



School District 8
Kootenay Lake

2020-2021 BUDGET

Budget Framework

Presented to O&F Committee and the Board of Education
March 10, 2020



Presentation Agenda

- 2020-2021 Budget Process & Dates
- About School District No. 8
- Board's Strategic Plan & Goals
- 2020-2021 Budget Considerations
 - MoE Mandate & Priorities
 - Student Symposium Resolutions
 - Long-Range Facilities Plan
 - 2019-2020 Budget Feedback
 - Board Referrals to Budget
- Budget Alignment & Accountability
- 2020-2021 Budget Framework - Approaches
- 2020-2021 Budget Framework - Numbers
- Summary

2019-2020 Budget Process Dates

- February 4-6, 2020 PVP Alignment Meetings
- February 12, 2020 Student Symposium
- March 10, 2020 Budget Framework Presentation to O&F Committee**
- March 12, 2020 Internal Consultation #1 with PVP Group
- April 2, 2020 Internal Consultation #2 - Board's All Partner Groups Dinner
- April 2, 2020 Invitation to Public to Comment
- April 7, 2020 Board of Education Working Session & Board Meetings
- April 14, 2020 Internal Consultation #3 with Trustees, Senior Staff & PVP Group
- April 28, 2020 O&F Committee Meeting - Recommendation Sought
- Superintendent's Initial Recommended Budget
- April 28, 2020 Board Meeting - Planned Budget Readings 1, 2 & 3
- Superintendent's Updated Recommended Budget



School District 8
Kootenay Lake

ABOUT SCHOOL DISTRICT NO. 8



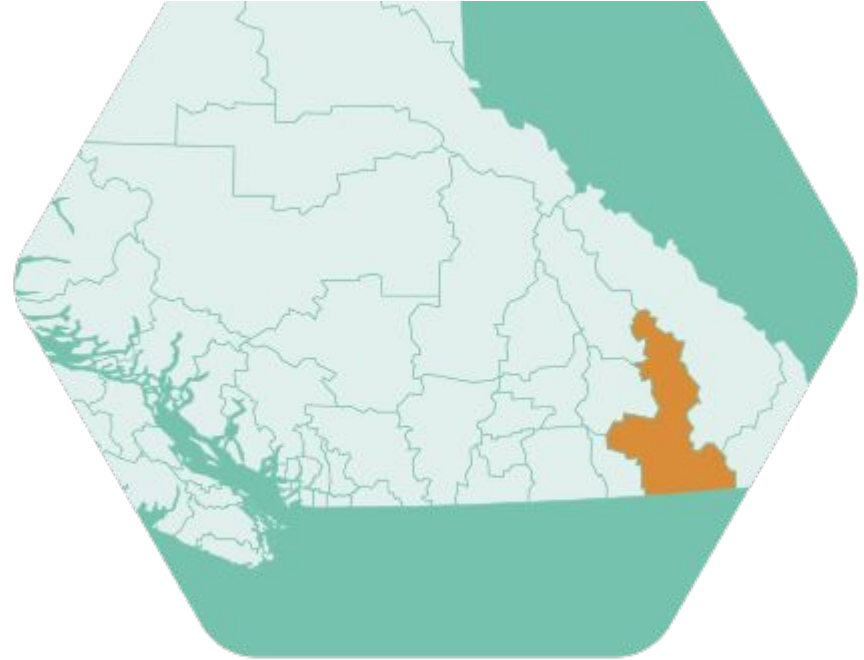
School District No. 8

Location:

Serving numerous communities in the East & West Kootenays.

Mission:

We focus on excellence for all learners in a nurturing environment.



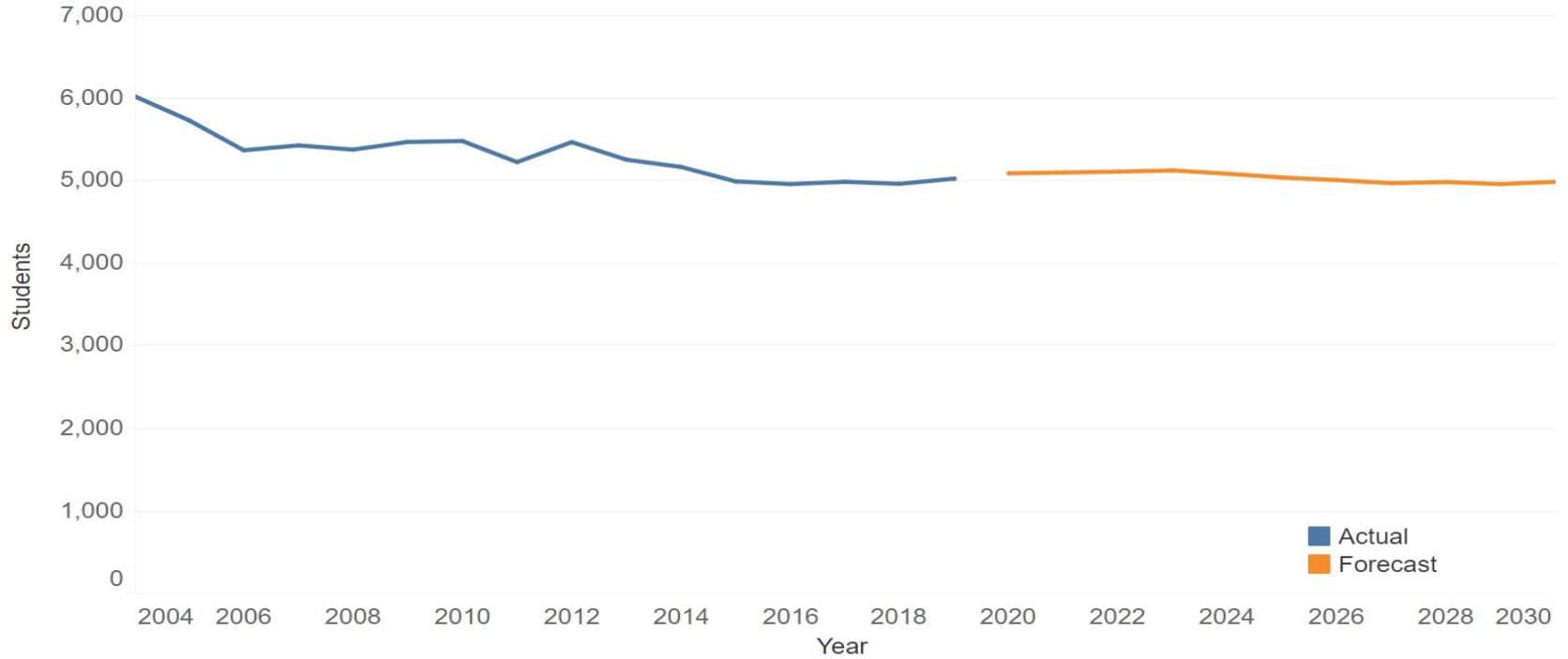
Student Enrolment 2019-2020 (Headcount)



| Student Group | K | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | Others | Total |
|-----------------------------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|--------|-------|
| All Students | 303 | 341 | 310 | 371 | 336 | 382 | 389 | 397 | 399 | 375 | 399 | 418 | 470 | 126 | 5,016 |
| Indigenous | 45 | 63 | 55 | 58 | 64 | 84 | 98 | 101 | 107 | 90 | 98 | 99 | 89 | 6 | 1,057 |
| Students With Special Needs | 10 | 27 | 21 | 30 | 30 | 39 | 51 | 47 | 42 | 34 | 32 | 55 | 48 | 11 | 477 |

*Other includes elementary ungraded, secondary ungraded, and graduated adults in the school system

Student Enrolment Forecast



SD8 Completion Rates

(Updated with 2018-2019 Results)



- Typical range across B.C. (middle 50% of school districts)
- Selected school district's most recent results (2018/19)
- Range of school district's results over time (2014/15 - 2018/19)



Characteristics of Students Entering School in SD8

(Data Updated 2018-2019)

