

Prepared for Operations & Finance Meeting and Board Meeting on April 28, 2020 Updated April 22, 2020

School District No. 8 (Kootenay Lake)

2020-2021 Annual Budget - Supterintendent's Recommendations Table of Contents

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School District No. 8 (Kootenay Lake) 2020-2021 Annual Budget - Supterintendent's Recommendations **Budget Summary** District-Wide Budget Summary by Responsible Department

				2019-2020 AME	NDED BUDGET					2020-2021	BUDGET			
			Salaries &	Services &			Budgeted Surplus		Salaries &	Services &			Budgeted Surplus	EXPENSE
Responsible Department	Responsible	Revenues	Benefits	Supplies	Amortization	Total Expenses	(Deficit)	Revenues	Benefits	Supplies	Amortization	Total Expenses	(Deficit)	VARIANCE
1 Educational Administration	Superintendent	6,101,401	5,962,398	139,003		6,101,401		5,773,675	5,643,637	130,038	L	5,773,675	. –	(327,727)
Focus-Learn-Excel	Superintendent	800,000	500,000	300,000	_	800,000		600,000	300,000	300,000	_	600,000		(200,000)
2 Business Administration & Governance	Secretary-Treasurer	1,441,343	1,074,403	366,940	_	1,441,343	(0)	1,396,262	1,076,977	319,285	_	1,396,262		(45,081)
Contractual Professional Development	Manager of Finance	220,485	-	220,485		220,485	-	231,856	-	231,856		231,856		11,371
-Donations	Accounting Coordinator	65,000	-	65,000	_	65,000		75,000	-	75,000	_	75,000		10,000
-Scholarships	Accounting Coordinator	48,000	-	48,000	_	48,000		50,000	-	50,000	_	50,000		2,000
-School Generated Funds	PVPs	2,522,000	_	2,522,000	_	2,522,000		2,520,000	-	2,520,000		2,520,000		(2,000)
3 Human Resources	Director of HR	516,768	301,853	214,915	_	516,768		696,122	380,292	315,830	_	696,122		179,354
Teacher & School Clerical Staffing	Director of HR	30,062,725	30,062,725	-	_	30,062,725		31,194,078	31,194,078	-	_	31,194,078		1,131,353
4 Operations & Maintenance	Director of Operations	6,381,752	4,324,947	2,056,805		6,381,752		6,497,338	4,309,985	2,187,353	_	6,497,338		115,586
5 Transportation	Manager of Operations	2,962,752	2,102,451	860,301		2,962,752		2,842,551	2,363,779	478,772	_	2,842,551		(120,201)
6 Information Technology	Director of IT	1,970,125	757,282	1,212,843		1,970,125		2,079,470	817,331	1,262,139	_	2,079,470		109,346
7 Innovative Learning Services	Director of Innovative Learning	768,876	497,319	271,557	_	768,876	_	669,591	349,995	319,596	_	669,591	-	(99,285)
Strong Start (408)	Director of Innovative Learning	203,912	-	203,912	_	203,912	_	180,000	-	180,000	_	180,000	_	(23,912)
Ready, Set, Learn (409)	Director of Innovative Learning	127,855	-	127,855	_	127,855		127,000	-	127,000	_	127,000		(855)
Federal French (OLEP) (440)	Director of Innovative Learning	99,915	38,022	61,893	_	99,915	-	99,542	40,454	59,088	_	99,542		(373)
8 Inclusion Educational Services	Director of Inclusive Education	387,149	108,643	278,506	_	387,149		260,348	95,948	164,400	_	260,348		(126,801)
Student Supports Staffing	Director of Inclusive Education	6,801,276	6,801,276	-		6,801,276		6,622,141	6,622,141	-	_	6,622,141		(179,135)
CommunityLINKS (410)	Director of Inclusive Education	666,534	406,091	260,443	_	666,534		631,599	385,342	246,257	_	631,599		(34,935)
9 Aboriginal Education	District Principal of AbEd	1,277,372	986,908	290,464	_	1,277,372		1,385,000	969,046	415,954	_	1,385,000		107,628
10 International	District Principal of Intnl	1,747,250	518,024	1,229,226	_	1,747,250	0	1,361,000	428,576	932,424	_	1,361,000		(386,250)
11 Elev8 (Distributed Learning)	District Principal of Elev8		Included wit		_			, ,	Included wit		_	-		-
12 Schools	PVPs	2,116,482		2,116,482		2,116,482		2,329,762	-	2,329,762	_	2,329,762		213,281
		T / " T		, , , ,	_					,, -	_			-
Capital - Amortization	Secretary-Treasurer	2,733,453			3,490,757	3,490,757	(757,304)	2,733,453	J. I.		3,490,757	3,490,757	(757,304)	-
Capital - Investment Income	Secretary-Treasurer	45,600				-	45,600	45,600	-		., ,	-	45,600	-
Local Capital	Director of Operations	T	-	250,000		250,000	(250,000)	-	- [-	_	-	-	(250,000)
		 		,	_		(, ,	_			_	=	_	(,,
Total Approved Budget		\$ 70,068,025	54,442,343	13,096,629	3,490,757	\$ 71,029,729	(961,704)	\$ 70,401,389	54,977,582	12,644,754	3,490,757	\$ 71,113,093	(711,704)	83,364
2020-2021 Budget vs. 2019-2020 Amend	led Budget	(333,364)	(535,239)	451,875	-	(83,364)	(250,000)	333,364	535,239	(451,875)	-	83,364	250,000	
Total Budget Without Amortization		\$ 67,334,572	54,442,343	13,096,629	-	\$ 67,538,972	(204,400)	\$ 67,667,936	54,977,582	12,644,754	-	\$ 67,622,336	45,600	83,364
							<u>, , , , , , , , , , , , , , , , , , , </u>				<u> </u>		·	
New Capital Funding & Spending														
Facilities							-					-	-	-
AFG - Capital Portion	Director of Operations	1,094,762	500,000	594,762		1,094,762	-	1,094,762	361,524	733,238		1,094,762	-	-
Carbon Neutral Program (CNCP)	Director of Operations	-	-	-		-	-	244,000	-	244,000		244,000	-	244,000
School Enhancement Program (SEP)	Director of Operations	1,165,000	-	1,165,000		1,165,000	-	1,560,000	-	1,560,000		1,560,000	-	395,000
Playground Enhancement Program (PEP)	Director of Operations	105,000	-	105,000		105,000	-	105,000	-	105,000		105,000	-	-
Bus Program (BUS)	Director of Operations	-	-	-		-	-	140,544	-	140,544		140,544	-	140,544
YTCEP	Director of Operations	95,362	-	95,362		95,362	-	-	-	-		-	-	(95,362)
				·										
Total New Capital		\$ 2,460,124	500,000	1,960,124	-	\$ 2,460,124	-	\$ 3,144,306	361,524	2,782,782	-	\$ 3,144,306	-	684,182
2020-2021 Budget vs. 2019-2020 Amend	led Budget	(684,182)	138,476	(822,658)	-	(684,182)		684,182	(138,476)	822,658	-	684,182		
	_			, , , , , , , , ,						,				
Total Budget With No Amortization & All Sp	pending Including Capital	\$ 69,794,696	54,942,343	15,056,753	-	\$ 69,999,096	(204,400)	\$ 70,812,242	55,339,106	15,427,536	-	\$ 70,766,642	45,600	767,546
2020-2021 Budget vs. 2019-2020 Amend	led Budaet	(1,017,546)	(396,763)	(370,783)	-	(767,546)	(250,000)	1,017,546	396.763	370,783	-	767,546	250.000	
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School District No. 8 (Kootenay La	ke)					
2020-2021 Annual Budget - Supterintendent's Ro			-			
Operating, Special Purpose & Capital Funds Rev						
personne, special i dipose a capital rullus nevi						
Revenues					1	
			2019-2020		2020-2021	
Fund Name	Fund Type		Amended Budget \$	Variance Ś	Budget \$	Comments
Operating Fund			3	•	,	
Operating	Basic Enrolment-based Funding		35,461,015	308,313	35,769,328	
Operating	Unique Student Needs		6,986,068	491,210	7,477,278	
Operating	Salary Differential		950,968	(2,951)	948,017	
Operating	Unique Geographic Factors		9,164,240	1,643,152	10,807,392	
Operating	Curriculum & Learning Support Fund		93,649	(50,522)	43,127	
Operating	Feb 2021 Enrolment Count		390,698	(129,289)	261,409	
Operating	May 2021 Enrolment Count		18,300	12,200	30,500	
Operating	DISC/LEA Recovery		(64,533)	-	(64,533)	
Operating	MoE Grants - Other	Various	1,246,216	(380,946)	865,270	Employer Health Tax of \$391,971 funding no longer provided.
Operating	Prov Grants - Other	MCFD, ITA, etc.	452,126	(43,750)	408,376	
Operating	Tuition	International & DL	1,777,250	(386,250)	1,391,000	Decrease from 75 FTE to 55 FTE = \$386,250 decrease in International Revenues.
Operating	Other Revenues	Various	363,263	(21,750)	341,513	
Operating Operating	Rentals & Leases Investment Income	Various Deposit interest	130,000 110,000		130,000 110,000	
		pehosit iliterest	110,000	-	110,000	
Operating	Surplus		-	-		
TOTAL Operating Fund Revenues			\$ 57,079,260 \$	1,439,417	\$ 58,518,677	
TOTAL Operating runa nevenues			y 37,073,200 y	, 1,435,417	3 30,310,077	
Special Purpose Funds						
AFG - Operating Portion	MoE Grants	Operations & Maintenance	279,588		279,588	Table A - MoE Summary of Grants. 20,824 for CAMS.
LIF	MoE Grants	Various	196,566	3,716	200,282	Table A - MoE Summary of Grants
Scholarships	Other Revenues	Scholarships	35,000	-	35,000	
Scholarships	Investment Income	Scholarships	13,000	2,000	15,000	
Schools	Other Revenues - Fundraising, Sales, Do	Schools	2,500,000	-	2,500,000	
Schools	Investment Income	Schools	22,000	(2,000)	20,000	
Donations	Other Revenues	Various	65,000	10,000	75,000	
Strong Start	MoE Grants	Strong Start	203,912	(23,912)	180,000	Used 2019-2020 amount. 2020-2021 amount TBC. Included 20,000 estimated carry forward.
RSL	MoE Grants	RSL	127,855	(855)	127,000	Used 2019-2020 amount. 2020-2021 amount TBC. Included 127,000 estimated carry forward.
OLEP	MoE Grants	OLEP	99,915	(373)	99,542	Used 2019-2020 amount. 2020-2021 amount TBC. Included 10,000 estimated carry forward.
CommunityLINK	MoE Grants	CommunityLINK	666,534	(34,935)	631,599	Table A - MoE Summary of Grants
Changing Results for Young Children	MoE Grants	CR4YC	30,000	-	30,000	Used 2019-2020 amount. 2020-2021 amount TBC.
Changing Results for Young Children Mental Health in Schools	MoE Grants MoE Grants	CR4YC Mental Health in Schools	6,000 30,500	-	6,000 30,500	Used 2019-2020 amount. 2020-2021 amount TBC. Used 2019-2020 amount. 2020-2021 amount TBC.
First Nations Transportaiton Grant	MoE Grants	First Nations Transportaiton (-	7,172	Used 2019-2020 amount. 2020-2021 amount TBC.
REEF RATIONS TRANSPORTATION GRANT	MoE Grants	Various	449,954	(449,954)	7,172	REEF funding no longer provided, rolled into Small Community Supplement.
CEF - Staffing	MoE Grants	Various	5,177,655	(517,765)	4,659,890	Table B - MoE Summary of Grants
CEF - OH	MoE Grants	Various	232,309	(25,223)	207,086	Table B - MoE Summary of Grants
CEF - Remedies	MoE Grants	Various	66,752	(66,752)	-	Table B - MoE Summary of Grants
CEI NETICUES	Moc Grand	various	00,752	(00,732)		Toole 5 More Summary of Grants
TOTAL Special Purpose Fund Revenues			\$ 10,209,712 \$	(1,106,053)	\$ 9,103,659	
Capital Funds						
Capital	Amortization of Deferred Capital Reven	ues	2,668,924	-	2,668,924	
Capital	Amortization of Deferred Capital Reven	ues	55,185	-	55,185	MoE amortization tool
Capital	Amortization of Deferred Capital Reven	ues	9,344	-	9,344	MoE amortization tool
Capital	Investment Income		45,600	-	45,600	Approx 3,800 per month CDP interest
TOTAL Capital Fund Revenues			\$ 2,779,053 \$	-	\$ 2,779,053	
TOTAL Budget All Funds			\$ 70,068,025	\$ 333,364	\$ 70,401,389	
Total Budget Without Amortization			67,334,572	333,364	67,667,936	
N. 0-1-15-11-			-			
New Capital Funding	MoE Grants	Operations 9 Mainter	1,094,762		1.004.763	Table D. Mos Common of Create
AFG - Capital Portion	MoE Grants MoE Grants	Operations & Maintenance Operations & Maintenance	1,094,762	244,000	1,094,762 244,000	Table D - MoE Summary of Grants
Carbon Neutral Program (CNCP) School Enhancement Program (SEP)	MoE Grants	Operations & Maintenance	1,165,000	395,000	1,560,000	2020-2021 MoE Bylaw Capital Response Letter 2020-2021 MoE Bylaw Capital Response Letter. 310,000 COA extension from prior year.
Playground Enhancement Program (SEP)	MoE Grants MoE Grants	Operations & Maintenance Operations & Maintenance	1,165,000	395,000	1,560,000	2020-2021 MoE Bylaw Capital Response Letter. 310,000 COA extension from prior year. 2020-2021 MoE Bylaw Capital Response Letter. 105,000 COA extention from prior year.
Bus Program (BUS)	MoE Grants	Operations & Maintenance	103,000	140,544	140,544	2020-2021 MoE Bylaw Capital Response Letter 105,000 COA extention from prior year.
YTCEP YTCEP	MoE Grants	Operations & Maintenance	95,362	(95,362)		2020 2022 moe 07.0m capital nesponse cetter
1100	mor diditio	operations & Maniteriance	33,302	(33,302)		
Total New Capital Funding			2,460,124	684,182	3,144,306	
			,,	,	., ,	
TOTAL Budget With All Spending / No Amor	t		\$ 69,794,696	\$ 1.017.546	\$ 70,812,242	
			,,	,,- 10		

