

2015-2016 Preliminary Budget - Draft 4 Preliminary / April 7, 2015

OPERATING

	BUDGET DOLLARS									
	A	B	C	D	E	F	G	H	J	K
	2014-2015	Structural Deficit 2015-2016	2014-2015 Carry Forwards	Draft 1 Preliminary	Draft 2 Changes	Draft 3 Changes	Draft 4 Changes	Supt's Recommendations	2015-2016 Preliminary	Total Change
Funded FTE	4,759	4,708			56				4,764	5
Revenue										
Operating Grant - MOE	47,260,703	46,594,328			313,856		1,601,071		48,509,255	1,248,552
Less: INAC Operating Grant	-204,000	-225,830			21,830		-21,830		-225,830	-21,830
Less: Strike Savings	-1,522,791	0					0		0	1,522,791
Less: 1% Administrative Savings (based on BC FTE)						-260,130	-33,354		-293,484	-293,484
Add: Teacher Collective Agreement Increase	754,070	0			754,070		-754,070		0	-754,070
Add: Audit Over-Clawback	113,046	0							0	-113,046
Total Operating Grant - MOE	46,401,028	46,368,498	0	0	1,089,756	-260,130	791,817		47,989,941	1,588,913
Other Revenue:										
Local Education Agreement	204,000	225,830			-21,830		21,830		225,830	21,830
FSA Scoring	7,200	7,200							7,200	0
Provincial Exam Marking	1,496	1,496							1,496	0
Pay Equity	300,996	300,996							300,996	0
MOE - Education Guarantee	76,000	76,000							76,000	0
MOE - Carbon Reimbursement	76,000	76,000							76,000	0
MCFD - Physio/Occupational Therapy	95,025	95,025							95,025	0
IHA - Health Promoting Schools	30,805	30,805							30,805	0
Tuition - International	926,790	926,790					-47,415		879,375	-47,415
Homestay Fees Revenue - International	481,600	481,600					130,500		612,100	130,500
Miscellaneous	99,941	78,046		-6,863					71,183	-28,758
DASH/ASSAI Grants	50,000	50,000							50,000	0
Industry Training Authority	50,000	50,000					20,000		70,000	20,000
Cultural	10,500	3,800							3,800	-6,700
Rentals & Community Use of Facilities	164,049	164,049					-46,307		117,742	-46,307
Private School Bussing	43,000	43,000					4,000		47,000	4,000
Out of Catchment Bussing Fees	29,200	29,200					-29,200		0	-29,200
Interest	96,258	46,258			50,000				96,258	0
Surplus (less Reserve)	1,797,090	0				400,000			400,000	-1,397,090
Total Revenue	50,940,978	49,054,593	0	-6,863	1,117,926	139,870	845,225		51,150,751	209,773

Salaries

Teachers	18,573,768	18,573,768			489,023				19,062,791	489,023
Principals Vice Principals	2,876,528	2,876,528			93,794		94,284		3,064,606	188,078
Educational Assistants	2,715,550	2,715,550			27,156		-403,234		2,339,472	-376,079
Aboriginal Support Workers	259,263	259,263			2,593		4,142		265,998	6,735
Noon Hour Supervisors	225,870	225,870			2,259		6,343		234,472	8,602