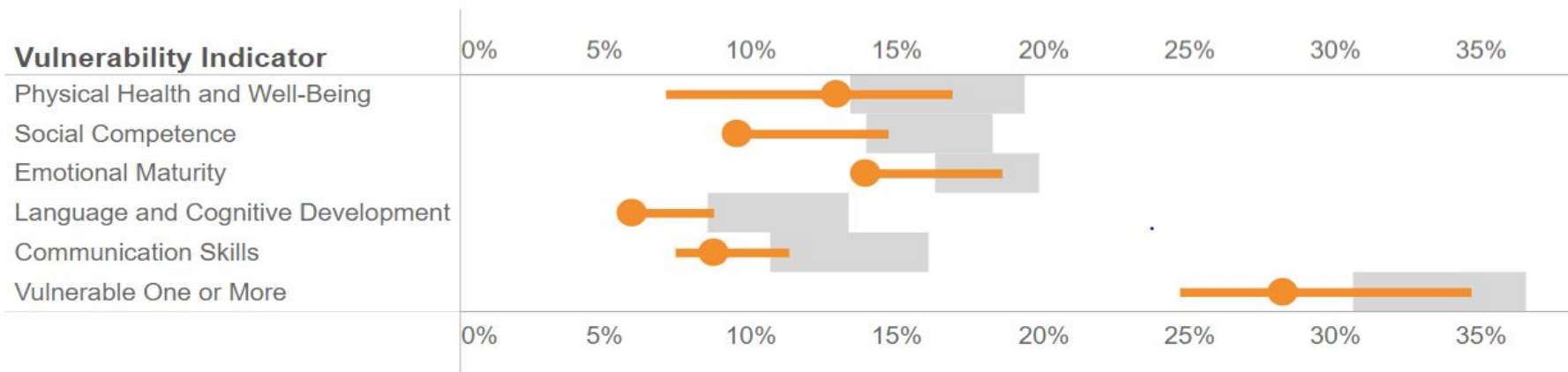


277 Total number of students assessed (2016/17 - 2018/19)

Typical range across B.C. (middle 50% of districts)

Selected district's most recent results (2016/17 - 2018/19)

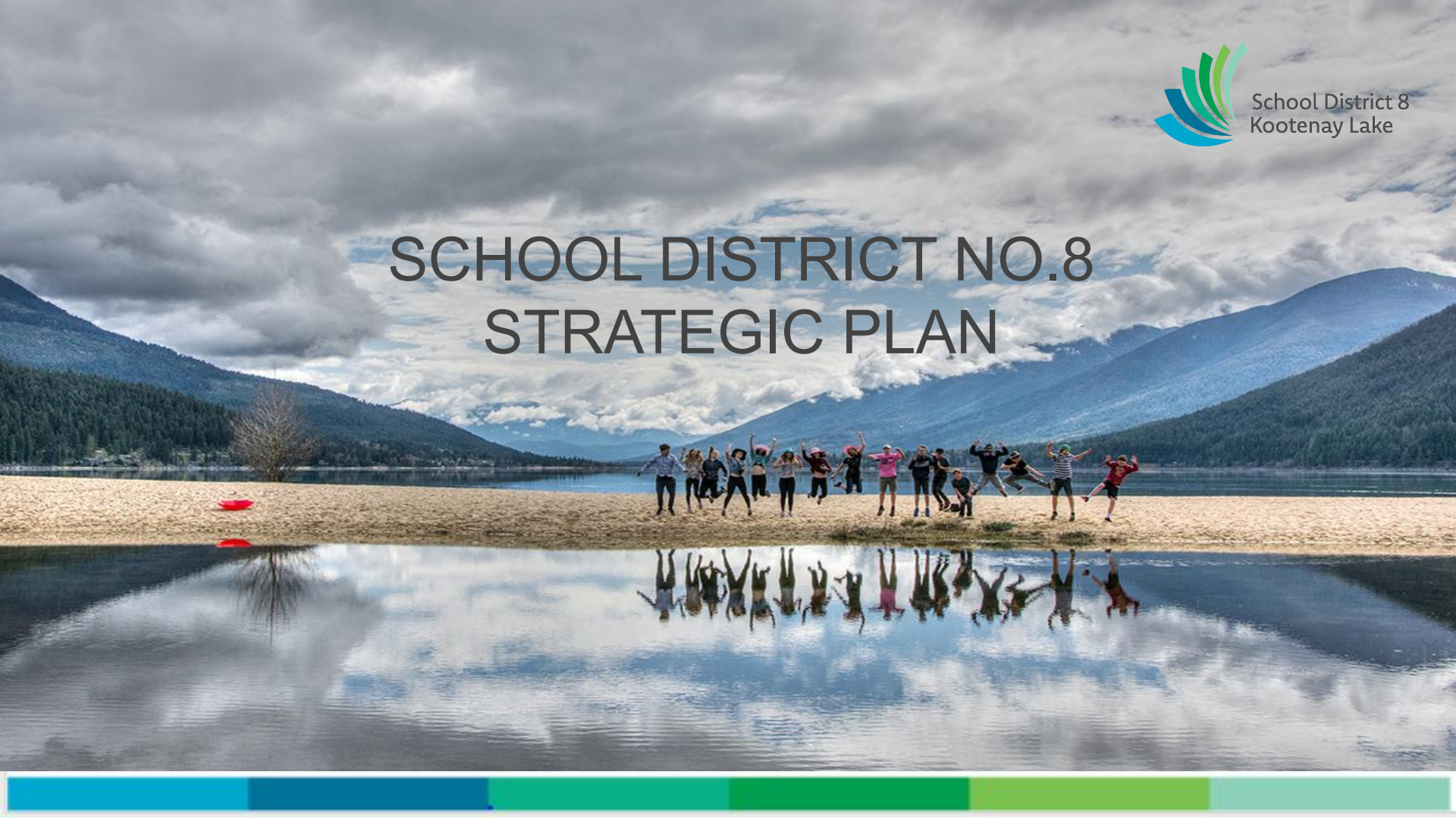
Range of district's results over time (2007/08 - 2018/19)





School District 8
Kootenay Lake

SCHOOL DISTRICT NO.8 STRATEGIC PLAN



Strategic Plan



Vision:

- Focus
- Learn
- Excel

Values

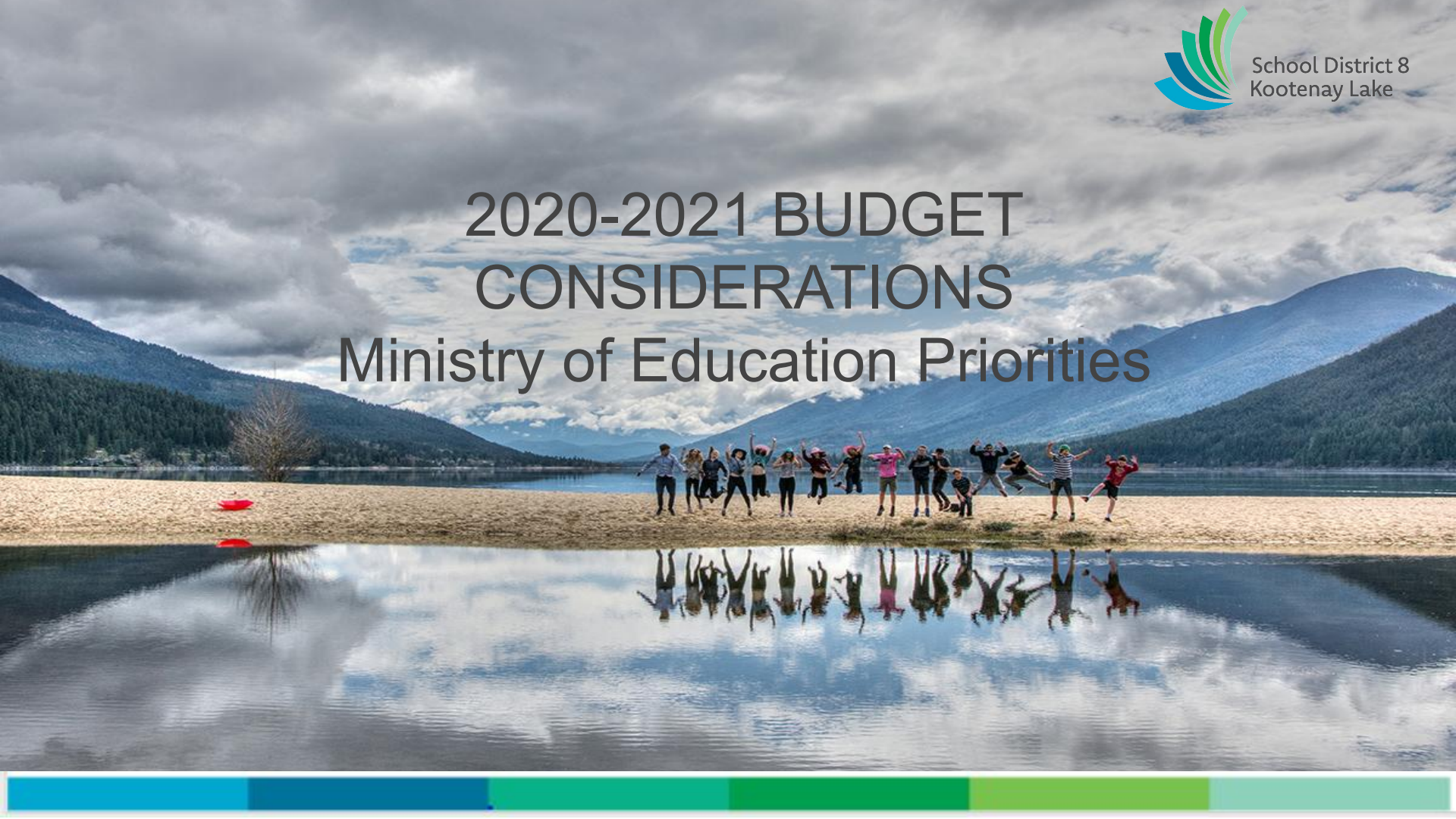
- Educational Success
- Creativity & Imagination
- Engaged Citizenship
- Resiliency

Strategic Plan: Board Goals

- **Learning:** Literacy, Numeracy, Inclusion, Indigenization
- **Organizational Excellence:** Strategic Plan, Facilities Plan, Financial Plan, Technology Plan
- **Relationships:** Resilience & mental wellness; nurturing students, staff and families to excel.
- **Engagement:** Students first; students, staff, community participation & leadership - local, provincial, global.