School District No. 8 (Kootenay Lake	e)									
2020-2021 Annual Budget - Supterintendent's Re	commendations									
Salaries & Benefits Summary									Salar	ies & Benefits Summa
					-2020 Amended Bu	•		020-2021 Budget		
Staffing Summary		Annualized FTE	E	Anr	nualized Per Catego	ory	Annı	ualized Per Catego	ory	
	2019-2020					Total			Total	
	Amended		2020-2021			Salaries &			Salaries &	
	Budget FTE	Variance	Budget FTE	Salaries	Benefits	Benefits	Salaries	Benefits	Benefits	Variance
Other Professionals										
Board	9.00	-	9.00	135,902	-	135,902	135,239	4,733	139,972	4,070
Exempt	16.31	1.69	18.00	1,721,305	413,112	2,134,417	1,891,125	378,225	2,269,349	134,932
PVP	-	-		-	-	-	-	-	-	-
PVP	32.00	(0.12)	31.88	4,212,126	1,005,549	5,217,675	4,054,624	883,908	4,938,532	(279,143)
Teachers	-	-		-	-	-	-	-	-	-
Teachers	307.80	(7.50)	300.30	24,560,759	5,801,484	30,362,243	24,917,385	5,822,332	30,739,718	377,475
Educational Assistants	-	-		-	-	-	-	-	-	-
Educational Assistants	119.82	(10.98)	108.84	4,599,434	1,352,830	5,952,264	4,207,007	1,412,963	5,619,970	(332,293)
Support Staff	-	-		-	-	-	-	-	-	-
District Clerical	7.93	(1.50)	6.43	403,378	121,013	524,391	337,245	105,611	442,856	(81,535)
School Clerical & Accounting	26.00	0.75	26.75	1,007,807	302,342	1,310,149	1,179,903	372,849	1,552,752	242,603
Finance & IT personnel	12.53	0.17	12.70	729,345	218,803	948,148	792,960	201,125	994,086	45,937
O&M & Transportation personnel	86.45	(0.45)	86.00	4,364,649	1,309,395	5,674,044	4,512,285	1,553,433	6,065,719	391,675
Substitutes	-	-		-	-	-	-	-	-	-
Teacher & CUPE Relief	-	-		2,183,111	-	2,183,111	2,214,629	-	2,214,629	31,518
TOTALs	617.84	(17.94)	599.90	43,917,814	10,524,529	54,442,343	44,242,402	10,735,180	54,977,582	535,239
						_				
AFG Capital Salaries & Benefits			-			_				
O&M personnel	-	4.00	4.00	-	-	-	278,524	83,000	361,524	361,524
TOTALs including Capital Fund	617.84	(13.94)	603.90	43,917,814	10,524,529	54,442,343	44,520,926	10,818,180	55,339,106	896,763

0-2021 Annual Budget - Supterin	tendent's Recommer	ndations				Educational Administration (Superinten
cational Administration (Superin						
			'		· ·	· ·
	2019-2020		2020-2021			
	Amended Budget	Variance	Original Budget			
	\$	\$	\$			
evenues by Type						
MoE Grants - Operating	6,045,157	(271,483)	5,773,675			
MoE Grants - REEF	56,244	(56,244)	-			
Total Revenue	6,101,401	(327,727)	5,773,675			
Total Revenue	6,101,401	(327,727)	3,773,073			
kpenses by Function						
Instruction	5,087,063	(444,887)	4,642,176			
District Admin	1,014,339	117,160	1,131,499	- Expenses by Function	Expenses by Type	Expenses by Strategic Goal
Operations & Maintenance	-	-	-	0%		
Transportation & Housing	-	-	-	0%		Η :-
Total Expense	6,101,401	(327,727)	5,773,675	1,131,4	130,03	Expenses by Strategic Goal
•		•		99	37/	110/
kpenses by Type				20%		
Salaries & Benefits*	5,962,398	(318,762)	5,643,637			
Services & Supplies**	139,003	(8,965)	130,038	4,642,176 80%		
				4,642,176 80%		
Total Expenses	6,101,401	(327,727)	5,773,675	35%		5,158,198 89%
					5,643,637	89%
penses by Strategic Goal					98%	
Learning	5,433,014	(274,816)	5,158,198			
Organizational Excellence	668,387	(52,910)	615,477			Π
Relationships	-	-	-	■ Instruction		Learning
Engagement	-	-	-	■ District Admin		Organizational Excellence
		-		■ Operations & Maintenance	■ Salaries & Benefits*	■ Relationships
Total Expenses	6,101,401	(327,727)	5,773,675	■ Transportation & Housing	■ Services & Supplies**	 Engagement
alaries & Benefits by Group						
Senior Staff	762,494	(17,516)	744,978			
Support Staff	133,703	(11,092)	122,611			
District Principals & Principals	3,926,592	(303,315)	3,623,277			
Principals Principals	3,920,592	(303,315)	3,023,277			
Vice-Prinicpals - Secondary	869,346	9,515	878,861			
Vice-Prinicpals - Secondary Vice-Prinicpals - Elementary	270,264	3,645	273,909			
	2,0,204	3,343	2.0,303			
Total Salaries & Benefits	5,962,398	(318,762)	5,643,637			
*Fals. Advaire Calarias O Danafita	includes 36 FTF: Sun	t. Directors of HE	I. Innovative and Inclusion: 2 Distr	ict Principals of Innovative and District Principals of Abl	d and Elev8: Exec Assistant: Board Offi	ice Secretary: and 26 88 PVPs

School District No. 8 (Koo 2020-2021 Annual Budget - Supterin Focus - Learn - Excel		dations						
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ocas Ecain Exect								Todas Zeam Zaca
	1				l l		ļ ļ	
	2019-2020		2020-2021					
	Amended Budget	Variance	Original Budget					
	\$	\$	\$					
Revenues by Type								
MoE Grants - Operating	800,000	(200,000)	600,000					
1	, , , , , , , , , , , , , , , , , , ,	` '	,					
Total Revenue	800,000	(200,000)	600,000					
Expenses by Function			- -		Expenses by Function	Expenses by Type	Expenses by Strat	egic Goal
Instruction	790,000	(200,000)	590,000	10,0	-	Lybelises by Type		-51-0-01
District Admin	10,000	-	10,000	00 2%	0%		0%	
Operations & Maintenance	-	-	-	270				
Transportation & Housing	-	-	-					
Total Expense	800,000	(200,000)	600,000					
						300,000		
Expenses by Type						50% 300,000		
Salaries & Benefits (TOC Time)	500,000	(200,000)	300,000			5.0%	600,000	
Services & Supplies	300,000	-	300,000		590,000 98%		100%	
					30%			
Total Expenses	800,000	(200,000)	600,000					
Expenses by Strategic Goal			-		Instruction		Learning	
Learning	800,000	(200,000)	600,000					- III
Organizational Excellence	-	-	-		District Admin		Organizational Ex	cellence
Relationships	_	_	-		Operations & Maintenance	■ Salaries & Benefits (TOC Time)	■ Relationships	
Engagement	-	_	-		Transportation & Housing	Services & Supplies	 Engagement 	
8								
Total Expenses	800,000	(200,000)	600,000					
Expenses by Focus								
Careed Ed & ADST Design	69,000	(34,000)	25,000	E a Brad Domm	on Tech for Maker Space Collaboration	n, Provincial Career Education Conference, Regio	anal Caroor Education CTEM	
Early Learning	65,500	(30,500)			Leslie, CR4YC, SEY2K, CAFLN Conferen		Jilai Career Luuldiluli 31ElVI	
Emergency Training	50,000	(30,500)	50,000	L.g. Janet WOTL	Lesile, Ch41C, SE12K, CAFLIN COMETEN	re-		
Inclusion	153,000	(68,000)		F σ Shelley May	ore. Includes Mental Health Literacy 8	CLIPE Learning MANDT training		
Indigenization	14,000	71,000			4 Nations, Monique Grey Smith, Langu			
Leadership Development	163,500	(63,500)					I 316 HIIB Growing Innovation	ons, Rural Schools TT, KBEE, CUPE Leadership Program
Literacy	187,000	(102,000)			ear, Kyla Huddon, Faye Brownlie	, besser, by an william, routh sale outdoors, Le	L, 310 HOB, GIOWING HIHOVALIC	nis, Narai Schools 11, NBLL, COFL LeaderShip Program
Numeracy	98,000	(102,000)			ajl, Carole Fullerton			
Fine Arts & Music	96,000	20,000	20,000	L.g. i ctel tilleu	aji, carole i ulici toli			
Physical Health Education (PHE)		20,000	20,000					
i ilysicai i leaitii Euutatioii (PHE)	-	20,000	20,000					
Total Expenses	800,000	(200,000)	600,000					

-M/		1							1			
School District No. 8 (Koo	tenay Lake)											
020-2021 Annual Budget - Supterint	endent's Recommend	dations								Busine	ss Administration	(Secretary-Treasurer)
usiness Administration (Secretary-T	reasurer)											
	2019-2020		2020-2021									
	Amended Budget	Variance \$	Original Budget \$					T.	ı		1	
	\$	>	, ,									
Revenues by Type												
MoE Grants - Operating	1,441,343	(45,081)	1,396,262									
The country of the country	2, 1.2,010	(,,	_,									
Total Revenue	1,441,343	(45,081)	1,396,262									
					Expenses by Function	E	cpenses by Type	Expenses by Stra	tegic Goal			
Expenses by Function					•	31! 2		,	•			
Instruction	8,000	(8,000)	-	0	- %0%							
District Admin	1,018,787	90,619	1,109,406		%0%							
Operations & Maintenance	414,555	(127,700)	286,856		05.055							
Transportation & Housing	-	-	-		286,856							
					21/0	319	9,285					
Total Expenses	1,441,343	(45,081)	1,396,262			2	3%					
Expenses by Type					1,109,406							
Salaries & Benefits*	1,074,403	2,574	1,076,977		79%		1,076,977	1,396				
Services & Supplies	366,940	(47,655)	319,285				77%	100	7%			
		()										
Total Expenses	1,441,343	(45,081)	1,396,262			H						
Eveneses by Strategic Cool					Instruction	-		Learning		_		
Expenses by Strategic Goal Learning	_	_			District Admin	_		_				
Organizational Excellence	1,441,343	(45,081)	1 206 262			-	Salaries & Benefits*	 Organizational 	xcellence			
Relationships	-	(43,081)	1,396,262		Operations & Maintenance	_		■ Relationships				
Engagement	-	-	•	•	Transportation & Housing	-	Services & Supplies	 Engagement 				
Lingagement									1			
Total Expenses	1,441,343	(45,081)	1,396,262									
	_,,	(10,000)	_,									
Expenses by Category												
Board Expense	63,630	41,871	105,501	Includes Board & Committee M	eeting Costs, Trustee & Sec.	Treas Travel, Prof	O & Board Comm	unications				
PAC Expense	4,802	99	4,900	PAC Expense								
Rental	8,000	(8,000)	-	Sequoia Alternate Ed faciliteis re	ental moved to Operations s	ub-budget.						
Office	35,900	23,540	59,440	Board Office Photocopy & Printi	ing, Office Supplies, Postage	& Courier		_				
Travel	1,164	8,836		Includes S-T, Finance and Distric			<u> </u>					
Dues	37,576	-		SD8 and BCASBO Dues								
Legal & Audit Fees	215,868	(114,000)		Also included 5-year contract co	ost of Baragar last year, whic	ch was moved to s	oftware mainten	ance expenses in IT sub-budget.				
Salaries & Benefits*	1,074,403	2,574	1,076,977									
Total Expenses	1,441,343	(45,081)	1,396,262									
		_										
Budgeted Surplus (Deficit)	(0)	0	0									
*Salaries & Benefits by Group												
Board of Trustees	139,972	-		Nine Trustees.								
Senior Leadership	490,437	-		Includes: Secretary-Treasurer, D		Manager of Financ	ce.					
Finance	446,568	-	446,568	Inlcudes: 4.7 FTE Accounting & F	Finance Support Staff							
Tatal Calada C C C	4 070 077		4 076 055									
Total Salaries & Benefits	1,076,977	-	1,076,977									
					1							