2015-2016 Preliminary Budget - Draft 4 Preliminary / April 7, 2015

OPERATING

	BUDGET DOLLARS									
	A	B	C	D	E	F	G	H	J	K
	2014-2015	Structural Deficit 2015-2016	2014-2015 Carry Forwards	Draft 1 Preliminary	Draft 2 Changes	Draft 3 Changes	Draft 4 Changes	Supt's Recommendations	2015-2016 Preliminary	Total Change
Clerical - Office	1,374,576	1,374,576			13,746	64,022	-53,369		1,398,975	24,399
Clerical - Library	115,552	115,552			1,156		28,213		144,921	29,369
Maintenance	897,305	897,305			8,973		1,898		908,176	10,871
Grounds	145,539	145,539			1,455		-1,724		145,270	-269
Custodial	1,710,071	1,710,071			17,101		-89,541		1,637,631	-72,440
Info Tech	330,443	330,443			3,304		21,246		354,993	24,550
Bus Drivers	1,168,825	1,168,825			11,688		21,400		1,201,913	33,088
Other Professionals	1,135,460	1,135,460			-39,060	10,000		110,900	1,217,300	81,840
Trustees	98,801	98,801							98,801	0
Substitutes	1,375,946	1,375,946			-13,105		111,401		1,474,242	98,296
Sub-Total - Salaries	33,003,497	33,003,497	0	0	620,082	74,022	-258,941	110,900	33,549,560	546,063
Benefits	9,245,866	9,245,866		28,051	236,487	24,377	-127,092	24,907	9,432,596	186,730
Sub-Total - Salaries & Benefits	42,249,363	42,249,363	0	28,051	856,569	98,399	-386,033	135,807	42,982,156	732,793
Supplies & Services										
Services	927,651	927,651	0	0	0	-89,407	-9,792		828,452	-99,199
Student Transportation	30,000	30,000	0	0	0	5,000			35,000	5,000
Professional Development & Travel	1,083,976	1,083,976	0	0	0	-461,778	-201,750		420,448	-663,528
Rentals & Leases	161,002	161,002	0	0	0	-3,838	-857		156,307	-4,695
Dues & Fees	236,072	236,072	0	0	0	-182,896			53,176	-182,896
Insurance	191,100	191,100	0	0	0	-27,000	-2,400		161,700	-29,400
Supplies (Includes Surplus)	4,498,771	4,498,771		-32,338	0	-515,965	756	1,000,000	4,951,224	452,453
Utilities	1,391,474	1,391,474	0	0	0	102,445	-6,500		1,487,419	95,945
Contingency - Independent Learning	0	0	0	0	0	127,000	-52,000		75,000	75,000
Capital Assets Purchased Transfers	171,569	0	0	0	0	0	0		0	-171,569
Surplus	0	-1,397,090				1,397,090			0	0
Sub-Total - Supplies & Services	8,691,615	7,122,956	0	-32,338	0	350,651	-272,543	1,000,000	8,168,726	-522,889
Total Expenditures	50,940,978	49,372,319	0	-4,287	856,569	449,050	-658,576	1,135,807	51,150,882	209,904
Surplus/(Deficit)	0	-317,726	0	-2,576	261,357	-309,180	1,503,801	-1,135,807	-131	-131

2015-2016 Preliminary Budget - Draft 4 Preliminary / April 7, 2015

Assumptions:

Included in Draft 1

Status Quo 2014-2015 with adjustments for:

- Decrease: Carry forwards from revenue and expense	(1,397,090)
- Decrease: One Time Revenue Reductions (CBT, MOE, UBCM Grants)	(6,863)
- Decrease: Elections Expense	(29,000)
- Increase: Lifesize (remote meeting system) Video Conference Server License	12,500
- Decrease: Learning Centre/Alternate School Lease Expense	(15,838)
- Increase: CUPE Wages 1% (July 1, 2015) Estimate	88,295
- Increase: CUPE Benefits Estimate	28,051

Included in Draft 2

Status Quo 2014-2015 with adjustments for:

- Operating Revenue Estimated for Enrolment Projection	(352,519)
- Reduction of Living on Reserve band Aboriginal Students	(21,830)
- Continued Wage Increase Supplement as 14-15 for Teacher Increases	754,070
- No funding protection	
- Increased Interest Revenue	50,000
- Teacher Staffing: 240 FTE Status quo 14-15 at new CA Rate	489,023
- PVP Staffed Full Time less French Coord and DVP of Innovative	93,794
- 1% Increase for CUPE per New CA	89,430
- Benefits Updated for Changes to Wages & Benefits Analysis	236,487

Included in Draft 3

- 14-15 Carry Forward/Surplus	400,000
- Estimated 1% Administration Savings	(260,130)
- Other Professionals = Superintendent's Contract Renewal	10,000
- Other Professionals Benefits	2,105
- Office - Clerical - Purchasing Coordinator	64,663
- Office - Clerical - Benefits	22,495
- Services & Supplies - Status quo 14-15 less Surplus + Updated School Allocations	(84,113)
- Utilities are updated per the consultant	89,445

Included in Draft 4

- Funding Announcement received	791,817
- CUPE Savings Plan complete / Not required to dedicate savings past 14/15	
- International Budget reflected / Assumes \$100,000 profit	
- Ab Ed Budget balanced to Funding	
- Independent Learning budget reflected	
- All initiatives removed to bare bones in order to re-align for 15-16	
- Subs/Relief Updated to 14/15 Budgets	
- Out of Catchment Bus Revenue Removed	
- Rental revenue adjusted to match current licenses/leases	
- Staffing updated for all portfolios	