2020-2021 BUDGET CONSIDERATIONS

Ministry of Education Priorities



2020-2021 Budget Considerations

Ministry of Education Mandate

- Fast-track enhancement to K-12 education funding.
- Review the funding formula to develop a stable and sustainable model for the K-12 education system.
- Provide additional annual funding to ensure students have the school supplies they need to succeed.
- Create an ongoing capital fund for school playgrounds.
- Make schools safer by accelerating the seismic upgrade program.
- Work in partnership to build and upgrade schools in every region of the province.
- Implement the new First Nations history curriculum, develop full-course offerings in Aboriginal languages and implement the educational Calls to Action from the Truth and Reconciliation Commission.
- Implement BC's new school curriculum and provide new technology, lab equipment, learning material and professional development support for teachers.

2020-2021 Budget Considerations

Education Statutes Amendment Act - Feb 2020



- Articulating a board of education's mandate regarding the provision of before and after school care.
- Clarifying the authority to issue provincial graduation certificates to students and adult students who complete Grade 12 at schools operated by First Nations.
- Allowing personal education numbers (PENs) to be assigned to children who are resident in BC.
- Supporting the implementation of the Ministry's K-12 Funding Review project to enhance the K-12 funding model.

2020-2021 BUDGET CONSIDERATIONS

Student Symposium Upshots



2020-2021 Budget Considerations

Student Symposium Resolutions



- **THAT**, all SD8 students learn about awareness, empathy and understanding of issues centered around different cultures and the LGBTQ+ communities.
- **THAT**, the district aim toward providing more funding, programming, or emphasis on extending learning to "after school" possibilities. This may be done through Career Ed, or by doing district trips to post-secondary institutions, for example.
- **THAT**, Operations work toward upgrading the field at Crawford Bay Elem/Secondary School.
- **THAT**, all SD8 schools receive access to more equipment, funding in order to implement more extra-curricular activities and opportunities for clubs, teams, and other after school groups to access transportation.
- **THAT**, the Student-led Board approve a policy outlining the expected condition of all our District bathrooms.
- **THAT**, the Student-led Board approve a policy supporting further “Go Green” environmental initiatives throughout the District.

2020-2021 Budget Considerations

Long-Range Facilities Plan

Emergent Plans for Families of Schools



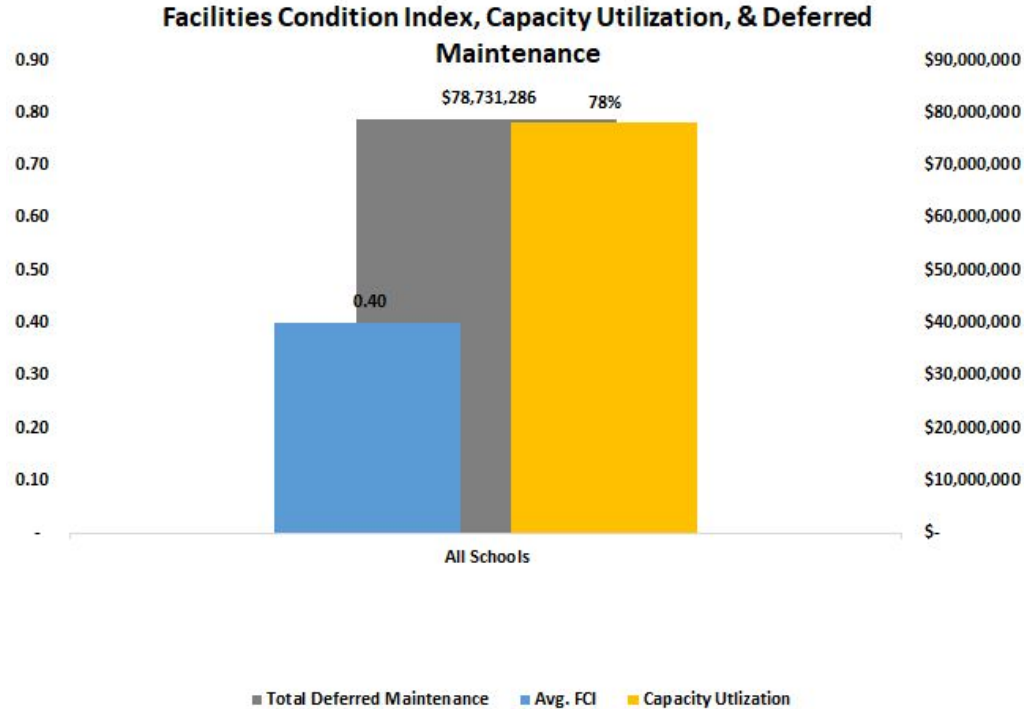
[Click Here for a comprehensive list of ideas from the Student Symposium held on February 12, 2020.](#)

2020-2021 BUDGET CONSIDERATIONS Long-Range Facilities Plan & Feedback



2020-2021 Budget Considerations

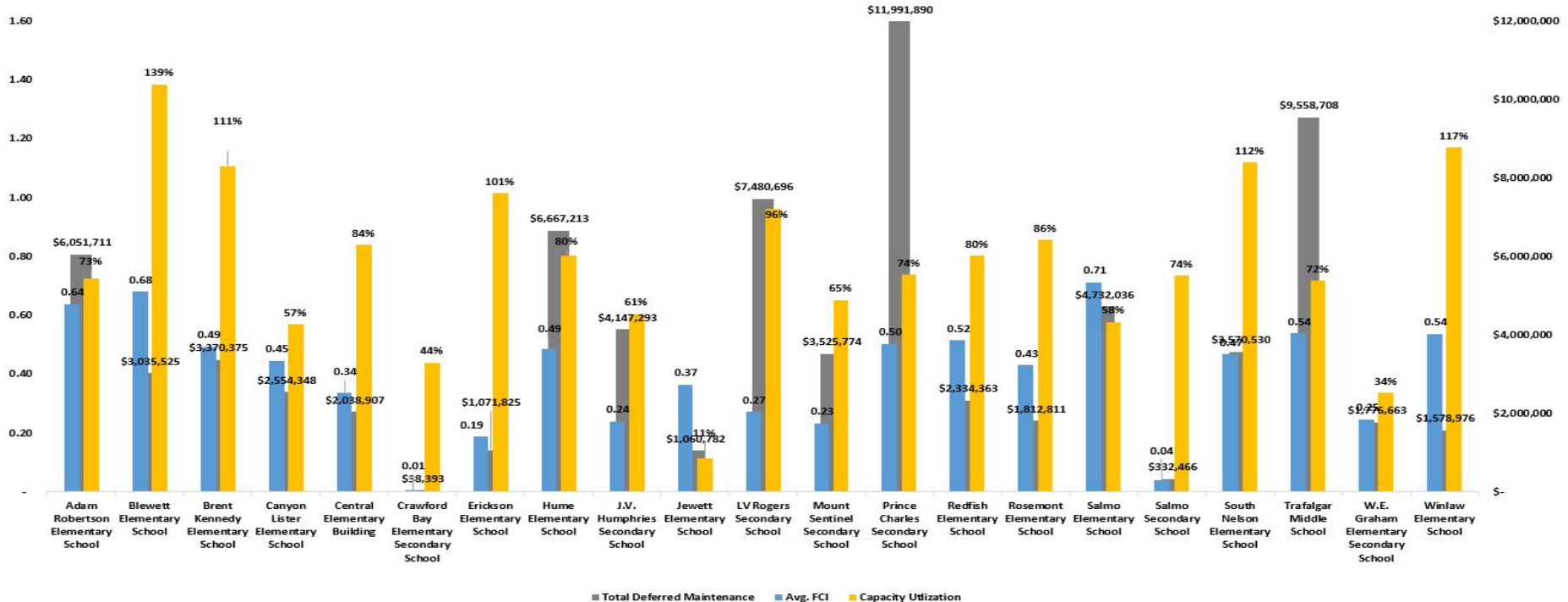
District Average Facilities Condition & Deferred Maintenance



