$ 2,307,618$ | $5 \%$ | $\$ 481$ |
| Capital | $\$ 581,138$ | $1 \%$ | $\$ 121$ |
| Total | $\$ 49,286,294$ |  | $\$ 10,266$ |

Expense Breakdown per \$10,266/FTE Student


## Operating - Expense vs. Budget (Prelim)

| Operating | Expense | Budget | Under/(Over) | \% Under/ |
| :--- | :--- | :--- | :--- | :--- |
|  |  |  |  | (Over) |
| Instruction | $\$ 37,662,560$ | $\$ 38,664,524$ | $\$ 1,001,964$ | $3 \%$ |
| Administration | $\$ 2,025,926$ | $\$ 1,971,657$ | $-\$ 54,269$ | $-3 \%$ |
| Operations | $\$ 6,709,052$ | $\$ 6,708,780$ | $-\$ 272$ | $0 \%$ |
| Transportation | $\$ 2,307,618$ | $\$ 2,349,017$ | $\$ 41,399$ | $2 \%$ |
| Capital | $\$ 581,138$ | $\$ 200,000$ | $-\$ 381,138$ | $-191 \%$ |
| Total | $\$ 49,286,294$ | $\$ 49,893,978$ | $\$ 607,684$ | $1.22 \%$ |

## Operating - Expense vs. Budget (Prelim)

| Operating | Expense | Budget | Under/(Over) | \% Under/ |
| :---: | :---: | :---: | :---: | :---: |
| (Instruction | $\$ 37,662,560$ | $\$ 38,664,524$ | $\$ 1,001,964$ | $\mathbf{2 . 5 9 \%}$ |
| Made up of... |  |  |  |  |
| Salaries | $\$ 26,810,325$ | $\$ 27,252,862$ | $\$ 442,537$ | $1.6 \%$ |
| Benefits | $\$ 7,287,091$ | $\$ 7,360,689$ | $\$ 43,598$ | $1.0 \%$ |
| Services \& Supplies $\$ 3,565,144$ | $\$ 4,050,973$ | $\$ 485,829$ | $12.0 \%$ |  |
| Total | $\$ 37,662,560$ | $\$ 38,664,524$ | $\$ 1,001,964$ | $2.59 \%$ |

## Operating - Revenue vs. Budget (Prelim)

| Operating | Revenue | Budget | Under/(Over) | \% Under/ |
| :---: | :---: | :---: | :---: | :---: |
| Ministry | $\$ 47,216,690$ | $\$ 47,470,731$ | $\$ 254,041$ | (Over) |
| Provincial - Other | $\$ 126,049$ | $\$ ~ 125,613$ | $-\$$ | 436 |

## Capital

| Capital | Total | By-law | MOE-SPF | Operating |
| :--- | :--- | :--- | :--- | :--- |
| Sites | - | - | - | - |
| Buildings | $1,431,077$ | 899,196 | 164,224 | 367,657 |
| Furniture \& Equipment | 24,123 |  |  | 24,123 |
| Vehicles | 619,583 | 582,362 |  | 37,221 |
| Computer Software | - |  |  | 152,137 |
| Computer Hardware | 152,137 |  | 164,224 | 581,138 |
| Total | $2,226,920$ | $1,481,558$ |  |  |

## Capital Continued

- Additions to Asset Pool
- Depreciation/Amortization (***)
- Decrease in Asset Base
$\$ 2,226,920$
\$3,256,200
\$1,029,280
*** (Rate at which we use our assets based on standard life cycles of assets: Building 40 years/Furniture \& Equipment 10 years/Vehicles 10 years/Computer Software/Hardware 5 years)


## School Carry Forwards

- District Allocations Operating (based on enrolment)
- \$362 K June 2014 to \$102 K June 2015
- $72 \%$ Reduction
- Great News is Two-Fold
- Better spending patterns
- DL allocation reduction
- District Allocations Targeted (based on enrolment \& Other)
- \$200 K June 2014 to \$156 K June 2015
- $22 \%$ Reduction
- Better spending patterns

School Allocations - Trust (eFunds)

- \$1,644,627 June 2014 to \$1,597,095 June 2015
- $2.9 \%$ Decrease
- Step in the right direction


# SCHOOL DISTRICT NO. 8 (KOOTENAY LAKE) <br> Trust Fund and District School Allocation Transparency Framework 

October 2, 2014 (Received by Board September 23, 2014)

Responsibility of: Principals
Reporting to: Superintendent
Resource: Secretary Treasurer

## Purpose:

1. Ensure clear communication of information to community stakeholders: PAC, staff, Board, District,
2. Build self-awareness: PVP and Clerical Bookkeeping Staff
3. Align District School Allocations and School Trust accounts with School Growth Plans, Achievement Contract, Board Goals and Student Expectations
4. Accountability for third party contributions: parents, PAC and other donors
5. Align timing of expenditures with timing of revenues: are we spending the fees we collected from parents for this year's students, ON CURRENT YEAR'S STUDENTS or long term plan
6. Combine district school allocations and trust fund funds to meet student need