School District No. 8 (Koo									
20-2021 Annual Budget - Supterin		ndations						Contractual Professional Develop	me
ntractual Professional Developme	ent								
	2019-2020		2020-2021						
	Amended Budget	Variance	Original Budget						
	\$	\$	\$						_
Revenues by Type	Ş	ş	,						
MoE Grants - Operating	172,416	(70,560)	101,856						_
Carry Forward - ProD*	48,069	81,931		Net carry-forwards added.					_
Carry Forward - ProD*	48,069	81,931	130,000	Net carry-forwards added.					_
Total Revenue	220,485	11,371	231,856			-			_
Total Revenue	220,485	11,3/1	231,650	Expenses by Function	n**	Expenses b	v Tyne	Expenses by Strategic Goal	
Expenses by Function**				2,500 12,500	,,,	Expenses b	1 . 1hc	0%	
	132,328	(15,972)	116 256	12,500 6% / 1%			-		
Instruction	,	. , ,	116,356	- 0%	446.056		-		
District Admin	64,901	35,599	100,500		116,356	-	-		
Operations & Maintenance	17,337	(4,837)	12,500		30%				
Transportation & Housing	5,919	(3,419)	2,500						

Total Expense	220,485	11,371	231,856					_	
				100,500					
Expenses by Type				43%					
Salaries	-	-						231,856	
Services & Supplies	220,485	11,371	231,856			224.050			
						231,856 100%			
Total Expenses	220,485	11,371	231,856			100%			
				Instruction				Learning	
Expenses by Strategic Goal				District Admin				Organizational Excellence	
Learning	220,485	11,371	231,856					_	
Organizational Excellence	-	-	-	= Operations & Mainter	nance	- 6-1	0 CII	■ Relationships	
Relationships	-	-	-	■ Transportation & Hou	sing	Salaries Servi	ces & Supplies	 Engagement 	
Engagement	-	-	-				,		
Total Expenses	220,485	11,371	231,856						
*This year we have included	estimated carry-for	wards amounts in	the budget, as are	contractually obligated under em	ployee contracts,	so Board will appro	ve ProD as part of	budget, not as a surplus appropriation.	
**ProD amounts in each cat	egory, i.e. Instruction	n, District Admin,	etc, reflect the Pro	D amounts under employment co	ntracts with emplo	oyees accounted for	in each of those a	ires.	
									_

0-2021 Annual Budget - Supterintendent's Recommen	dations					
er Special Purpose Funds						Other Special Purpos
ol Generated Funds, Scholarships and Donations						School Generated Funds, Scholarships and Do
		· ·	·		·	
	2019-2020		2020-2021			
	Amended Budget	Variance	Budget			
	\$	\$	\$			
Revenues by Type						Expenses by Strategic Goal
Other Revenue - School Generated Funds*	2,500,000	-	2,500,000	Revenues by Type	Expenses by Type	Expenses by Strategic doar
Other Revenue - Scholarships	35,000	-	35,000			-
Other Revenue - Donations	65,000	10,000	75,000			0%
Investment Income - Scholarships	13,000	2,000	15,000		-	
Investment Income - School Generated Funds	22,000	(2,000)	20,000		0%	
				20,000		
Total Revenue	2,635,000	10,000	2,645,000	15,000		
				10%		
Expenses by Type						
Salaries	_	_	-		· -	
Services & Supplies	2,635,000	10,000	2,645,000			2,645,000 100%
	,,,,,,,,,	-,	, , , , , , , ,	75,000	2,645,000	100%
Total Expense	2,635,000	10,000	2,645,000	Other Revenue - §oloplarships	100%	
	_,,,,,,,,,	==,===	_,0 10,000			
Expenses by Strategic Goal				Other Revenue - Donations		
Learning	2,635,000	10,000	2,645,000			■ Learning
Organizational Excellence	-	-	-,- :-,	■ Investment Income - Scholarships		Organizational Excellence
Relationships	_		_	_		
Engagement	_		_	Investment Income - School Generated	Salaries Services & Supplies	■ Relationships
				Funds		
Total Expenses	2,635,000	10,000	2,645,000			
						r in Schools' Trust Accounts and the use of which is

0-2021 Annual Budget - Supterinten	dent's Recommenda	tions					Human Resourc
nan Resources Departmental Budget							
·							
'		,		'	'	'	,
	2019-2020		2020-2021				
	Amended Budget	Variance	Budget				
	\$	\$	\$				
Revenues by Type							
MoE Grants - Operating	516,768	179,354	696,122				
				Francisco bu Francisco	Expenses by Type	Firm and the Charles in Cont.	
Total Revenue	516,768	179,354	696,122	Expenses by Function	Expenses by Type	Expenses by Strategic Goal	
		·	•	- 0% 65,000			
Expenses by Function				0% 65,000			
Instruction	65,000	-	65,000	970			
District Admin	451,768	179,354	631,122				
Operations & Maintenance	-		-				
Transportation & Housing	-	-	-		315,830	315,830	
					45%	380,292	
Total Expense	516,768	179,354	696,122			55%	
	0_0,00	===,===			380,292		
				631,122	55%	0%	
Expenses by Type				91%			
Salaries & Benefits*	301,853	78,439	380,292				
Services & Supplies**	214,915	100,915	315,830	_		Learning	
Services & Supplies	214,515	100,515	313,030	Instruction		 Organizational 	
Total Expenses	516,768	179,354	696,122	District Admin		Excellence	
Total Expenses	310,708	179,334	030,122		■ Salaries & Benefits*	■ Relationships	+
Expenses by Strategic Goal				Operations & Maintenance		■ Engagement	+
Learning Learning	214,915	100,915	315,830	Transportation & Housing	Services & Supplies**		_
Organizational Excellence	214,915	100,915	313,830				
0			200 202				
Relationships	301,853	78,439	380,292				
Engagement	-	-	-				
Total Expenses	516,768	179,354	696,122				
. Otal Expelies	310,700	1,5,554	030,122				
*Salaries & Beneifts inIclude 4.8	6 FTE department en	nplovees including	a: 3 Exempt positions. o	nd 1.86 Dispatch & HR Clerks.			
-	•				am and Duty to Accommodate eynen	ses, \$10,000 in Staff Recognition expenses, \$34	. 000 District &
Recruitement Travel expenses, \$		-	-		a auty to recommodate expen	ses, que, es in stajj necognition expenses, que	,555 21311161 04

.87								
School District No. 8 (Kootena								
020-2021 Annual Budget - Supterintenden		5					Teacher & School Cler	ical Staffing (Human Resources
eacher & School Clerical Staffing (Human I	Resources)							
	2019-2020		2020-2021					
	Amended Budget	Variance	Budget					
	\$	\$	\$					
Revenues by Type								
MoE Grants - Operating	24,590,908	1,943,281	26,534,188					
MoE Grants - CEF	5,246,840	(586,950)	4,659,890					
MoE Grants - REEF	224,977	(224,977)	-					+
Total Revenue	20.062.725	1 121 252	21 104 070	Expenses by Function	Expenses by Type		Expenses by Strategic G	oal
Total Revenue	30,062,725	1,131,353	31,194,078				0% 1,606,310	+
Superior by Superior				0%0%	-		5%	
Expenses by Function	20.062.725	1 121 252	21 104 070		0%			
Instruction	30,062,725	1,131,353	31,194,078					
District Admin Operations & Maintenance	-	-	-			\vdash		
'	-	-	-				No.	
Transportation & Housing	-		-					
Total Expense	30,062,725	1,131,353	31,194,078					
Total Expense	30,002,723	1,131,333	31,134,070	31,194,078			29,587,769	
Expenses by Type				100%	H		95%	<u> </u>
Salaries & Benefits*	30,062,725	1,131,353	31,194,078		31,194,078 100%			+
Services & Supplies	30,002,723	-	31,194,078		100%	_	Learning	+
Services & Supplies				■ Instruction		_	 Organizational 	+
Total Expenses	30,062,725	1,131,353	31,194,078	■ District Admin		_	Excellence	+
Total Expenses	00,000,7.00		02,23 .,070	■ Operations & Maintenance		_	■ Relationships	+
Expenses by Strategic Goal					Salaries & Benefits* Services & S	Sunnlies	Engagement	+
Learning	28,702,576	885,192	29,587,769	Transportation & Housing	- Suidines & Berreiro - Services &	эарриез		
Organizational Excellence	-	-						
Relationships	-	_	_					
Engagement	1,360,149	246,161	1,606,310					
			, ,					
Total Expenses	30,062,725	1,131,353	31,194,078					
	-	-	-					
*Salaries & Benefits by Group								
Teachers Elementary & Secondary	18,809,684	1,340,228	20,149,912	198 FTE				
Teachers DESK	1,011,837	2,639	1,014,475	10 FTE				
Teachers MOU 17 Compliance	5,246,840	(586,950)	4,659,890	46 FTE Funded by CEF, iIncludes Teacher Counsell	ors, Librarians and ELL, as well as T	eachers Requri	ed to meet class size and co	omposition requirements.
Teachers Other	2,890,112	(659,905)	2,230,207	22 FTE Non-enrolling Special Education and Learn	ing Support Teachers, not covered	by CEF funding		
Teachers on Call	800,000	471,713	1,271,713					
Schools Clerical	1,360,149	246,161		26.75 FTE				
Library Resource Assistants	67,896	75,674		3.00 FTE				
Employee Future Benefits	-	118,000	118,000	Mercer-provided actuarial estimates of post-emp	loyment benefits to CUPE staff for	sick leave accru	ial payouts.	
Total Salaries & Benefits	30,186,518	1,007,560	31,194,078	Total 276 FTE Teachers + 29.75 FTE Support Staff				