2020-2021 Budget Considerations

Schools' Facilities Condition, Deferred Maintenance & Utilizations

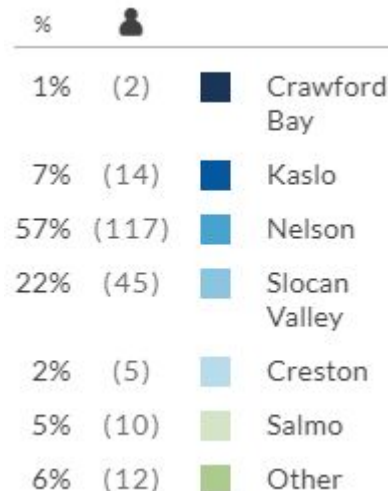
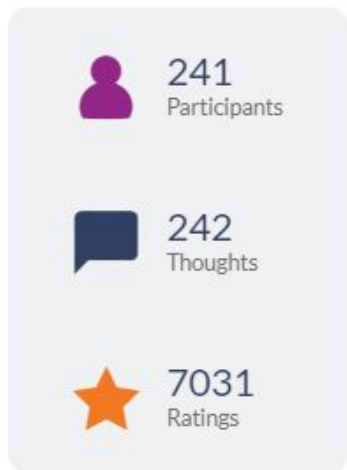
Facilities Condition Index, Capacity Utilization, & Deferred Maintenance



■ Total Deferred Maintenance ■ Avg. FCI ■ Capacity Utilization

2020-2021 Budget Considerations

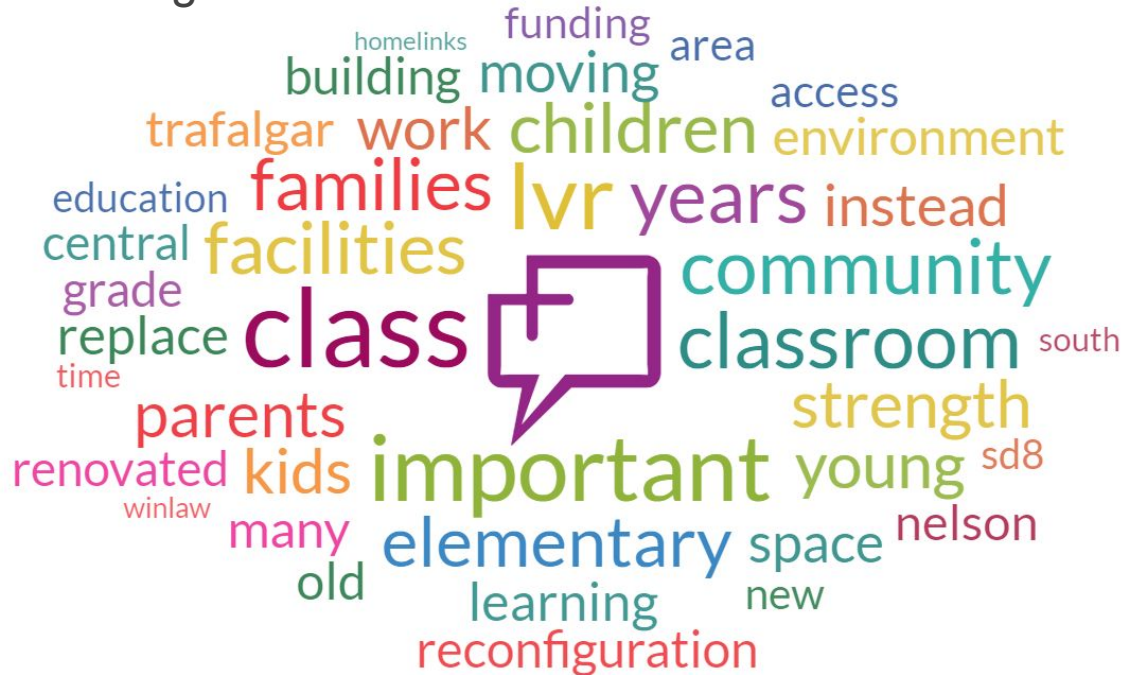
2019-2030 Long-Range Facilities Plan Feedback Thought Exchange Participation



2020-2021 Budget Considerations

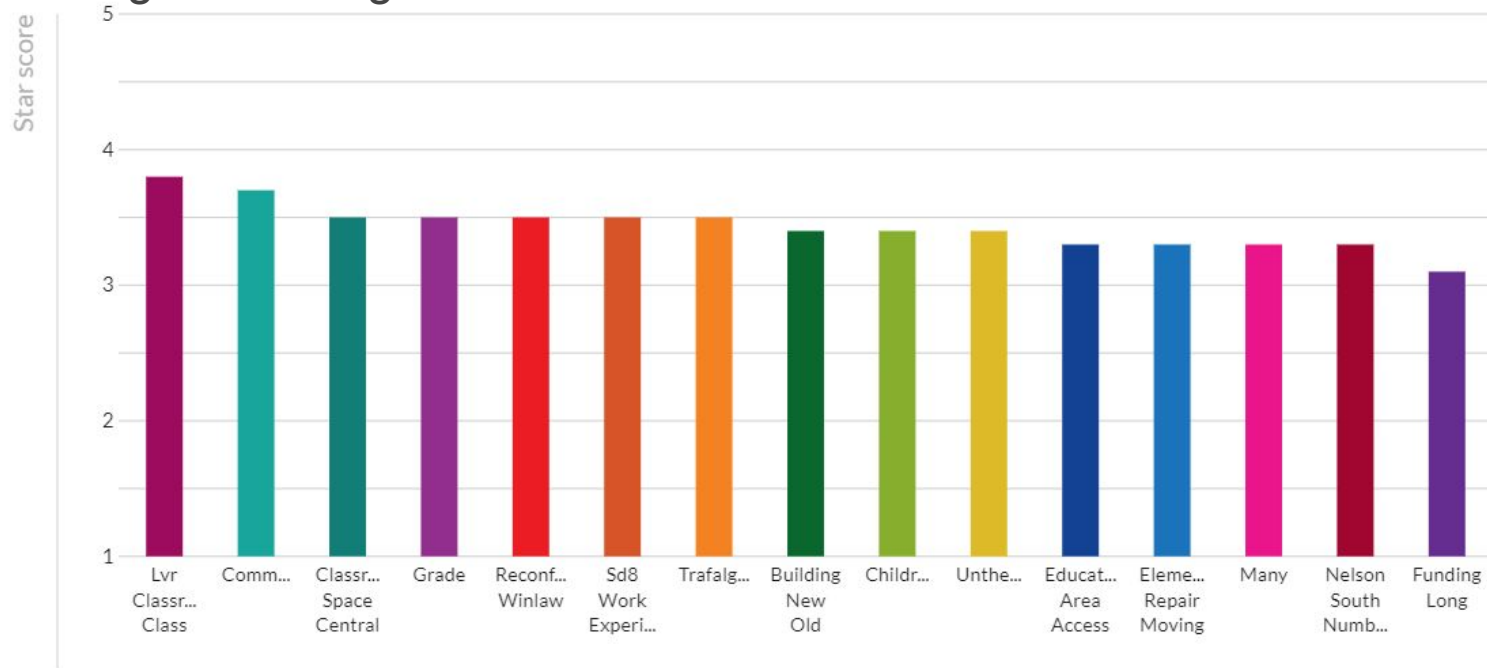
2019-2030 Long-Range Facilities Plan Feedback

Thought Exchange Word Cloud



2020-2021 Budget Considerations

2019-2030 Long-Range Facilities Plan Feedback Thought Exchange Themes



2020-2021 Budget Considerations

2019-2030 Long-Range Facilities Plan Feedback Thought Exchange Top Thoughts



School District 8
Kootenay Lake

Aging pipes and other infrastructure which may contain harmful substances or compromise health needs to be replaced. Health of students and staff is a top priority.



All schools in our family of schools are a major part of the communities where they are located. They bring people together.



Less spending on management positions and more money in the classroom helping children Our children are what is most important



LVR is excessively cramped. What is the plan here? No room for students to study other than the library. Every classroom full. Classes cancelled because of no space. Academics held in tech classes.



Work should have been completed during the summer Asbestos remediation, heat being cut off, gas line hit while crews dug. Gym full of equipment at one point. All this happened with children in classes



2020-2021 Budget Considerations



2019-2030 Long-Range Facilities Plan

Emergent Plans for Families of Schools

- **Crawford Bay:** No plans beyond maintenance.
- **Creston:**
 - ARES (FCI 0.64) in particular in need of maintenance.
 - Surplus Properties: Yahk and Kin Park under consideration for sale.
- **Nelson:**
 - Blewett (FCI 0.68) and Trafalgar (FCI 0.54) in higher need of maintenance. Redfish (FCI 0.52) and South Nelson (FCI 0.47) too.
 - South Nelson approved for SEP \$800,000 mechanical upgrade
 - Trafalgar approved for SEP \$400,000 electrical upgrade
 - Reconfiguration planned for 2021-2022.
 - Trafalgar (FCI 0.54) in need of revitalisation and reconfiguration.
 - Potential Grade six retention at Elementary Schools
 - Old Board Office, Al Collinson and Gordon Sargent under consideration for sale.