## Annually in OCTOBER

Financial Statements

1. Review actual surplus for the year, revenues and expenses as a leadership team with the Secretary Treasurer
2. Summarize data and develop highlights
3. Report outlining \$\$ spent on learning goals and revenue collected vs expenditures made
4. Present to staff
5. Present to community (town hall or part of PAC meeting)
6. Revise as determined from public feedback (Use of Surplus)
7. Finalize and report to Superintendent \& ST

## Celebration

- Technology Evergreen - \$282,000 spend (92\%)
- Tech Ed - \$72,000 spend (100\%)
- Strike Savings - \$272,000 (88\%)
- LIF/EF - Staying the Course - \$179,000
- Improved Alignment to Current Years' Students - District Allocations
- Continued Savings (phones, copiers, ERAC) - \$209,000
- PVP Pro-D Spending ( $\$ 60,000$ from $\$ 36,000$ )


## Celebration

|  | 2014-2015 | 2014-2015 | 2014-2015 | 2014-2015 | 2014-2015 | 2014-2015 | 2014-2015 | 2014-2015 | 2014-2015 | 2014-2015 | 2014-2015 | 2014-2015 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Enrolment | Staffing Give DH Email Dec $5,2014$ | French | Career <br> Prep (1530) | LIF (per DH <br> Mar 10/15) | Ab Ed (1530) | School Trust (1530) | School Allocations (1530) | International | INADS | ELL | Total | PTR (Incl PVP) |
| Jewett | 15.000 | 1.400 |  |  | 0.033 |  |  |  |  |  |  | 1.433 | 10.5 |
| Crawford Bay | 65.000 | 5.450 |  |  | 0.120 | 0.075 |  |  |  |  |  | 5.645 | 11.5 |
| WEG | 56.000 | 4.460 |  |  | 0.116 | - |  |  |  |  |  | 4.576 | 12.2 |
| Salmo Sec | 74.375 | 5.305 |  |  | 0.290 | - |  |  |  |  |  | 5.595 | 13.3 |
| Redfish | 87.000 | 6.081 |  |  | 0.168 |  |  |  |  |  |  | 6.249 | 13.9 |
| Yahk | 17.000 | 1.200 |  |  | - |  |  |  |  |  |  | 1.200 | 14.2 |
| SNES (Incl. Nelson HLINKS) | 180.000 | 12.205 |  |  | 0.356 | 0.100 |  |  |  |  |  | 12.661 | 14.2 |
| Rosemont | 108.000 | 7.200 |  |  | 0.175 | 0.040 |  |  |  |  |  | 7.415 | 14.6 |
| CLES | 134.000 | 8.478 |  |  | 0.400 |  |  |  |  |  |  | 8.878 | 15.1 |
| Blewett | 137.000 | 8.600 |  |  | 0.265 |  |  |  |  |  | 0.050 | 8.915 | 15.4 |
| Erickson | 182.000 | 11.271 |  |  | 0.330 |  |  |  |  |  |  | 11.601 | 15.7 |
| JVH (incl. Kaslo HLINKS) | 235.000 | 14.329 |  | 0.055 | 0.427 | 0.100 |  |  |  |  |  | 14.911 | 15.8 |
| Winlaw | 110.000 | 6.499 |  |  | 0.300 | 0.100 |  |  |  |  |  | 6.899 | 15.9 |
| Trafalqar (sec) | 371.000 | 20.766 |  |  | 0.676 | 0.205 |  | 0.230 |  |  | 0.038 | 21.915 | 16.9 |
| Brent Kennedy | 221.000 | 12.327 |  |  | 0.360 | 0.150 |  |  |  |  |  | 12.837 | 17.2 |
| Hume | 196.000 | 11.034 |  |  | 0.283 |  |  |  |  |  | 0.040 | 11.357 | 17.3 |
| PCSS | 487.000 | 25.466 |  |  | 1.063 |  | 1.000 |  | 0.563 |  |  | 28.092 | 17.3 |
| Wildilower | 141.000 | 7.865 |  |  | 0.178 |  |  |  |  |  |  | 8.043 | 17.5 |
| Mt Sentinel | 320.000 | 17.162 |  |  | 0.698 | 0.125 | - |  |  |  |  | 17.985 | 17.8 |
| ARES | 323.000 | 17.539 |  |  | 0.489 |  |  |  |  |  | 0.100 | 18.128 | 17.8 |
| Salmo Elem | 189.000 | 10.428 | - | - | - |  |  |  |  |  |  | 10.428 | 18.1 |
| LVR (includes Reach) | 717.000 | 34.230 | - |  | 1.125 | 0.282 | - | 1.408 | 1.375 | - |  | 38.420 | 18.7 |
| DESK (ALL YEAR) | 150.000 | 5.062 |  |  | 0.237 |  |  | 0.593 |  |  |  | 5.892 | 25.5 |
| Homelinks - Creston | 201.000 | 4.795 | - |  | 0.267 | - | - | 0.712 | - | - |  | 5.774 | 34.8 |
| International |  | - |  |  |  |  |  |  |  |  |  | - |  |
| District |  | 11.100 |  |  |  |  |  |  |  |  |  | 11.100 |  |
| TOTAL FTE | 4.716.375 | 270.252 | - | 0.055 | 8.356 | 1.177 | 1.000 | 2.943 | 1.938 | - | 0.228 | 285.949 |  |
| PVP (SDS HR Mar 24) |  | 29.000 |  |  |  |  |  |  |  |  |  | 29.000 |  |
| Contingency |  | - |  |  |  |  |  |  |  |  |  | - |  |
| Teacher Staffina |  | 241.252 |  |  |  |  |  |  |  |  |  | 241.252 | - |
| Give |  | - |  |  |  |  |  |  |  |  |  | - |  |
| Teacher Staffinq Total |  | 240.000 | - | 0.055 | 8.356 | 1.177 | 1.000 | 2.943 | 1.938 | - | 0.228 | 255.697 |  |