	hool District No. 8 (Kooter	aav Lako)								
	021 Annual Budget - Supterinten									Operations & Maint
	tions & Maintenance	ient's Recommendat	ions							Operations & Maint
erat	lions & Maintenance									
-	1		ļ			1				1
		2019-2020		2020-2021						
		Amended Budget	Variance	Budget						
		\$	\$	\$						
Re	evenues by Type									
	MoE Grants - Operating	5,653,555	357,109	6,010,664						
	MoE - Carbon Tax Grant	50,000	(50,000)	-	Funding no longer provided					
	MoE - AFG	279,588	-	279,588						
	MoE - CEF	229,877	(22,791)	207,086						
	MoE - REEF	168,733	(168,733)	-						
						Exp	enses by Function	- Expenses I	ny Tyne	Expenses by Strategic Goa
	Total Revenue	6,381,752	115,586	6,497,338			0.470		-, -, p~	
						111,66 2%	0% 0%	Ц		
Ex	penses by Function					1				
	Instruction	-	8,000	8,000		\perp				
	District Admin	8,178	-	8,178		+ 4				
	Operations & Maintenance	6,262,824	106,672	6,369,496				2,187,353		
L	Transportation & Housing	110,750	913	111,664		+ =		34%		
	Total Evnanca	6 304 753	115 500	6 407 222		+ -				
-	Total Expense	6,381,752	115,586	6,497,338		+		-		
E	mansas by Tyma	+				+	5,369,496 98%	-	4,309,985	6,497,338
EX	Salaries & Benefits*	4,324,947	(14.003)	4,309,985		+	50/6	+	66%	100%
H	Services & Supplies**	2,056,805	(14,962)			+		+		
H	services & supplies.	2,030,805	130,548	2,187,353		+		+		
┝	Total Expenses	6,381,752	115,586	6,497,338		■ Ins	truction	H		 Learning
-	Total Expenses	0,301,732	113,300	0,437,330		= Dis	trict Admin	-		 Organizational Excellence
Fv	penses by Strategic Goal						erations & Maintenance	-		■ Relationships
	Learning	_		_				Salaries	& Benefits* & Supplies**	■ Engagement
1	Organizational Excellence	6,381,752	115,586	6,497,338		- Ira	nsportation & Housing	- Services		- Engogenien
	Relationships	-	-	-						
	Engagement	-	-	-						
	Total Expenses	6,381,752	115,586	6,497,338						
			113,360							
			·	-						
		de: Manager of Tran	sportation, Manag	er of Health & Saj	ftey, General Foreman, 10 FTE Joi	urneymen, 37 FTE	Custodians, a Maintenand	e Worker, 3 FTE Ground	smen, 3 FTE Trade	eworkers, and 0.5 FTE Secretary. A
	*Departmental Employees Inclu addititional 4 FTE Journeymen o	de: Manager of Tran	sportation, Manag	er of Health & Saj	ftey, General Foreman, 10 FTE Joi	urneymen, 37 FTE	Custodians, a Maintenanc	e Worker, 3 FTE Ground	smen, 3 FTE Trade	eworkers, and 0.5 FTE Secretary. A
	addititional 4 FTE Journeymen o	de: Manager of Tran are funded through A	sportation, Manag	er of Health & Saj	ftey, General Foreman, 10 FTE Jou	urneymen, 37 FTE	Custodians, a Maintenanc	e Worker, 3 FTE Ground	smen, 3 FTE Trade	eworkers, and 0.5 FTE Secretary. A
	**Services & Supplies Expenses	de: Manager of Tran ire funded through A by Category	sportation, Manag FG Capital.		ftey, General Foreman, 10 FTE Jou	urneymen, 37 FTE	Custodians, a Maintenand	e Worker, 3 FTE Ground	smen, 3 FTE Trade	eworkers, and 0.5 FTE Secretary. A
	**Services & Supplies Expenses General Liability Insurance (SPP	de: Manager of Tran ire funded through A by Category	sportation, Manag FG Capital.	79,000	ftey, General Foreman, 10 FTE Jou	urneymen, 37 FTE	Custodians, a Maintenand	e Worker, 3 FTE Ground	smen, 3 FTE Trade	eworkers, and 0.5 FTE Secretary. A
	**Services & Supplies Expenses General Liability Insurance (SPP Facilites Rental	de: Manager of Tran tre funded through A by Category 79,000	sportation, Manag FG Capital.		ftey, General Foreman, 10 FTE Jou	urneymen, 37 FTE	Custodians, a Maintenand	e Worker, 3 FTE Ground	smen, 3 FTE Trade	workers, and 0.5 FTE Secretary. A
	addititional 4 FTE Journeymen of **Services & Supplies Expenses General Liability Insurance (SPP Facilites Rental IT Expenses	de: Manager of Tran re funded through A by Category 1 79,000 - 28,845	sportation, Manag FG Capital. - 8,000 (28,845)	79,000 8,000 -	ftey, General Foreman, 10 FTE Jou	urneymen, 37 FTE	Custodians, a Maintenand	e Worker, 3 FTE Ground	smen, 3 FTE Trade	workers, and 0.5 FTE Secretary. A
	addititional 4 FTE Journeymen of **Services & Supplies Expenses General Liability Insurance (SPP Facilites Rental IT Expenses Travel & Mileage	de: Manager of Tran ree funded through A by Category 79,000 - 28,845 20,400	sportation, Manag FG Capital. - - 8,000 (28,845)	79,000 8,000 - 20,400	ftey, General Foreman, 10 FTE Jou	urneymen, 37 FTE	Custodians, a Maintenanc	e Worker, 3 FTE Ground	smen, 3 FTE Trade	eworkers, and 0.5 FTE Secretary. A
	addititional 4 FTE Journeymen of **Services & Supplies Expenses General Liability Insurance (SPP Facilites Rental IT Expenses Travel & Mileage Office Expenses	de: Manager of Tran rer funded through A by Category 79,000 - 28,845 20,400 15,300	sportation, Manag FG Capital. - - - - - (28,845)	79,000 8,000 - 20,400 15,300	ftey, General Foreman, 10 FTE Jou	urneymen, 37 FTE	Custodians, a Maintenanc	e Worker, 3 FTE Ground	smen, 3 FTE Trade	workers, and 0.5 FTE Secretary. A
	addititional 4 FTE Journeymen of **Services & Supplies Expenses General Liability Insurance (SPP Facilites Rental IT Expenses Travel & Mileage Office Expenses Alarm Monitoring	de: Manager of Tran tree funded through A by Category 79,000 - 28,845 20,400 15,300 6,000	sportation, Manag FG Capital.	79,000 8,000 - 20,400 15,300 6,000	ftey, General Foreman, 10 FTE Jou	urneymen, 37 FTE	Custodians, a Maintenand	e Worker, 3 FTE Ground	smen, 3 FTE Trade	workers, and 0.5 FTE Secretary. A
	addititional 4 FTE Journeymen of **Services & Supplies Expenses General Liability Insurance (SPP Facilites Rental IT Expenses Travel & Mileage Office Expenses Alarm Monitoring Healthy & Safety	de: Manager of Tran rere funded through A by Category 79,000 28,845 20,400 15,300 6,000 32,175	sportation, Manag FG Capital.	79,000 8,000 - 20,400 15,300 6,000 32,175	ftey, General Foreman, 10 FTE Jou	urneymen, 37 FTE	Custodians, a Maintenanc	e Worker, 3 FTE Ground	smen, 3 FTE Trade	workers, and 0.5 FTE Secretary. A
	addititional 4 FTE Journeymen of **Services & Supplies Expenses General Liability Insurance (SPP Facilites Rental IT Expenses Travel & Mileage Office Expenses Alarm Monitoring Healthy & Safety Construction Supplies	de: Manager of Tran rere funded through A by Category 79,000 - 28,845 20,400 15,300 6,000 32,175 170,500	sportation, Manag FG Capital.	79,000 8,000 - 20,400 15,300 6,000 32,175 255,000	ftey, General Foreman, 10 FTE Jou	urneymen, 37 FTE	Custodians, a Maintenanc	e Worker, 3 FTE Ground	smen, 3 FTE Trade	eworkers, and 0.5 FTE Secretary. A
	addititional 4 FTE Journeymen of **Services & Supplies Expenses General Liability Insurance (SPP Facilites Rental IT Expenses Travel & Mileage Office Expenses Alarm Monitoring Healthy & Safety Construction Supplies Custodial Supplies	de: Manager of Tran rer funded through A by Category 79,000 - 28,845 20,400 15,300 6,000 32,175 170,500 120,000	sportation, Manag FG Capital.	79,000 8,000 - 20,400 15,300 6,000 32,175 255,000 134,000	ftey, General Foreman, 10 FTE Jou	urneymen, 37 FTE	Custodians, a Maintenanc	e Worker, 3 FTE Ground	smen, 3 FTE Trade	workers, and 0.5 FTE Secretary. A
	addititional 4 FTE Journeymen of **Services & Supplies Expenses General Liability Insurance (SPP Facilites Rental IT Expenses Travel & Mileage Office Expenses Alarm Monitoring Healthy & Safety Construction Supplies Custodial Supplies Elevator Maintenance	de: Manager of Tran ree funded through A by Category 79,000 - 28,845 20,400 15,300 6,000 32,175 170,500 120,000 20,000	sportation, Manag FG Capital.	79,000 8,000 - 20,400 15,300 6,000 32,175 255,000 134,000 20,000	ftey, General Foreman, 10 FTE Jou	urneymen, 37 FTE	Custodians, a Maintenand	e Worker, 3 FTE Ground	smen, 3 FTE Trade	eworkers, and 0.5 FTE Secretary. A
	addititional 4 FTE Journeymen of **Services & Supplies Expenses General Liability Insurance (SPP Facilites Rental IT Expenses Travel & Mileage Office Expenses Alarm Monitoring Healthy & Safety Construction Supplies Custodial Supplies Elevator Maintenance Grounds Supplies	de: Manager of Tran rer funded through A by Category 79,000 - 28,845 20,400 15,300 6,000 32,175 170,500 120,000	sportation, Manag FG Capital.	79,000 8,000 - 20,400 15,300 6,000 32,175 255,000 134,000 20,000	ftey, General Foreman, 10 FTE Jou	urneymen, 37 FTE	Custodians, a Maintenand	e Worker, 3 FTE Ground	smen, 3 FTE Trade	workers, and 0.5 FTE Secretary. A
	addititional 4 FTE Journeymen of **Services & Supplies Expenses General Liability Insurance (SPP Facilites Rental IT Expenses Travel & Mileage Office Expenses Alarm Monitoring Healthy & Safety Construction Supplies Custodial Supplies Elevator Maintenance Grounds Supplies Emergency Supplies	de: Manager of Tran ree funded through A by Category 79,000 - 28,845 20,400 15,300 6,000 32,175 170,500 120,000 20,000 15,000	sportation, Manag FG Capital.	79,000 8,000 - 20,400 15,300 6,000 32,175 255,000 134,000 20,000	ftey, General Foreman, 10 FTE Jou	urneymen, 37 FTE	Custodians, a Maintenanc	e Worker, 3 FTE Ground	smen, 3 FTE Trade	eworkers, and 0.5 FTE Secretary. A
	addititional 4 FTE Journeymen of **Services & Supplies Expenses General Liability Insurance (SPP Facilites Rental IT Expenses Travel & Mileage Office Expenses Alarm Monitoring Healthy & Safety Construction Supplies Custodial Supplies Elevator Maintenance Grounds Supplies	de: Manager of Tran rer funded through A by Category 79,000 - 28,845 20,400 15,300 6,000 32,175 170,500 120,000 15,000 ce 64,978	sportation, Manag FG Capital.	79,000 8,000 - 20,400 15,300 6,000 32,175 255,000 134,000 20,000 50,000	ftey, General Foreman, 10 FTE Jou	urneymen, 37 FTE	Custodians, a Maintenanc	e Worker, 3 FTE Ground	smen, 3 FTE Trade	workers, and 0.5 FTE Secretary. A
	addititional 4 FTE Journeymen of **Services & Supplies Expenses General Liability Insurance (SPP Facilites Rental IT Expenses Travel & Mileage Office Expenses Alarm Monitoring Healthy & Safety Construction Supplies Custodial Supplies Elevator Maintenance Grounds Supplies Emergency Supplies Emergency Supplies Vehicle Maintenance & Insuran Equipment Maintenance & Rep	de: Manager of Tran rer funded through A by Category 79,000 28,845 20,400 15,300 6,000 32,175 170,500 120,000 15,000 5,000 15,000 5,000 15,000 5,000 15,000 5,000 13,500	sportation, Manag FG Capital.	79,000 8,000 - 20,400 15,300 6,000 32,175 255,000 134,000 20,000 15,000 50,000 89,978	ftey, General Foreman, 10 FTE Jou	urneymen, 37 FTE	Custodians, a Maintenand	e Worker, 3 FTE Ground	smen, 3 FTE Trade	workers, and 0.5 FTE Secretary. A
	**Services & Supplies Expenses General Liability Insurance (SPP Facilites Rental IT Expenses Travel & Mileage Office Expenses Alarm Monitoring Healthy & Safety Construction Supplies Custodial Supplies Elevator Maintenance Grounds Supplies Emergency Supplies Emergency Supplies Emergency Supplies Equipment Maintenance & Insuran Equipment Maintenance & Rep Snow Removal	de: Manager of Tran rer funded through A by Category 79,000 28,845 20,400 15,300 6,000 32,175 170,500 120,000 15,000 64,978 a 13,500 50,000		79,000 8,000 - 20,400 15,300 6,000 32,175 255,000 134,000 20,000 50,000 89,978 13,500 50,000	ftey, General Foreman, 10 FTE Jou	urneymen, 37 FTE	Custodians, a Maintenand	e Worker, 3 FTE Ground	smen, 3 FTE Trade	workers, and 0.5 FTE Secretary. A
	addititional 4 FTE Journeymen of **Services & Supplies Expenses General Liability Insurance (SPP Facilites Rental IT Expenses Travel & Mileage Office Expenses Alarm Monitoring Healthy & Safety Construction Supplies Custodial Supplies Elevator Maintenance Grounds Supplies Emergency Supplies Emergency Supplies Vehicle Maintenance & Insuran Equipment Maintenance & Rep	de: Manager of Tran rer funded through A by Category 79,000 28,845 20,400 15,300 6,000 32,175 170,500 120,000 15,000 5,000 15,000 5,000 15,000 5,000 15,000 5,000 13,500	sportation, Manag FG Capital.	79,000 8,000 - 20,400 15,300 6,000 32,175 255,000 134,000 20,000 15,000 50,000 89,978	ftey, General Foreman, 10 FTE Jou	urneymen, 37 FTE	Custodians, a Maintenanc	e Worker, 3 FTE Ground	smen, 3 FTE Trade	workers, and 0.5 FTE Secretary. A
	**Services & Supplies Expenses General Liability Insurance (SPP Facilites Rental IT Expenses Travel & Mileage Office Expenses Alarm Monitoring Healthy & Safety Construction Supplies Custodial Supplies Elevator Maintenance Grounds Supplies Emergency Supplies Emergency Supplies Emergency Supplies Equipment Maintenance & Insuran Equipment Maintenance & Rep Snow Removal	de: Manager of Tran rer funded through A by Category 79,000 28,845 20,400 15,300 6,000 32,175 170,500 120,000 15,000 64,978 a 13,500 50,000		79,000 8,000 - 20,400 15,300 6,000 32,175 255,000 134,000 20,000 50,000 89,978 13,500 50,000	ftey, General Foreman, 10 FTE Jou	urneymen, 37 FTE	Custodians, a Maintenand	e Worker, 3 FTE Ground	smen, 3 FTE Trade	workers, and 0.5 FTE Secretary. A