2020-2021 Budget Considerations

2019-2030 Long-Range Facilities Plan
Emergent Plans for Families of Schools



- **Kaslo Family:**
 - Jewett a continuing area of focus due to ultra-low enrolment.
- **Salmo Family:**
 - Salmo Elementary (FCI 0.71) in least good condition District-Wide
 - Consolidation Project is Top District Priority for Major Capital funding.
 - Tennis Courts & Pool Land - seeking a revitalization project with share use with city and regional partners, etc.
- **Slocan Valley Family:**
 - Winlaw seamless day and modular building expansion on track for September, 2020.
 - MSSS - CNCP \$244,000 HVAC Project
 - Retallack property under consideration for sale.

2020-2021 BUDGET CONSIDERATIONS

2019-2020 Budget Feedback



2020-2021 Budget Considerations

2019-2020 Budget Planning

Thought Exchange Participation



 117
Participants

 445
Thoughts

 7739
Ratings


70
Participants shared
thoughts





76
Participants rated
thoughts





90
Participants explored
thoughts



Did you attend the 2019-2020 Budget
Partner Group Event?

% 

| | | | |
|-----|------|---|-----|
| 73% | (80) |  | Yes |
| 27% | (30) |  | No |



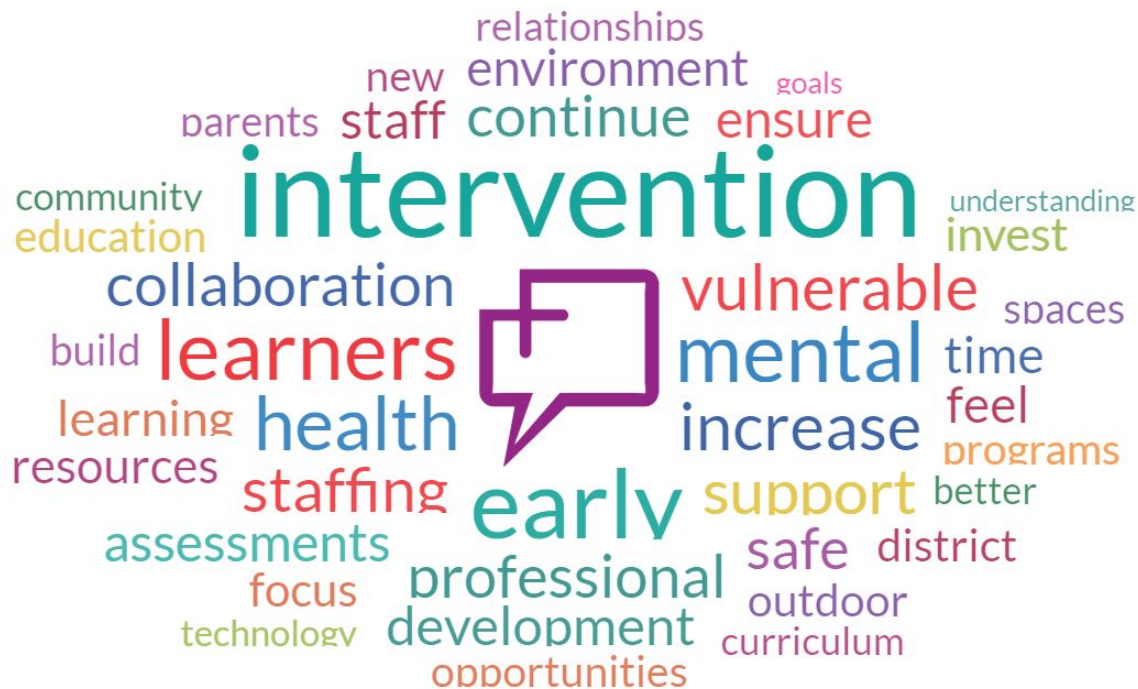
2020-2021 Budget Considerations

2019-2020 Budget Planning

Thought Exchange Word Cloud

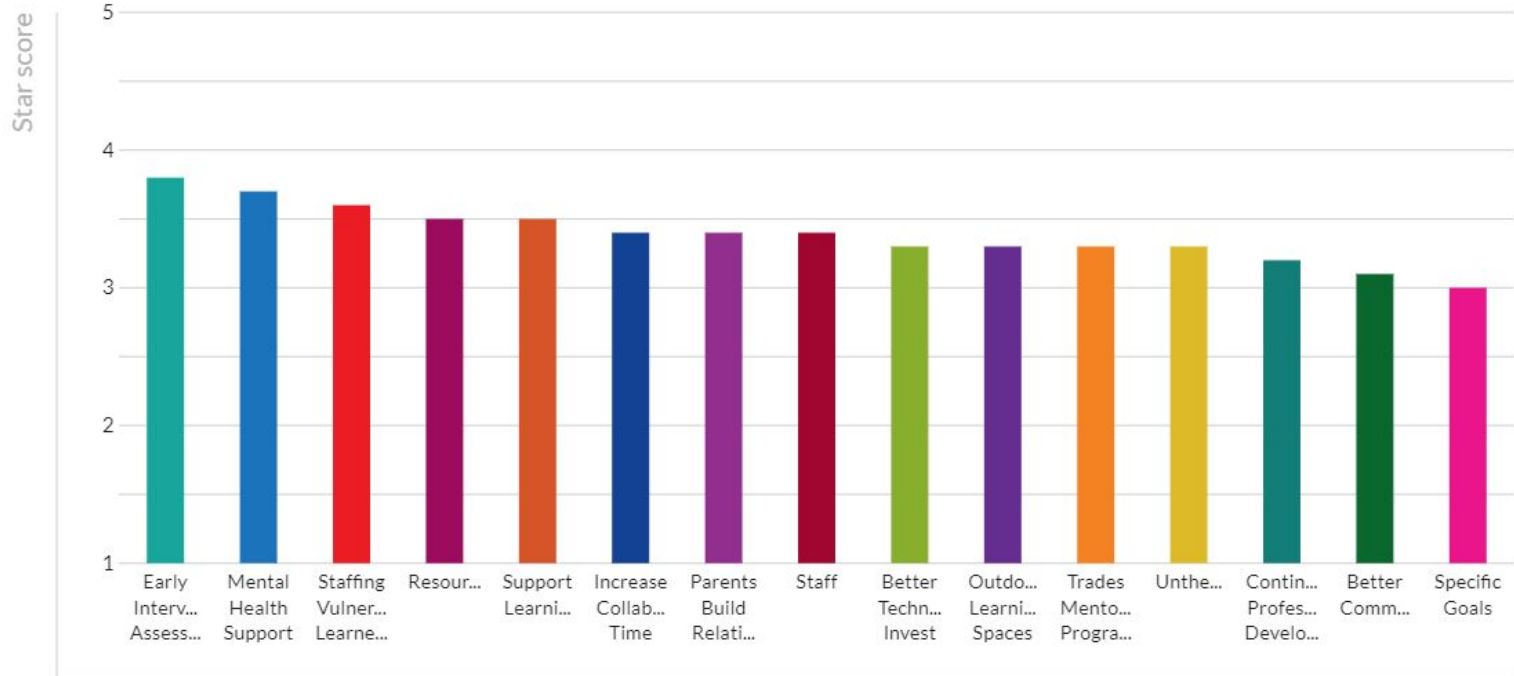


School District 8
Kootenay Lake



2020-2021 Budget Considerations

2019-2020 Budget Planning Thought Exchange Themes



2020-2021 Budget Considerations

2019-2020 Budget Planning

Thought Exchange Top Thoughts



School District 8
Kootenay Lake

Support Professional learning and collaboration time Strong educators = well rounded students

4.2 ★★★★★ (13 👤)

Ranked #1 of 167



Early learning support for our youngest learners. The self regulation and emotional maturity of our youngest learners needs added support

4.0 ★★★★★ (15 👤)

Ranked #2 of 167



Target funding towards early intervention for our youngest learners Kindergarten sets the stage for a child's school journey. Many students are not able to receive assessments during their K year due to large waitlists

4.0 ★★★★★ (14 👤)

Ranked #3 of 167



Provide ongoing meaningful professional development opportunities. Th profession continues to evolve.

3.9 ★★★★★ (15 👤)

Ranked #4 of 167



focus on putting learning resources into schools this will improve learning for our kids.

3.9 ★★★★★ (14 👤)

Ranked #5 of 167



2020-2021 BUDGET CONSIDERATIONS

Outstanding Board Referrals to O&F Committee for Budget Consideration



2020-2021 Budget Considerations

Board Referral of Nelson Tennis Club Proposal

At a meeting of the Board on February 18, 2020, the Board resolved:

TO refer the Nelson Tennis Club proposal to the Operations & Finance Committee for consideration as part of the 2020-2021 Budget Process.

Summary of Proposal:

That NTC be provided \$64,000 from the Board towards a third phase of the project, increasing its contribution to \$203,839, towards a total project cost of \$809,000.