2015-2016 Preliminary Budget - Draft 4 Preliminary / April 7, 2015

Assumptions:

- VP of Aboriginal Education 1.0 FTE (Targeted Ab Ed Funds)

Superintendent's Recommendations (Balancing Strategies)	
- Innovative Learning Portfolio	511,000
- Independent Learning Portfolio	45,000
- Stakeholder Applications	82,000
- Operations & Transportation	110,000
- Technology	200,000
- Human Resources	15,000
- Superintendent	5,000
- School and Classroom Resources: Table and Chair Furniture Evergreen Replacement Program	17,000
- Staffing - Director of Technology	135,807
- Student Voice	15,000
	<hr/>
	1,135,807
	<hr/>

2015-2016 Preliminary Budget - Draft 4 Preliminary / April 7, 2015

Services & Supplies:

		Draft 1	Draft 2	Draft 3	Draft 4	Total
Services (31xxx)						
440-31800-0	Elections	-		-		-
441-31100-0	Audit - Financial	27,440			-	27,440
441-31700-0	Legal	50,000		(25,000)	25,000	50,000
441-37320-0	Criminal Records Checks	5,000				5,000
441-31200-0	Worksafe Management Contract	18,000				18,000
441-31300-0	Emp/Assistance Program	55,000				55,000
441-51050-0	Negotiations/Arbitrations	15,000				15,000
441-51060-0	Grievance Settlements	12,000			8,000	20,000
110-31015-0	Contracted Services - Independent Learning	60,536			(55,536)	5,000
541-31020-0	Consultants - Operations (Edulog under Data Processing)	25,000			10,000	35,000
	Total Services	267,976	-	(25,000)	(12,536)	230,440
Data Processing (32xxx)						
District						
441-31065-0	SDS	41,000		6,984		47,984
441-31065-0	BCeSIS/MyEd BC	50,000				50,000
441-31065-0	SFE - Auto Dispatch	9,000			(2,000)	7,000
441-34700-0	Apply to Education/Make a Future Annual Support	6,000		(700)	7,700	13,000
550-31065-0	Tero (Work Order System)	8,736				8,736
550-31065-0	Microsoft Office & Windows Licensing (Acrodex)	21,335		(2,965)		18,370
550-35501-0	Virus Protection	8,500			(8,500)	-
550-35501-0	Deepfreeze (Faronics)	4,100		(1,033)		3,067
550-35501-0	Server Backup License and Go Daddy Security Certs	2,500		(350)	-	2,150
550-31065-0	Meraki				6,944	6,944
550-31065-0	Adobe Suite (Acrodex)	-	-	-	2,800	2,800
541-31020-0	Utility Manager	-	-	-	1,800	1,800
541-31020-0	Edulog	8,400				8,400
102-31065-0	ERAC Membership	11,000				11,000
107-31015-0	ERAC Database	5,000				5,000
102-31065-0	Video District Licensing	5,000				5,000

102-31065-0	Learning Portal License	10,000	-		10,000	
107-52001-0	L4U Library	14,000			14,000	
	Total Data Processing	204,571	-	1,936	8,744	215,251

Telephones (431xx)

102/141-43100-xx	Schools	68,043	-		68,043	
110-43100-0	Independent Learning	6,000			6,000	
411-43100-0	Board Office	14,500			14,500	
541-43100-0	Operations - Admin	45,000			45,000	
550-43100-0	Operations	2,000			2,000	
741-43100-0	Transportation	3,200			3,200	
	Total Telephones	138,743	-	-	-	138,743

Postage & Courier (44100)

102/141-44100-xx	Schools	12,068	-		12,068	
411-44100-0	Administration	20,000		(5,000)	15,000	
	Total Postage & Courier	32,068	-	-	(5,000)	27,068

Other Services (4xxxx less Phones/Postage)