-2021 Annual Budget - Supterintendent's R	Recommendations						Transportati
sportation Department							
<u>'</u>			,	' '		· ·	,
	2019-2020		2020-2021				
	Amended Budget	Variance	Budget				
	\$	\$	\$				
Revenues by Type							
MoE Grants - Operating	2,475,802	(127,373)	2,348,429				
MoE Transportation Supplement	419,602	-	419,602				
Private School Bussing	67,348	-	67,348				
First Nation Student Transportation	-	7,172	7,172				
Total Revenue	2,962,752	(120,201)	2,842,551	Expenses by Function	Expenses by Type	Expenses by Strategic Goal	
				7,172 15,860	Expenses by Type	45,000 _ 2,000	
Expenses by Function				0% 1% 172,320		2% 0%	
Instruction	-	7,172	7,172	172,320			
District Admin	15,860	-	15,860				
Operations & Maintenance	167,500	4,820	172,320				
Transportation & Housing	2,779,392	(132,193)	2,647,199		478,772 17%		
					1778		
Total Expense	2,962,752	(120,201)	2,842,551				
Expenses by Type				2,647,199		2,795,551	
Salaries & Benefits*	2,102,451	261,328	2,363,779	93%	2,363,779	98%	
Services & Supplies	860,301	(381,529)	478,772		83%		
Total Expenses	2,962,752	(120,201)	2,842,551				
				Instruction		Learning	
Expenses by Strategic Goal				■ District Admin		Organizational Excellence	
Learning	44,400	600	45,000	Operations & Maintenance	■ Salaries & Benefits*	■ Relationships	
Organizational Excellence	2,916,352	(120,801)	2,795,551	Transportation & Housing	Services & Supplies	 Engagement 	
Relationships	-	-	-	- manaportation a modaling			
Engagement	2,000	-	2,000				
Total Expenses	2,962,752	(120,201)	2,842,551				
*Departmental Employees Include: 24 F	TE Bus Drivers, 4 FTE Bu	s Mechanics, 1 FTI	Transporation Coordinator,	2 FTE Transportation Coordinator Assistants, a	and 1.07 FTE Secretary.		
	- 6330 000 : 51 64.45	000 : 4:		or floot nurshages \$00 E00 in floot vehicles over	onses \$100 000 in vehicle incurance \$45 00	00 Driver Training, \$29,100 in Transportation A	ssistance and \$22,000

School District No. 8 (Kooten									
-2021 Annual Budget - Supterintend	ent's Recommendat	ions						Informa	tion Technol
mation Technology									
	2019-2020		2020-2021						
	Amended Budget	Variance	Budget			1			
	\$	\$	\$		_		L		
Revenues by Type				Expenses by Function		Expenses by Type	Ex	penses by Strategic Goa	
MoE Grants - Operating	1,917,359	109,346	2,026,704			Expenses by Type			
MoE - PLNet NGN Self-Provisione	52,766	-	52,766						
				24,030					
Total Revenue	1,970,125	109,346	2,079,470	298,900					
				14%					
Expenses by Function									
Instruction	243,600	55,300	298,900						
District Admin	260,163	6,342	266,505	266,505					
Operations & Maintenance	1,450,332	39,704	1,490,036			262,139 817,331 39%			
Transportation & Housing	16,030	8,000	24,030	1,490, 036	7	61%			7
				72%	1,:			2,079,470 100%	
Total Expense	1,970,125	109,346	2,079,470	7277				100%	
Expenses by Type									
Salaries & Benefits*	757,282	60,050	817,331	■ Instruction				Learning	
Services & Supplies**	1,212,843	49,296	1,262,139	■ District Admin				Organizational Excellence	
				■ Operations & Maintenance	`	Salaries & Benefits*		■ Relationships	
Total Expenses	1,970,125	109,346	2,079,470					 Engagement 	
·				■ Transportation & Housing		Services & Supplies**		- Engagement	
Expenses by Strategic Goal									
Learning	-	-	-			l e		1	
Organizational Excellence	1,970,125	109,346	2,079,470		Services &	Supplies Expenses by Cate	egory		
Relationships	-	-				9,530 _ 76,700			
Engagement	-	-	-			60,000			
5.0-									
Total Expenses	1,970,125	109,346	2,079,470						
	2,010,220		_,0:0,::0		37	75,800			
**Services & Supplies by Categor	v				11,000	194,000			
Bus Radio	9,530	-	9,530		3,000_				
Telephone	70,700	6,000	76,700		3,000				
Tech Hardware	60,000	-	60,000		6,000	525,009			
Tech Evergreen	194,000	-	194,000		1,100 _				
Software Maintenance	370,609	154,400	525,009						
Dues	1,100	-	1,100						
ProD	6,000	-	6,000	■ Bus Radi	o ■Telephone	■ Tech Hardware	■Tech Evergree	en	
Copiers	52,521	(52,521)	5,000	■ Software	Maintenance ■ Dues	■ ProD	■ Copiers		
Office	3,000	(32,321)	3,000	■ Office	■ Travel	■ Vehicle	■ Tech Enhance	ment	
Travel	11,000	-	11,000	■ Office	= ITavei	= venicle	= recir cimance	ment	
			-						
Vehicle	7,320	(7,320)							
Tech Enhancement	427,063	(51,263)	375,800						
Total Services & Supplies	1,212,843	49,296	1,262,139						
Total services & supplies	1,212,043	43,236	1,202,133						
*IT Department Salaries Include									

20-2021 Annual Budget - Supterintende	ent's Recommendation	ons				Innovative Learning S	Service
ovative Learning Services - Operating F							
"	'	•	,	'	·	'	
	2019-2020		2020-2021				
	Amended Budget	Variance	Budget				
	\$	\$	\$				
venues by Type				Expenses by Function	Expenses by Type	Expenses by Strategic Goal	
MoE Grants - Operating	542,467	(98,972)	443,495	Expenses by Function	Expenses by Type	Expenses by Strategic Goal	
MoE - Provincial Assessement Grant	8,187	-	8,187				
MoE - Access Grants	-	-		0%		0% 0%	
MoE - Early Learning Fund	1,602	687	2,289	070			
Prov Grants - ITA	135,000	-	135,000				
Prov Grants - IHA	27,000	-	27,000			186,066	
Prov Grants - CBT	1,000	(1,000)	-			28%	
Other Revenue - United Way	6,750	-	6,750	250,548 419,043	319,596		
Other Revenue - Art Starts	10,370	-	10,370	37% 63%	48%		
MoE - CR4YC Fund	6,000	-	6,000		349,995	402.525	
MoE - Mental Health Fund	30,500	-	30,500		52%	483,526 72%	
						7270	
Total Revenue	768,876	(99,285)	669,591				
penses by Function							
Instruction	507,668.49	(88,625)	419,043				
District Admin	261,207.51	(10,659)	250,548	Instruction		Learning	
Operations & Maintenance	-	-	-	District Admin		Organizational Excellence	
Transportation & Housing	-	-	-	Operations & Maintenance	■ Salaries & Benefits*	■ Relationships	
				■ Transportation & Housing	Services & Supplies**	■ Engagement	
Total Expense	768,876	(99,285)	669,591	- Hunsportation & Housing	= Services & Supplies	- Lingagement	
					10,370_ Revenues by Type		
penses by Type					6,750 6,000 30,500		
Salaries & Benefits*	497,319	(147,324)	349,995		27,000		
Services & Supplies**	271,557	48,039	319,596				
					135,000		
Total Expenses	768,876	(99,285)	669,591		2,289		
					443,495		
penses by Strategic Goal					8,187		
Learning	614,570	(131,044)	483,526				
Organizational Excellence	154,306	31,759	186,066	■ MoE Grants - Operating	MoE - Provincial Assessement Grant = N	NoE - Access Grants	
Relationships	-	-	-	MoE - Early Learning Fund	Prov Grants - ITA	rov Grants - IHA	
Engagement	-	-	-	■ Prov Grants - CBT	Other Revenue - United Way	Other Revenue - Art Starts	
				■ MoE - CR4YC Fund	MoE - Mental Health Fund		
Total Expenses	768,876	(99,285)	669,591	■ IVIOE - CR41C FUND	- IVIOE - IVIEITAI FEATHI FUITU		
*Department Employees Include (FTE	1. 2 District Touchous		. C-hll 4 li l				-

School District No. 8 (Koot 2020-2021 Annual Budget - Supterinte		ations				408 Strong Start
408 Strong Start	endent's Recommenda	ations				406 Strong Start
408 Strong Start						
	2019-2020		2020-2021			
	Amended Budget	Variance	Budget			
	\$	\$	\$			
Revenues by Type					Farmana a har Chuata a ia Garal	
MoE Grants - Strong Start	160,000	-	160,000	Expenses by Type	Expenses by Strategic Goal	
Deferred Revenue - Strong Start*	43,912	(23,912)	20,000			
					-	
Total Revenue	203,912	(23,912)	180,000	-		
				0%		
Expenses by Type						
Salaries	-	-			_	
Services & Supplies	203,912	(23,912)	180,000		180,000	
					100%	
Total Funance	202.012	(22.012)	180,000	180,000	_	
Total Expense	203,912	(23,912)	180,000	100%		
Expenses by Strategic Goal						
Learning	203,912	(23,912)	180,000		<u> </u>	
Organizational Excellence	-	-	-		■ Learning	
Relationships	-	-	-		Organizational Excellence	
Engagement	-	-	-		■ Relationships	
				Salaries Services & Supplies	= Neiationships	
Total Expenses	203,912	(23,912)	180,000			
*Carry-forward of unused funds i	n 2019-2020 into 2020	0-2021 is estimate	d.			