School District 8
Kootenay Lake

2020-2021 BUDGET

Budget Framework - Approaches



2020-2021 Budget Framework

Approaches



- 2019-2020 Surplus/Shortfall Expectations:
 - BREAKEVEN +/- 0.5%
 - District-wide Spending Cut-off April 30, 2020 (Not including field trips, ongoing educational initiatives)
- 2020-2021 Revenues:
 - March 15, 2020 Ministry of Education provides Funding Tables
 - Focus on Increasing Grant Revenues & Investment Returns
- 2020-2021 Expenses:
 - Starting Point is 2019-2020 Amended Budget
 - Grant Conditions:
 - Special Purpose Funds - per fund targets
 - Capital - per AFG and COA approvals

2020-2021 Budget Framework

Approaches

- 2020-2021 Expenses:
 - Staffing (~78% of Expenses)
 - By collective agreements
 - By needs basis/equity
 - Organizational excellence
 - Services & Supplies (~17% of expenses)
 - Starting Point is 2019-2020 Amended Budget
 - By needs basis/equity.
 - Ongoing Focus-Learn-Excel and Tech. Modernization Initiatives
 - Amortization (~5% of expenses)
 - New Capital Spending
 - By fund target
 - Possible use of Local or Restricted Capital



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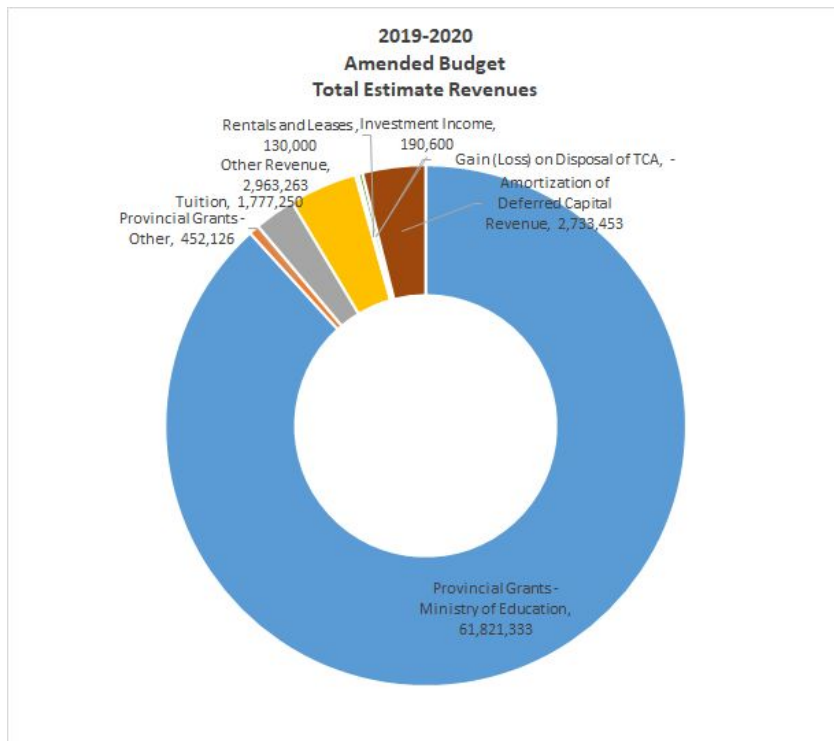
2020-2021 BUDGET

Budget Framework - Numbers



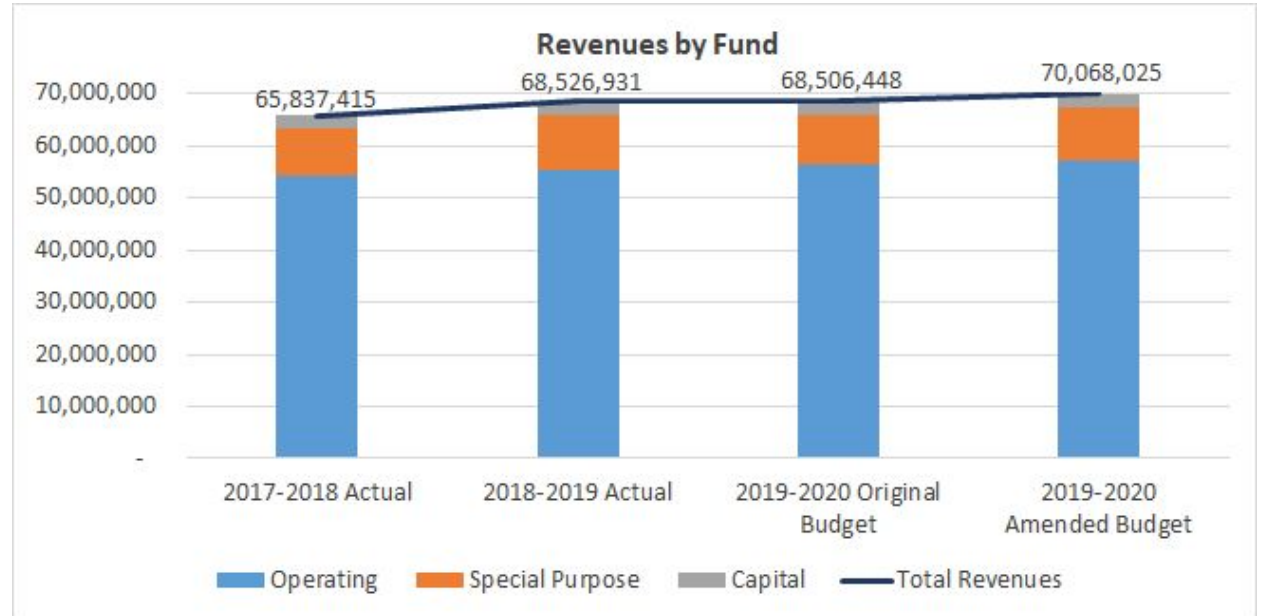
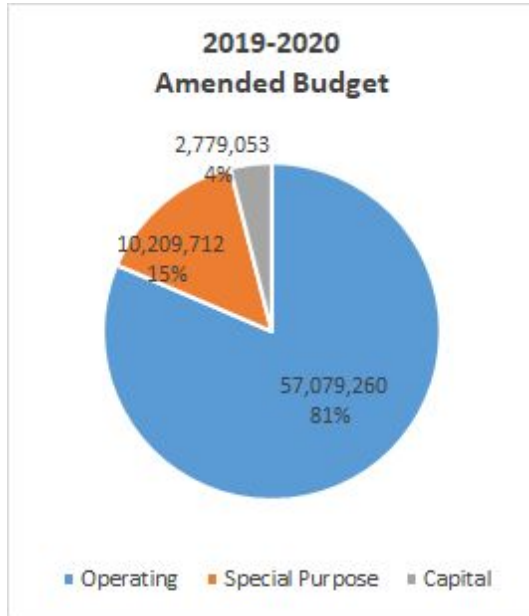
2019-2020 Revenues

Note: 2020-2021 MoE Grants to be Announced March 15, 2020

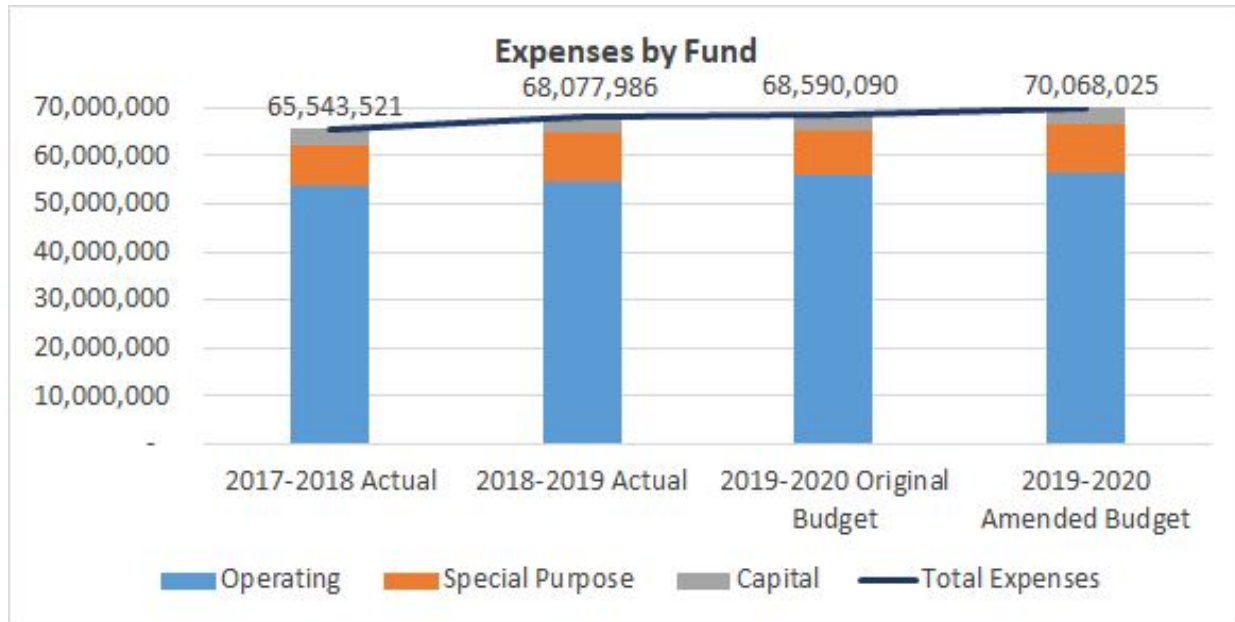
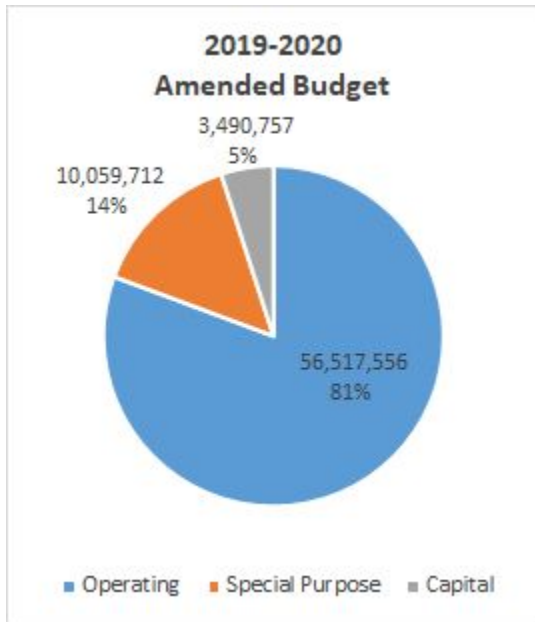