## Celebration

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Annual Savings to Schools
With No Change to Allocation Formula
2011-2013 compared to 2013-2014 Actual and 2014-2015 Estimated
```

Savings/Cost
Savings
Savings
Savings
Savings

Savings

## Summer Clerical

## Description

11-12 and Prior Years $\$ 2.34$ per headcount was taken from schools
11-12 and Prior Years $\$ 2.25$ per headcount was taken from schools
Telus TSMA Lite 10 year Agreement commenced
Ricoh Copier Fleet
Technology Evergreen Commenced; relieved schools of burden of saving for technology

Year Rolled up to District
2012-2013 2012-2013
2013-2014 (Partial)
2014-2015 (Partial)

2012-2013

2014-2015
... and a Wish

- Teacher Average Salary and Benefits
- Aboriginal Education
- School Trust Account Spending/Surplus Roll-up


## Thanks to...

- SD8 Finance Staff
- Penny Bush, Accounts Clerk
- Cora Leduc, Accounts Clerk
- Shauna Martens, Payroll \& Benefits Coordinator
- Rita Robertson, Payroll \& Benefits Coordinator


## Penny Bush

- Primary service areas:
- accounts receivable
- Receipting
- eFunds primary support \& training
- Journal entries
- scholarship and donations administration
- Long term tenant/rental tracking
- reconciliations of all kinds


## Penny Bush

- Quick Stats:
- 925 invoices issued
- 1,392 receipts issued
- eFunds support to all schools
- eFunds training to new staff
- Maintenance \& admin of $\$ 621,000$ in scholarships and $\$ 60,000$ in annual donations


## Cora Leduc

- Primary service areas:
- accounts payable
- Purchasing card program
- Banking including timely remittance deadlines
- GST/PST Processing and Rebates
- Timely reimbursement to employees for out of pocket expenses


## Cora Leduc

- Quick Stats:
- 2,303 Cheques Issued
- 4,317 ePayments issued
- 624 Visa Logs totaling \$657,000
- $\$ 9,118,719$ Receiver General payments on time/no penalty
- Eagle eye


## Shauna Martens

- Primary service areas:
- Bi-Weekly (CUPE) payroll
- Bi-Weekly benefits
- Bi-Weekly Accruals (vacation, sick, banked)
- Worksafe remittances
- Reconciliation to Human Resources data
- Pension


## Shauna Martens

- Quick Stats:
- Serves 344 CUPE employees
- 26,936 earnings transactions
- 44,382 deduction transactions
- 31,975 accrual transactions
- \$10.7 million total earnings


## Rita Robertson

- Primary service areas:
- Monthly (Teachers, TTOC's, PVP, Trustees, Excluded) payroll
- Monthly benefits
- Monthly Accruals (vacation, sick, banked)
- Reconciliation to Human Resources data
- Pension


## Rita Robertson

- Quick Stats:
- Serves 437 teachers, TTOC's, Excluded, PVP employees and Trustees
- 12,694 earnings transactions
- 61,060 deduction transactions
- 10,189 accrual transactions
- \$24.8 million total earnings


## Thanks to...

- SD8 Finance Staff
- Team effort
- Commitment to students through service to employees and schools
- Ethical, dedicated, loyal, fair, compassionate, firm, professional
- Ownership and pride
- Unsung heroes/infra-structure/backbone
- Without them ...?