20-2021 Annual Budget - Supte	rintendent's Recommen	dations				409 Ready Set Lea
9 Ready Set Learn						
	2019-2020		2020-2021			
	Amended Budget	Variance	Budget			
	\$	\$	\$			
evenues by Type				Expenses by Type	Expenses by Strategic Goal	
MoE Grants - RSL	49,000	-	49,000	Expenses by Type		
Deferred Revenue - RSL*	78,855	(855)	78,000		-	
					0%	
Total Revenue	127,855	(855)	127,000	- 0%		
				0%		
xpenses by Type						
Salaries	-	-	-			
Services & Supplies	127,855	(855)	127,000			
					127,000	
Total Expense	127,855	(855)	127,000		100%	
				127,000		
xpenses by Strategic Goal				100%		
Learning	127,855	(855)	127,000			
Organizational Excellence	-	-	-			
Relationships	-	-	-		Learning	
Engagement	-	-	-		Organizational Excellence	
				Salaries Services & Supplies	■ Relationships	
Total Expenses	127,855	(855)	127,000			

School District No. 8 (Ko	otenay Lake)					
2020-2021 Annual Budget - Supteri	ntendent's Recommer	ndations				440 OLEP (Frenc
440 OLEP (French)						
	2019-2020		2020-2021			
	Amended Budget	Variance	Budget			
	\$	\$	\$			
Revenues by Type						
MoE Grants - OLEP	89,542	-	89,542			
Deferred Revenue - OLEP*	10,373	(373)	10,000			
Total Revenue	99,915	(373)	99,542			
Revenues by OLEP Fund						
Learning Assistance Grant	11,500	-	11,500			
E-Learning Technology Grant	15,459	-	15,459	Expenses by Type	Expenses by Strategic Goal	Revenues by OLEP Fund
Learning Resources Grant	11,760	-	11,760	Expenses by Type	Expenses by Strategic Goal	·
Core French Grant	14,807	-	14,807		_	4,500
French Immersion Grant	29,716	-	29,716		0%	
Teacher ProD Activities Grant	4,500	-	4,500			11,500
Cultural Activities Grant	1,800	-	1,800			45.450
				40,454		29,716 15,459
Total Revenue	89,542	-	89,542	40,454		11,760
				59,088		14,807
Expenses by Type				59%		
Salaries & Benefits**	38,022	2,432	40,454		99,542	■ Learning
Services & Supplies	61,893	(2,805)	59,088		100%	Assistance Grant E-Learning
						Technology Grant
						■ Learning Resources Grant
Total Expense	99,915	(373)	99,542			Core French Grant
				■ Salaries & Benefits**	■ Learning	■ French Immersion
Expenses by Strategic Goal				■ Services & Supplies	Organizational Excellence	Grant
Learning	99,915	(373)	99,542		_	■ Teacher ProD
Organizational Excellence	-	-	-	_	■ Relationships	Activities Grant
Relationships	-	-	-			
Engagement	-	-	-			
Total Expenses	99,915	(373)	99,542			
-						
*Carry-forward of unused fun	ds in 2019-2020 into 20	020-2021 is estim	nted.			
**Salaries & Benefits are for F	rench Tutoring.					

20-2021 Annual Budget - Supterintend	ent's Recommendati	ons				Inclusive Edu
clusive Education						
	2019-2020		2020-2021		· ·	'
	Original Budget	Amendments	Budget			
	\$	\$	\$			
evenues by Type						
MoE Grants - Operating	387,149	(126,801)	260,348	Revenues by Type		
Total Revenue	387,149	(126,801)	260,348			
penses by Function				260,348		
Instruction	387,149	(126,801)	260,348	100%		
District Admin	-	-	-	■ MoE Grants - Operating		
Operations & Maintenance	-	-	-			
Transportation & Housing	-	-	-			
				Expenses by Function	Expenses by Type	Expenses by Strategic Goal
Total Expense	387,149	(126,801)	260,348	0%0%		_ 0%0%
				0//		0%
rpenses by Type						
Salaries & Benefits*	108,643	(12,695)	95,948			
Services & Supplies	278,506	(114,106)	164,400		95,948	
					37%	
Total Expenses	387,149	(126,801)	260,348	250.240		260,348
				260,348 100%		100%
openses by Strategic Goal	207.140	(425,004)	200 240		164,400	
Learning	387,149	(126,801)	260,348		63%	
Organizational Excellence	-	-	-			
Relationships	=	-	-	■ Instruction		■ Learning
Engagement	=	-	-	District Admin	■ Salaries &	Organizational Excellence
Total Formania	207.440	(425,004)	200 240	Operations & Maintenance	Benefits* Services &	■ Relationships
Total Expenses	387,149	(126,801)	260,348	Transportation & Housing	Supplies	- Engagement

020-2021 Annual Budget - Supterintendent's Recom	mendations					Students Support	s Staffin
tudents Supports Staffing							
	2019-2020		2020-2021				
	Original Budget	Amendments	Budget				
Davience his Time	\$	\$	\$				
Revenues by Type	813,465	(552.201)	260,074		Revenues by Type		
MoE Grants - Operating MoE Grants - LIF	196,566	(553,391)	200,282		185 376360 074		
	-				223,609 200,28		
MoE Grants - Level 1, 2, 3	5,599,700	153,100	5,752,800				
MoE Grants - Equity of Opportunity	-	223,609	223,609				
MoE Grants - Vulnerable Students	6,169	(6,169)	-		W		
Prov Grants - MCFD	185,376	-	185,376		· ·		
					5,752,800		
Total Revenue	6,801,276	(179,135)	6,622,141				
Evanços hy Eunstian						<u> </u>	
Expenses by Function	C 901 27C	(170 125)	C C22 141				
Instruction District Admin	6,801,276	(179,135)	6,622,141	■ MoE Grants - Operating	MoE Grants - LIF	MoE Grants - Level 1, 2, 3	
Operations & Maintenance	-		-	MoE Grants - Equity of Op	portunity • MoE Grants - Vulnerable Students	Prov Grants - MCFD	
Transportation & Housing	-		-				
Transportation & Housing	-		-	Expenses by Function	Expenses by Type	Expenses by Strategic Goal	
Total Expense	6,801,276	(179,135)	6,622,141	0%_0%0%			
	2,002,210	(=::)=::)	-,,	0%	<u></u>	0%0%	
Expenses by Type					0%		
Salaries & Benefits*	6.801.276	(179.135)	6.622.141				
Salaries & Benefits* Services & Supplies	6,801,276	(179,135)	6,622,141		0%		
			6,622,141				
			6,622,141 - 6,622,141				
Services & Supplies	-	-	-				
Services & Supplies	-	-	-	6,622,141		6,622,141	
Services & Supplies Total Expenses	-	-	-	6,622,141	6,622,141	6,622,141	
Services & Supplies Total Expenses Expenses by Strategic Goal	6,801,276	(179,135)	6,622,141				
Total Expenses Expenses by Strategic Goal Learning	6,801,276 6,801,276	(179,135) (179,135)	6,622,141		6,622,141		
Total Expenses Expenses by Strategic Goal Learning Organizational Excellence	6,801,276 6,801,276	(179,135) (179,135)	6,622,141		6,622,141		
Total Expenses Expenses by Strategic Goal Learning Organizational Excellence Relationships Engagement	6,801,276 6,801,276	(179,135)	6,622,141 6,622,141 - -	100%	6,622,141	100%	
Total Expenses Expenses by Strategic Goal Learning Organizational Excellence Relationships	6,801,276 6,801,276	(179,135) (179,135)	6,622,141	Instruction Instruct Admin	6,622,141 100% Salaries & Benefits*	Learning Organizational Excellence	
Total Expenses Expenses by Strategic Goal Learning Organizational Excellence Relationships Engagement Total Expenses	6,801,276 6,801,276	(179,135)	6,622,141 6,622,141 - -	Instruction Instruction District Admin Operations & Maintenance	6,622,141 100% " Salaries & Benefits*	Learning Organizational Excellence Relationships	
Total Expenses Expenses by Strategic Goal Learning Organizational Excellence Relationships Engagement Total Expenses *Salaries & Benefits by Group	6,801,276 6,801,276 - - - - - - - - 6,801,276	(179,135) (179,135) - - - (179,135)	6,622,141 6,622,141 - - - 6,622,141	Instruction Instruction District Admin Operations & Maintenance Transportation & Housing	6,622,141 100% Salaries & Benefits*	Learning Organizational Excellence	
Services & Supplies Total Expenses Expenses by Strategic Goal Learning Organizational Excellence Relationships Engagement Total Expenses *Salaries & Benefits by Group Teachers	6,801,276 6,801,276	(179,135) (179,135) - - - (179,135)	6,622,141 6,622,141 6,622,141 1,661,327	Instruction Instruction District Admin Operations & Maintenance Transportation & Housing	6,622,141 100% " Salaries & Benefits*	Learning Organizational Excellence Relationships	
Total Expenses Expenses by Strategic Goal Learning Organizational Excellence Relationships Engagement Total Expenses *Salaries & Benefits by Group Teachers Speech Language Pathology Assistant	6,801,276 6,801,276 	(179,135) (179,135) 	6,622,141 6,622,141 6,622,141 1,661,327 44,981	# Instruction # District Admin # Operations & Maintenance # Transportation & Housing 14.3 FTE 0.86 FTE	6,622,141 100% = Salaries & Benefits* = Services & Supplies	Learning Organizational Excellence Relationships	
Services & Supplies Total Expenses Expenses by Strategic Goal Learning Organizational Excellence Relationships Engagement Total Expenses *Salaries & Benefits by Group Teachers	6,801,276 6,801,276 - - - - - - - - - - - - - - - - - - -	(179,135) (179,135) - - - (179,135)	6,622,141 6,622,141 6,622,141 1,661,327 44,981	Instruction Instruction District Admin Operations & Maintenance Transportation & Housing	6,622,141 100% = Salaries & Benefits* = Services & Supplies	Learning Organizational Excellence Relationships	
Total Expenses Expenses by Strategic Goal Learning Organizational Excellence Relationships Engagement Total Expenses *Salaries & Benefits by Group Teachers Speech Language Pathology Assistant	6,801,276 6,801,276 	(179,135) (179,135) 	6,622,141 6,622,141	# Instruction # District Admin # Operations & Maintenance # Transportation & Housing 14.3 FTE 0.86 FTE	6,622,141 100% = Salaries & Benefits* = Services & Supplies	Learning Organizational Excellence Relationships	

School District No. 8 (Kootena	v Lake)							
2020-2021 Annual Budget - Supterintender		ons					4	110 CommunityLINKS
410 CommunityLINKS (Inclusion Resp. Dep								,
ļ	1	, i			1	,		
	2019-2020		2020-2021					
	Amended Budget	Variance	Budget					
	\$	\$	\$					
Revenues by Type								
MoE Grants - CommunityLINK	610,175	21,424	631,599	Revenu	es by Type	Expenses by Type	Expenses by St	rategic Goal .
Deferred Revenue - CommunityLINK*	56,359	(56,359)	· -			Expenses by Type		0%
		(==,===,						
Total Revenue	666,534	(34,935)	631,599					
	223,221	(5.,555)	55-7555					
Expenses by Type								
Salaries & Benefits**	406,091	(20,749)	385,342					
Services & Supplies***	260,443	(14,186)	246,257		_	246,25		
Services & Supplies	200,110	(2.)200)	2.10,237		'	7		
Total Expense	666,534	(34,935)	631,599		_	39% 385,342	631,599	
Total Expense	333,33	(0.,500)	001,000	631,5	99	61%	100%	
Expenses by Strategic Goal				100%				
Learning	666,534	(34,935)	631,599		-			_
Organizational Excellence	-	(34,555)	031,333		-			
Relationships	-				-		Learning	
Engagement	_			■ MoE Grants - Co	mmunityLINK	■ Salaries & Benefits**	 Organization 	al Excellence
Liigagement				■ Deferred Reven	ue - CommunityLINK*	Services & Supplies***	■ Relationships	,
Total Expenses	666,534	(34,935)	631,599					
Total Expenses	000,334	(34,933)	031,333					
*Carry-forward of unused funds in 20	19-2020 into 2020 2	021 if any not yet	estimated					
**Salaries & Benefits includes 5 FTE E				char				
Suluries & Beriefits Includes 5 FTE E	.uucution Assistants	unu 1 FIE WIENTON	nearth Coordinator Teat	JICI				
***Services & Supplies by Category								
Supplies - Meals	121,443	(26,486)	94,957					
Contracts	109,000	20,000	129,000					
EDI/MDI	10,000		2,300					
	20,000	(7,700)						
Welcome to Kindergarten	20,000	-	20,000					
Total Evnances	260.442	(14.100)	246 257					
Total Expenses	260,443	(14,186)	246,257					

School District No. 8 (Kootenay Lake	e)						\Box
2020-2021 Annual Budget - Supterintendent's Reco	-					Aboriginal Educa	tion
Aboriginal Education	ommendations					Aboriginal Educa	
Abbriginal Education							+
		ļ		ļ.			4
	2019-2020		2020-2021				
	Amended Budget	Variance	Budget				
	Ś	Ś	Ś				\blacksquare
Revenues by Type	· ·	*	*				+
MoE Grants - AbEd	1,270,200	109,800	1,380,000				\pm
CBT PowWow Grant	-,2:0,200	5,000	5,000				\pm
First Nations Student Transportation Grant	7,172	(7,172)	-				\pm
	.,	(-,)					\pm
Total Revenue	1,277,372	107,628	1,385,000	Expenses by Function	Expenses by Type	Expenses by Stategic Goal	\top
	, ,	, , , , , , , , ,	,,				\top
Expenses by Function						- 0%0%	\top
Instruction	1,277,372	107,628	1,385,000			- ,0%,0%	_
District Admin		-	-				
Operations & Maintenance	-	-	-				
Transportation & Housing	-	-	-				
					415,954		
Total Expense	1,277,372	107,628	1,385,000		30%		
Expenses by Type				1,385,000 , 100%	252.045	1,385,000 , 100%	
Salaries & Benefits*	986,908	(17,862)	969,046		969,046 70%	100%	
Services & Supplies**	290,464	125,490	415,954		70%		
Total Expenses	1,277,372	107,628	1,385,000				
				■ Instruction		■ Learning	
Expenses by Strategic Goal				■ District Admin		■ Organizational Excellence	
Learning	1,277,372	107,628	1,385,000				
Organizational Excellence	-	-	-	■ Operations & Maintenance	■ Salaries & Benefits*	■ Relationships	
Relationships	-	-	-	■ Transportation & Housing	Services & Supplies**	■ Engagement	
Engagement	-	-	-				
Total Expenses	1,277,372	107,628	1,385,000				
			-		· · · · · · · · · · · · · · · · · · ·		
*Departmental Salaries Include 5.8 FTE Teach							
**Department Services & Supplies Include: Flo	exible, targetted funds	for all schools wi	ith Self-identified s	tudents, various intiatives, district resources and Yo	outh Pow Wow.		