- Provincial Grants - Ministry of Education
- Provincial Grants - Other
- Tuition
- Other Revenue
- Rentals and Leases
- Investment Income
- Gain (Loss) on Disposal of TCA
- Amortization of Deferred Capital Revenue

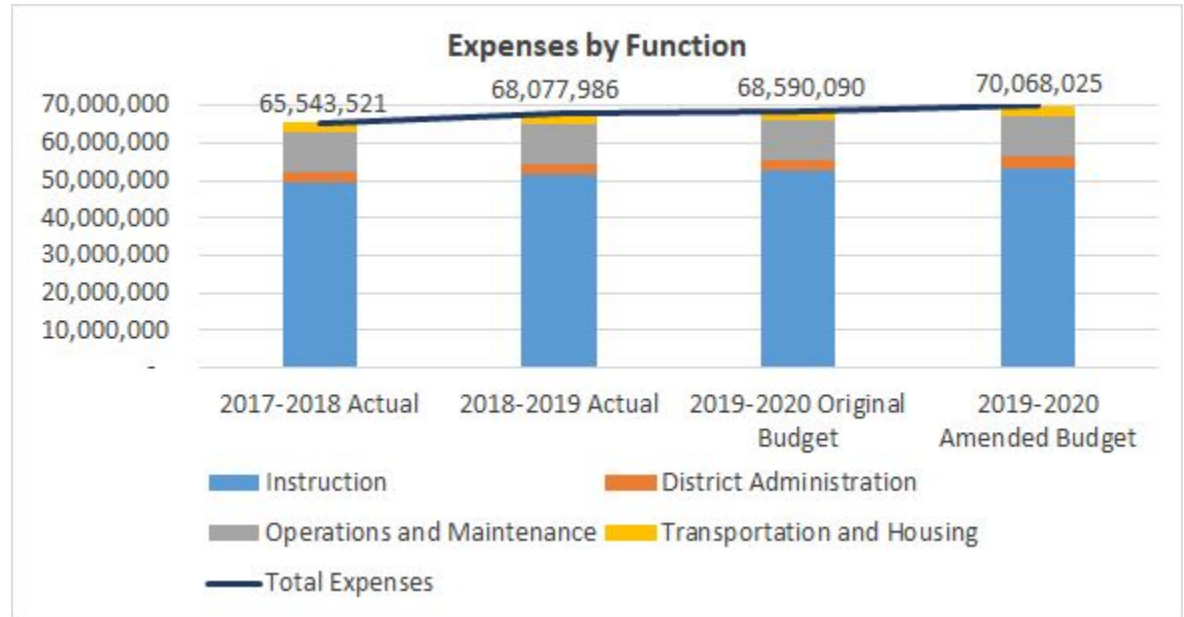
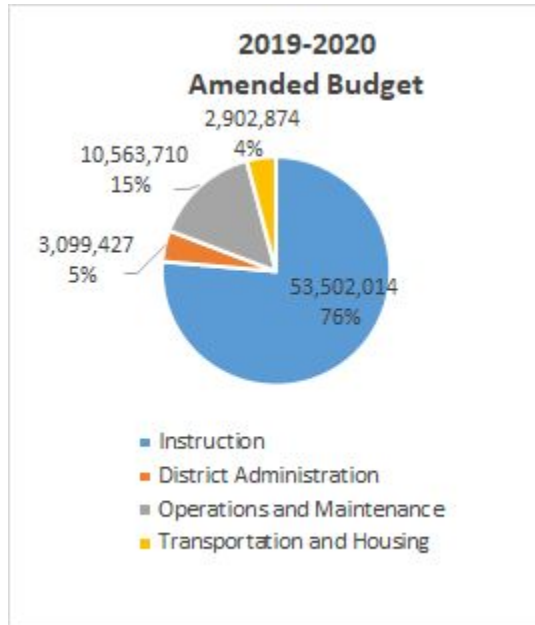
2019-2020 Revenues By Fund



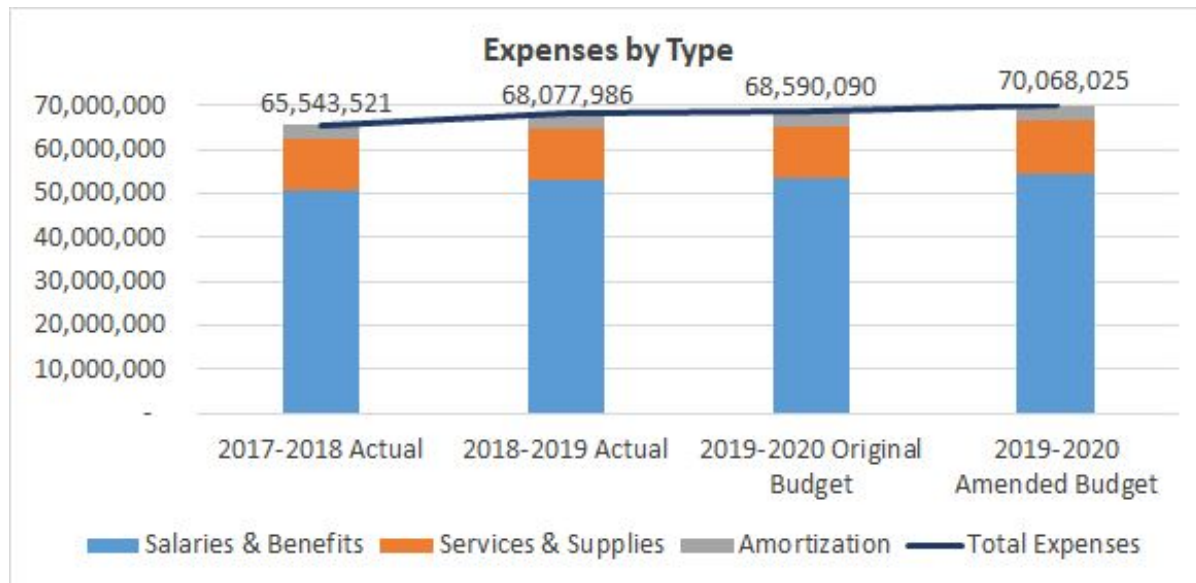
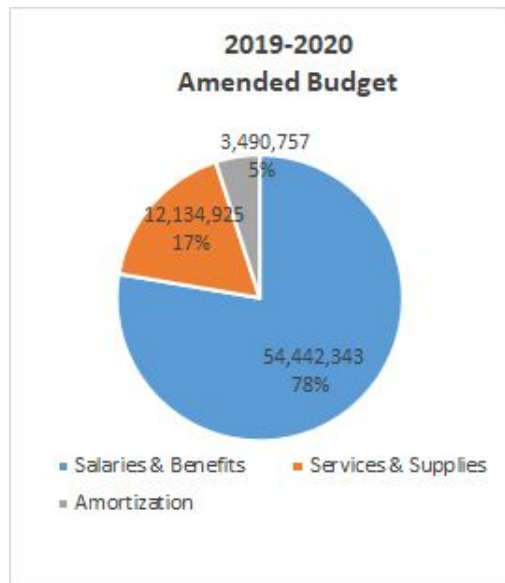
2019-2020 Expenses By Fund