Revenue: 82,500 41,250 467,500	35,500			
82,500 41,250	35,500			
82,500 41,250				
	715,000			
467,500	715,000	_		
467,500	715,000			
467,500	715,000	_		
Tuition	Homestay Accompdation Force			
	Homestay Accomodation Fees			
Homestay Placement Fees	 Medical Fees 			
Applications	Other (incl. maintenance fees)			
Francisco ha Francisco				
Expenses by Function	Expenses by Ty	/pe	Expenses by Strat	egic Goal
0%0%				
		H		
				320,298 24%
		128 576		2470
_		31%		
		_		
1,361,000				
100%			70%	
	0376			
Instruction			Learning	
District Admin			 Organizational E 	xcellence
Operations & Maintenance			_	
	Salaries & Benefits Serv	ices & Supplies		
- manaportation & notating			- Engagement	
nator, and 1 International Program A	ssistant			
	Instruction District Admin Operations & Maintenance Transportation & Housing Indianator, and 1 International Program A	1,361,000 100% 932,424 69% Instruction District Admin Operations & Maintenance	1,361,000 100% Instruction District Admin Operations & Maintenance Transportation & Housing Salaries & Benefits Services & Supplies nator, and 1 International Program Assistant	District Admin Organizational Es Relationships Transportation & Housing Salaries & Benefits Services & Supplies Engagement nator, and 1 International Program Assistant

	nav Lakei 🗀																										
School District No. 8 (Kooter 20-2021 Annual Budget - Supterinten		ations						-																	<u> </u>	<u> </u>	
ools Allocations				····				<u> </u>						1												Sci	hools Allocat
	2019-2020		2020-2021																								
	Amended Budget	Variance	Budget																								
Revenues by Type	\$	\$	\$					4												<u> </u>							
MoE Grants - Operating	1,883,911	145,712	2,029,622																			***************************************					
MoE - Homeschooling	19,500		19,500																								
Carry Forward - Schools MoE - CR4YC	49,416	145,224	194,640 30,000																						- 		
Other Prov - ASSAI	30,000 56,000		56,000		-			+													-						
Other Grants	77,655	(77,655)	30,000					-																			
Other Grants	77,033	(77,055)																								····	
Total Revenue	2,116,482	213.281	2,329,762					+			·	<u> </u>								<u> </u>	·					†	
Total nevenue	2,110,102	215,201	2,525,762			-																					
					1					Schools' G	Seneral Suppli	es*				Other A	Amounts Det	ermined by Ar	pplicable Stude	nt FTE**	1			- 1			
								-				2019-2020		-					,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,				-				
												Carry-								Homelinks	Home						
												Forwards		Photocopy				Learning	Staff	Family	School	Outdoor		Student ***			
			Enro	lment Projection	ns				Per FTE A	Amounts		Estimate		& Printing	Postage	Equipment	Telephone	Resources	Development	Amounts	Students	Education***	Grants	Transport			
													TOTAL													2019-2020	
						2020-20					Totals		General												2020-2021	Amended	
				FTE		Budge	et	\$90	\$115	\$400	Per FTE	\$40.00	Suppiles	\$25.00	\$3.00	\$12.00	\$14.00	\$40.00	\$8.50	\$600.00	\$250.00				Budget	Budget	
	2019-2020																										
	Amended Budget					Total Regular	Home			DESK/			4 00 5445-	4 00 505		4 00 5005		4 00 50445	4 00 0500	4 00 404	4 00 544	4 00 5405			*****		
Centre School	FTE	Variance	Elem	Sec	Total	Student FTE	School HC	Elem.		omelinks			1-02-51100				1-41-43100		1-02-35380		1-02-51100	1-02-51009	ć	1-02-34401	TOTALs	TOTALs	Variance
0 District		L						\$	\$	\$	\$ 100.000	\$	\$ 100.000	\$	\$	\$	\$	\$	\$	\$	\$, ş	\$	\$ 100,000	\$ 200.000	48.262	151.738
	225 0000		225.00		225.00	225.00		20.450				12 400		0.275	1.005	4.020	4.000	13 400	2.040		1				104,447		
22 Adam Robertson 24 Blewett	335.0000 151.0000	(19.0000)	335.00 132.00	-	335.00 132.00	335.00 132.00		30,150 11,880	-		30,150 11,880	13,400 5,280	43,550 17,160	8,375 3,300	1,005 396	4,020 1,584	4,690 1,848	13,400 5,280	2,848 1,122	-	-		-	26,559 9,880	40,570	85,238 48,426	19,209 (7,856
24 Blewett 26 Brent Kennedy	225.0000	(4.0000)	221.00		221.00	221.00	-	19,880			11,880	5,280 8.840	28,730	5,525	663	2,652	3.094		1,122	-	-	-	-	20,459	71.842	48,426 60.681	11,161
28 Canyon/Lister	109.0000	17.0000	126.00	-	126.00	126.00	24.00	11,340			11,340	5,040	16,380		378		1,764		1,071	ļ	C 000			11,478	46,773	54,566	
32 Crawford Bay	84.9375	(8,9375)	43.00	33.00	76.00	76.00	24.00	3.870	3,795		7.665	3,040	10,705	3,150 1.900	228	1,512 912	1,764		646	-	6,000			11,126	29.621	42.710	(7,793
34 Erickson	208.0000	2.0000	210.00	-	210.00	210.00		18,900	3,793		18,900	8,400	27,300	5,250	630	2,520	2,940		1,785	-	 			17,890	66,715	77,279	(10,564
38 Hume	197.0000	(6.0000)	191.00	-	191.00	191.00	-	17,190			17,190	7,640	24,830	4,775	573	2,292	2,674	7,640	1,624		ļ		-	10,911	55,319	53,145	2,174
40 JV Humphries	209.4375	(8.4375)	107.00	94.00	201.00	201.00	· · ·	9,630	10,810		20,440		28,480	5,025	603	2,412	2,814		1,709	-		20,000	-	35,372	104,455	97,282	7,173
42 Jewett	10.0000	(3.0000)	7.00	34.00	7.00	7.00		630	-		630	280	910	175	21	84	98	280	60	-		-	-	1,496	3,123	5,623	(2,500
44 L.V. Rogers	649.3125	14.6875	7.00	664.00	664.00	664.00			76,360		76,360	26,560	102,920	16,600	1,992	7,968	9,296		5,644			16,000	-	68,278	255,258	209,698	45,560
94 REACH	16,0000	(3,0000)	-	13.00	13.00	13.00		-	1.495		1.495	520	2,015	325	39	156	182	520	111	-	-	-	-	1.337	4,684	4,763	(79
46 Mt. Sentinel	268.2500	(14.2500)	32.00	222.00	254.00	254.00	3.00	2,880	25,530		28,410	10,160	38,570	6,350	762	3,048	3,556	10,160	2,159	-	750	-	-	33,660	99,015	97,843	1,172
47 Seguoia	13.0000	2.0000	-	15.00	15.00	15.00	-		1,725		1,725	600	2,325	375	45	180	210	600	128	-	-	-	-	2,074	5,937	3,619	2,318
48 PCSS	522.8750	(1.8750)		521.00	521.00	521.00	45.00	-	59,915		59,915		80,755	13,025	1,563	6,252	7,294	20,840	4,429	-	11,250	78,000	-	65,116	288,524	312,907	(24,383
50 Redfish	106.0000	6.0000	112.00	-	112.00	112.00	3.00	10,080	-		10,080	4,480	14,560	2,800	336	1,344	1,568		952	-	750	-	-	10,534	37,324	37,885	(561
52 Rosemont	132.0000	2.0000	134.00	-	134.00	134.00	-	12,060	-		12,060	5,360	17,420	3,350	402	1,608	1,876	5,360	1,139	-	-	-	-	7,655	38,810	35,371	3,439
54 Salmo Elem	144.0000	(2.0000)	142.00	-	142.00	142.00	-	12,780	-		12,780	5,680	18,460	3,550	426	1,704	1,988	5,680	1,207	-	-	-	30,000	16,711	79,726	90,293	(10,567
56 Salmo Sec	159.1875	(23.1875)	24.00	112.00	136.00	136.00	-	2,160	12,880		15,040	5,440	20,480	3,400	408	1,632	1,904	5,440	1,156	-	-	-	-	21,124	55,544	47,425	8,119
60 South Nelson	223.0000	(7.0000)	216.00	-	216.00	216.00	-	19,440	-		19,440	8,640	28,080	5,400	648	2,592	3,024	8,640	1,836	-	-	-	-	12,339	62,559	55,291	7,268
62 Trafalgar	413.0000	(10.0000)	265.00	138.00	403.00	403.00	-	23,850	15,870		39,720	16,120	55,840	10,075	1,209	4,836	5,642		3,426	-	-	-	-	29,329	126,476	143,681	(17,205
64 WE Graham	79.0000	2.0000	53.00	28.00	81.00	81.00	-	4,770	3,220		7,990	3,240	11,230	2,025	243	972	1,134	3,240	689	-	-	21,200	56,000	14,162	110,894	121,225	(10,331
66 Winlaw	103.0000	(8.0000)	95.00	-	95.00	95.00	-	8,550	-		8,550	3,800	12,350	2,375	285	1,140	1,330	3,800	808	-	-	-	-	12,443	34,530	35,133	(603
85 Wildflower - Nelson	152.0000	5.0000	134.00	23.00	157.00	157.00	-	12,060	2,645		14,705	6,280	20,985	3,925	471	1,884	2,198	6,280	1,335	-	-	-	-	10,020	47,098	38,299	8,799
86 Wildflower - Creston	44.0000	1.0000	45.00	-	45.00	45.00	-	4,050	-		4,050	1,800	5,850	1,125	135	540	630		383	-	-	-	-	3,568	14,030	11,846	2,184
79 DESK	72.7500	98.2500	43.00	128.00	171.00	171.00	-			68,400	68,400		75,240	4,275	513	2,052	2,394		1,454	-	-	-	-	3,124	95,891	36,695	59,196
90 Homelinks - Creston	128.7500	20.2500	79.00	70.00	149.00	149.00	-			59,600	59,600	5,960	65,560	3,725	447	1,788	2,086	5,960	1,267	89,400	-	-	-	9,157	179,389	187,887	(8,498
92 Homelinks - Nelson	37.0000	1.0000	35.00	3.00	38.00	38.00	-			15,200	15,200	1,520	16,720	950	114	456	532	1,520	323	22,800	-	-	-	1,154	44,569	48,585	(4,016
95 Homelinks - Kaslo	21.0000	-	21.00	-	21.00	21.00	-			8,400	8,400	840	9,240	525	63	252	294	840	179	12,600	-	-	-	2,647	26,639	24,824	1,815
SUB-TOTAL Schools	4,813.5000	52.5000	2,802.00	2,064.00	4,866.00	4,866.0000	75.0000	236,160	214,245	151,600	702,005	194,640	896,645	121,650	14,598	58,392	68,124	194,640	41,361	124,800	18,750	135,200	86,000	569,602	\$ 2,329,762	2,116,482	213,280
2019-2020 Amended Budget	t					4,813.5000			234,375		656,075	49,416	705,791	120,338	14,441	57,762	67,389		40,915		19,500	135,200		486,902	\$ 2,116,482		
Variance								(31,740)	(20,130)	47,800	45,930	145,224	190,854	1,313	158	630	735	2,100	446	12,750	(750)		(77,655)	82,700	213,281		
l					L						1,	L						L									
*General Suppplies includes						eral Supplies. For 20	20-2021 we are	estimating \$4	D/FTE carry-fo	rward due t	o lower spend	ing in 2019-202	0 resulting from t	he pandemic, b	ut will be adju	isted with acti	ual carry-for	ward amounts.									
**Most Schools' budget amo								2040 2025			-			_										1			
***Outdoor Education: YETI,	, ATLAS, VWP at \$1,0				aventures at \$500	v. Enrolment assume	ed to be same as	s 2019-2020 en	rolment, to b	e adjusted.																	
****International Students r																											