2019-2020 Expenses By Function



2019-2020 Expenses By Type



2019-2020 Expenses

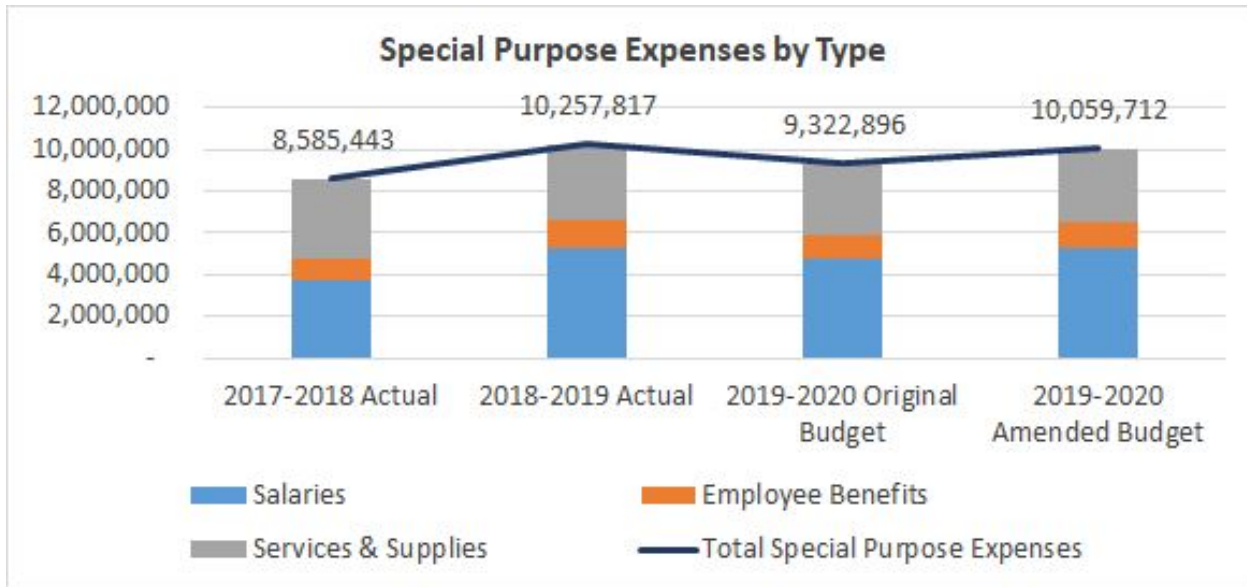
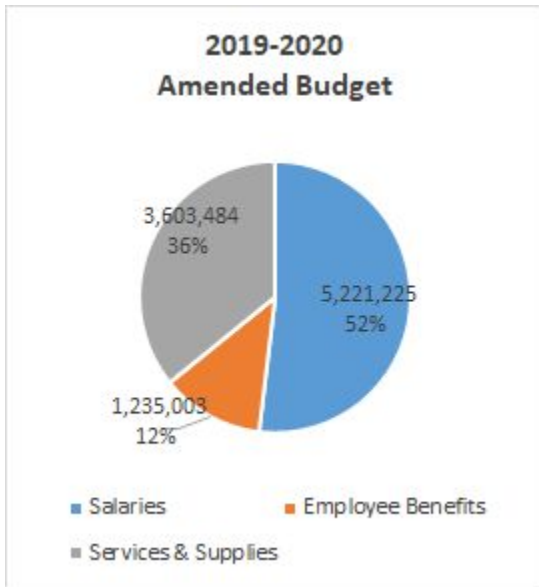
Special Purpose Funds



| | |
|---------------------|--|
| \$279,588 | AFG - Operating Portion |
| \$48,000 | Scholarships |
| \$203,912 | Strong Start |
| \$127,855 | Ready, Set, Learn |
| \$666,534 | CommunityLINK |
| \$196,566 | Learning Improvement Fund |
| \$5,476,716 | Classroom Enhancement Fund |
| \$449,954 | Rural Education Enhancement Fund |
| \$65,000 | Donations |
| \$99,915 | Federal French |
| \$2,522,000 | Schools |
| \$7,172 | First Nation Student Transportation |
| \$30,500 | Mental Health in Schools |
| \$36,000 | Changing Results for Young Children |
| \$10,209,712 | TOTAL SPENDING |
| (\$150,000) | Transferred to Tangible Capital Assets |
| \$10,059,712 | TOTAL |

2019-2020 Expenses

Special Purpose Expenses, by Type



2020-2021 Expenses

Capital Funds



New Capital Spending Comes From:

- Annual Facilities Grant (Capital Portion)
- Certificates of Approval (COAs) from Various Funding Envelopes
- Local Capital or Restricted Internal Capital
- Transfers (i.e. Capital Investments Made) from Operating Fund or Special Purpose Fund

2020-2021 New Capital Grants - Total Estimated \$2,734,000 (Last Year \$2,674,762)

- Annual Facilities Grant (AFG) - Capital Portion - Est, \$1,100,000 (Last Year \$1,094,762)
- Carbon Neutral Capital Program (CNCP) - Mount Sentinel HVAC - \$244,000
- School Enhancement Program (SEP) -South Nelson Mechanical Upgrades - \$800,000
- School Enhancement Program (SEP) - Trafalgar Electrical Upgrades - \$400,000
- Bus Acquisition Program (BUS) - \$140,544

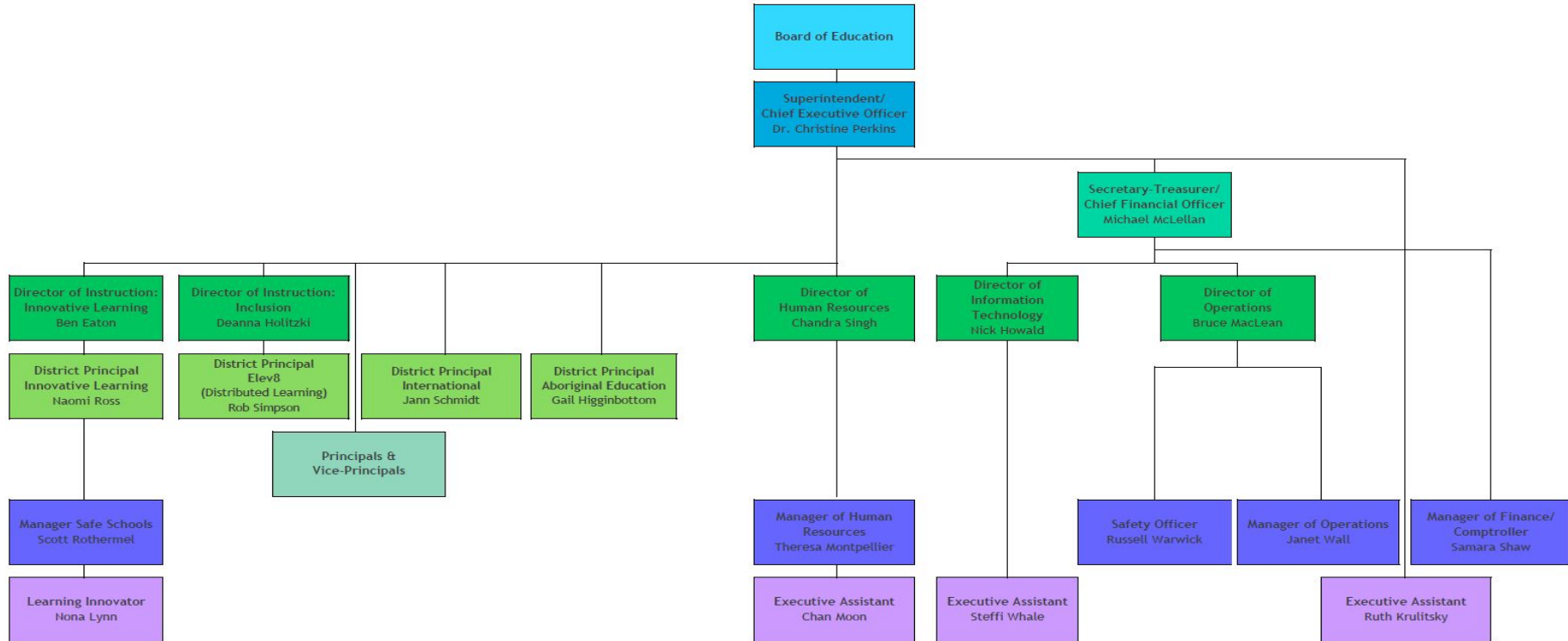
Note: Extension approved for Winlaw Playground (PEP) funding of \$105,000 into 2020-2021.

2020-2021 BUDGET Organizational Alignment



SD8 Senior Leadership Org Chart

Accountability & Alignment





School District 8
Kootenay Lake

2020-2021 BUDGET Framework Summary



2020-2021 BUDGET PLAN SUMMARY

- Balanced Budget - Operating
- Possible Use of Local & Restricted Capital for Facilities
- Responsive to MoE, Board, Committees, Partner Groups, Students & Public Input
- Budget Priorities Aligned with Strategic Plan & Board Goals
- Budget Execution Aligned with Organizational Structure
- Multi-year Budget (3-5 Years)