School District No. 8 (Koote	nay Lake)																						
020-2021 Annual Budget - Supterinte	endent's Recommend	lations																					
tudent Transportation Supplement &			ding Allocation																			Studen	nt Transportation
			8																				
Budget Summary:				1	I				"	ı ı	,	1				, ,		ļ	" '	1		,	
bauget summary.																							
	2019-2020		2020-2021																				
	Amended Budget	Variance	Budget																				
-	\$	\$	buuget	1	l				1	1	1	1	1 1	1 1	1	1 1	1		1 1		1	1	1
	3	7	, <u> </u>																				
Revenues:	400.000	02.700	500.000																				
MoE Grant - block	486,902	82,700	569,602																				
Total Funding	486,902	82,700	569,602																				
			_																				
Expenses:			_																				
District Allocation	8,263	91,737	100,000																				
Schools Allocations	478,639	(9,037)	469,602																				
Total Budgetted Expen	486,902	82,700	569,602																				
Budget Expenditures Details:							Factor 1:	Enrolment			,	,		Factor 2: Dista	ance to Near	rest Centre			, ,	Adjustments		,	
								Non-															
	Student Transp						Secondary	Regular		Adjusted				KM's To KN	/Is credit		Student	Student					2019-2020
Resp.	Fund Account			Elementary	Secondary	Total	Additional	Usage	Enrolment	•	Enrolment		Total		Creston	Total	Travel (= KM	Travel	Distance		2020-2021		Amended
Dept. Focus	No.		School	Enrolment	Enrolment	Enrolment	Usage	Adjust	Credits	(%)	Funding	Nearest Centre	Enrolment		chools		x Enrolment)	(%)	Funding		Budget	Variance	Budget
Dept. Totas	140.		School	Linoiment	Linoiment	Linoiment	80%	Aujust	Cicuits	(70)	75%	recurest centre	Linoiment	centre	15.00	KIVIS	x Emonnency	(70)	25%		1-02-34401	variance	Duuget
_							8070				352,201.50				13.00				117,400.50		1-02-34401		
				1	1						332,201.30	1	т т						117,400.30		ć	ć	Ś
Ops District Allocation	0-0000-1-02-34401-0	2	District	J	l						_					-			_	100.000	\$ 100.000	\$ 01.727	
				7 225.00	I	225		4000/	225	F 420/	40.427	7	225.00	1	45.00	45	5 025	C 220/	7.422	100,000		91,737	8,263
PVP Schools Allocations	0-0000-1-02-34401-2		Adam Robertson	335.00	-	335	-	100%	335	5.43%	19,137	Creston	335.00	-	15.00	15	5,025	6.32%	7,422	_	26,559	2,207	24,353
PVP Schools Allocations	0-0000-1-02-34401-2		Blewett	132.00	-	132	-	100%	132	2.14%	7,541	Nelson	132.00	12.00	-	12	1,584	1.99%	2,340	_	9,880	(1,279)	11,160
PVP Schools Allocations	0-0000-1-02-34401-2		Brent Kennedy	221.00	-	221	-	100%	221	3.58%	12,625	Nelson/Castlegar	221.00	24.00	-	24	5,304	6.67%	7,834	_	20,459	(1,746)	22,205
PVP Schools Allocations	0-0000-1-02-34401-2		Canyon/Lister	126.00	-	126	-	100%	126	2.04%	7,198	Creston	126.00	8.00	15.00	23	2,898	3.65%	4,280		11,478	(5,779)	17,257
PVP Schools Allocations	0-0000-1-02-34401-3		Crawford Bay	43.00	33.00	76	26.40	100%	102	1.66%	5,850	Nelson	76.00	47.00	-	47	3,572	4.49%	5,276		11,126	(3,444)	14,570
PVP Schools Allocations	0-0000-1-02-34401-3	34	Erickson	210.00	-	210	-	100%	210	3.41%	11,997	Creston	210.00	4.00	15.00	19	3,990	5.02%	5,893		17,890	(5,905)	23,795
PVP Schools Allocations	0-0000-1-02-34401-3	38	Hume	191.00	-	191	-	100%	191	3.10%	10,911	Nelson	191.00	-	-		-	0.00%	- <u>_</u>		10,911	766	10,145
PVP Schools Allocations	0-0000-1-02-34401-4	40	JV Humphries	107.00	94.00	201	75.20	100%	276	4.48%	15,778	Nelson	201.00	66.00	-	66	13,266	16.69%	19,594		35,372	1,960	33,413
PVP Schools Allocations	0-0000-1-02-34401-4	42	Jewett	7.00	-	7	-	100%	7	0.11%	400	Nelson	7.00	106.00	-	106	742	0.93%	1,096		1,496	(476)	1,972
PVP Schools Allocations	0-0000-1-02-34401-4	14	L.V. Rogers	-	664.00	664	531.20	100%	1,195	19.39%	68,278	Nelson	664.00	-	-		-	0.00%	-		68,278	(9,682)	77,960
PVP Schools Allocations	0-0000-1-02-34401-9	94	REACH	-	13.00	13	10.40	100%	23	0.38%	1,337	Nelson	13.00	-	-	-	-	0.00%	-		1,337	946	391
PVP Schools Allocations	0-0000-1-02-34401-4	16	Mt. Sentinel	32.00	222.00	254	177.60	100%	432	7.00%	24,656	Nelson/Castlegar	254.00	24.00	-	24	6,096	7.67%	9,004		33,660	11,249	22,411
PVP Schools Allocations	0-0000-1-02-34401-4		Sequoia	-	15.00	15		100%	27	0.44%	1,542	Nelson/Castlegar	15.00	24.00	-	24	360	0.45%	532		2,074	1,413	661
PVP Schools Allocations	0-0000-1-02-34401-4		PCSS	-	521.00	521	416.80	100%	938	15.21%	53,573	Creston	521.00	-	15.00	15	7,815	9.83%	11,543		65,116	3,577	61,539
	0-0000-1-02-34401-5		Redfish	112.00	-	112	-	100%	112	1.82%	6,398	Nelson	112.00	25.00	-	25	2,800	3.52%	4,136	_	10,534	(50)	10,584
PVP Schools Allocations	0-0000-1-02-34401-5		Rosemont	134.00	-	134	-	100%	134	2.17%	7,655	Nelson	134.00	-	-		-,	0.00%	-	_	7,655	(153)	7,808
PVP Schools Allocations	0-0000-1-02-34401-5		Salmo Elem	142.00	-	142	_	100%	142	2.30%	8,112	Nelson/Trail	142.00	41.00	-	41	5,822	7.32%	8,599	_	16,711	(6,947)	23,658
PVP Schools Allocations	0-0000102344015		Salmo Sec	24.00	112.00	136	89.60	100%	226	3.66%	12,888	Nelson/Trail	136.00	41.00	-	41	5,576	7.02%	8,236	_	21,124	5,882	15,242
PVP Schools Allocations	0-0000-1-02-34401-0		South Nelson	216.00	-	216		100%	216	3.50%	12,339	Nelson	216.00	41.00	-		-	0.00%		_	12,339	2,460	9,880
PVP Schools Allocations	0-0000-1-02-34401-0		Trafalgar	265.00	138.00	403	110.40	100%	513	8.33%	29,329	Nelson	403.00				_	0.00%		_	29,329	(4,917)	34,246
	0-0000-1-02-34401-6		WE Graham	53.00	28.00	81	22.40	100%	103	1.68%	5,907		81.00	69.00	-	69	5,589	7.03%	8,255	_	14,162	(2,474)	16,636
				95.00						1.54%	_	Nelson/Castlegar	95.00					5.98%		_			
	0-0000-1-02-34401-6		Winlaw		- 22.00	95	- 10.40	100%	95		5,427	Nelson/Castlegar		50.00	-	50	4,750		7,016	_	12,443	(3,196)	15,639
PVP Schools Allocations	0-0000-1-02-34401-8		Wildflower - Nelson		23.00	157	18.40	100%	175	2.84%	10,020	Nelson	157.00	-	-	· ·	-	0.00%		_	10,020	1,312	8,708
PVP Schools Allocations	0-0000-1-02-34401-8		Wildflower - Crestor		-	45		100%	45	0.73%	2,571	Creston	45.00	-	15.00	15	675	0.85%	997	_	3,568	632	2,936
PVP Schools Allocations	0-0000-1-02-34401-7		DESK	43.00	128.00	171		20%	55	0.89%	3,124	Nelson/Creston	171.00		-		-	0.00%		_	3,124	1,369	1,754
PVP Schools Allocations	0-0000-1-02-34401-9		Homelinks - Creston		70.00	149	56.00	50%	103	1.66%	5,855	Creston	149.00	-	15.00	15	2,235	2.81%	3,301	_	9,157	3,795	5,362
PVP Schools Allocations	0-0000-1-02-34401-9		Homelinks - Nelson	35.00	3.00	38	2.40	50%	20	0.33%	1,154	Nelson	38.00	-	-	-	-	0.00%		_	1,154	(1,303)	2,457
PVP Schools Allocations	0-0000-1-02-34401-9	95	Homelinks - Kaslo	21.00	-	21	-	50%	11	0.17%	600	Nelson	21.00	66.00	-	66	1,386	1.74%	2,047		2,647	747	1,900
Sub-TOTAL School Allo	cations			2,802	2,064	4,866	1,651		6,165	100.00%	352,202		4,866	607	90	697	79,485	100%	\$ 117,401	\$ 100,000	\$ 569,602	\$ 82,700	\$ 486,902
						-																	
2019-2020 Amended B	udget					4,814			4,662	1	311,064		1,880	607			60,916	1	103,688	72,150	486,902		
Variance						53			1.503		41,138		2,986	1 1					13,713	27,850	82,700	n	+
variance	1 1			1	l	33			1,303		41,130	1	2,300	1 1		1			13,713	27,000	02,700	U	

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School District No. 8 (Kooter							
20-2021 Annual Budget - Supterintend	lent's Recommendati	ions					Сар
ital - Actual Grants & Spending							
	2019-2020		2020-2021				
	Amended Budget	Variance	Budget				
	\$	\$	\$				
Capital Revenues							
Amortized Capital Revenues	2,733,453	-	2,733,453				
Investment Income	45,600	-	45,600				
Deferred Capital Revenue	2,460,124	684,182	3,144,306	Deferred & Amortized	Capital Expenses	Expenses by Strategic Goal	Capital Revenues
Local Capital	-	-	-		_		
					0%		
Total Revenue	5,239,177	684,182	5,923,359				
Capital Expenses							
TCA Amortization Expense	3,490,757	-	3,490,757				
Bylaw Capital - Capitalized*	2,364,762	779,544	3,144,306	Capitalized & Amortized	3,144,306		2,733,453 46%
Other Prov Capital - Capitalized	95,361	(95,361)	-	YTCEP	47% 3,490,757		3,144,3
Local Capital - Capitalized	250,000	(250,000)	-		53%		06
						6,635,063 100%	53%
Total Expense	6,200,880	434,183	6,635,063			100%	
Expenses by Strategic Goal							45,600 1%
Learning	-	-	-			■ Learning	1/6
Organizational Excellence	6,200,880	434,183	6,635,063		TCA Amortization Expense	 Organizational Excellence 	Amortized Capital Revenues
Relationships	-	-	-		Bylaw Capital - Capitalized*	■ Relationships	 Investment Income
Engagement	-	-	-		 Other Prov Capital - Capitalized 	■ Engagement	■ Deferred Capital Revenue
					1	3.01	
Total Expenses	6,200,880	434,183	6,635,063				
geted Surplus (Deficit)**	(961,703)	249,999	(711,704)				
]			
						vell as the \$850,000 in SEP South Nelson mo	echanical/HVAC upgrades, \$400,000 in
SEP Trafalgar electrical upgrades							
**The deficit in this sub-budget r	epresents the differe	nce in amortizatio	n of Capital Defe	red Revenues less the amortation	on of Capitalized Faciliites & Equipment e	expenses. It is not indicative of a cash-flow	deficit. The estimate \$45,600 in
investment income is the only cu	rrent-year cash item	in this sub-budget	<u>. </u>				