411-34350-0	Superintendent Discretion	6,000			6,000
102-31015-0	Contract Services - DL Audit	15,000	(15,000)		-
440-37035-0	Board Grant - DPAC	4,950	-		4,950
102-42100-0	Cultural Arts Program	27,500			27,500
441-44500-0	Advertising - Administration	3,000		(1,000)	2,000
440-44500-0	Advertising - Board Communications	1,000			1,000
440-34500-0	Meeting Expense - Board	10,000			10,000
411-34500-0	Committee Meeting - Administration	16,000			16,000
441-51110-0	Wellness Program - Teacher (Formerly Committee - Wellness)	5,000			5,000
541-42600-0	Alarm Monitoring	6,000			6,000
550-37500-0	Operations Permits	12,500			12,500
550-42501-0	General Equipment Repairs	5,000			5,000
550-42910-0	Elevator/Lift Annual Service	15,000			15,000
770-39510-0	Bus Radio Repair	6,000			6,000
770-42700-0	Driver Medical/Hearing Exams	8,000			8,000
741-44500-0	Advertising - Transportation	2,000			2,000
770-54700-0	Uniform Cleaning	5,000			5,000
102-52802-0	Health Promoting Schools	35,000			35,000

164-50645	After School Sports Initiative	50,000			50,000	
	Total Other Services	232,950	-	(15,000)	(1,000)	216,950
Student Transportation (33xxx)						
102-34420-0	Provincials/Finals/Student Leadership Championships	5,000				5,000
770-33200-0	Transportation Assistance	30,000				30,000
	Total Professional Development	35,000	-	-		35,000
Professional Development (34xxx)						
102-35200-0	Teacher Pro-D	65,000				65,000
102-35382-0	District Pro-D Days	15,000				15,000
102-35380-xx	Schools - Staff Development			41,573		41,573
	Achievement Initiatives	168,750			(168,750)	-
141-35300-xx	Principal/Vice-Principal Pro-D (@\$1200 per P/VP)	91,363		(52,963)		38,400
141-35300-0	Principal/Vice-Principal Pro-D (@\$300 per P/VP)	-		9,600		9,600
441-35100-0	CUPE Pro-D	9,750				9,750
441-34090-0	Staff Recognition	10,000				10,000
110-34100-0	Travel - Independent Learning - Itinerants	46,750	-			46,750
NEW: 110-3xxxx-0	ASIST					
110-34416-0	Mandt Training	15,000			(15,000)	-
110-34417-0	Erase Bullying/VTRA	18,000			(18,000)	-
411-35301-0	Pro-D - Superintendent	5,000				5,000
441-35305-0	Pro-D - Director of HR	5,000				5,000
110-35304-0	Pro-D - Director of Independent Learning	5,000				5,000
411-35303-0	Pro-D - Director of Innovative Learning	5,000				5,000
441-35302-0	Pro-D - Secretary Treasurer	5,000				5,000
441-35307-0	Pro-D - Manager of HR	2,500				2,500
541-35310-0	Pro-D - Director of Operations	3,000				3,000
541-35311-0	Pro-D - Manager of Operations	2,500				2,500
4xx-35xxx-0	Pro-D - Executive Assistants	4,500				4,500
411-34102-0	Travel - Superintendent	5,000				5,000
411-34103-0	Travel - Director of Innovative Learning	8,000				8,000
440-34100-0	Travel - Trustees	22,000				22,000
440-35510-0	Pro-D Trustees	11,500				11,500
110-35401-0	Pro-D - Independent Learning	3,000				3,000
541-34100-0	District Travel - Operations	15,000			3,000	18,000
541-35401-0	Support Staff Training - Operations	15,000			(3,000)	12,000

541-54600-54604-0	Occupational Health & Safety Activities	28,000			28,000	
411-34100-0	Travel - District Administration	20,000	-		20,000	
441-34104-0	HR Training/Meeting Attendance	8,000			8,000	
441-34106-0	Travel - Finance	1,200			1,200	
441-34700-0	Travel - Recruitment	6,000			6,000	
NEW: 441-xxxx-0	Leadership Development: Labour Relations					
541-54601	First Aid Training	4,175			4,175	
	Total Professional Development	623,988	-	(1,790)	(201,750)	420,448

Rentals and Leases (36xxx)

NEW - 411-36000-0	Vehicle Lease	-		12,000	(5,896)	6,104
550-42400-0	Copiers	130,000				130,000
110-36010-0	Alternate Ed Rent (Sequoia, JVH)	31,002	(15,838)	-	5,039	20,203
	Total Rentals and Leases	161,002	(15,838)	12,000	(857)	156,307

Dues and Fees (37xxx)

440-37300-0	BC School Trustees Association	36,000				36,000
440-37400-0	KB Branch BCSTA	1,000				1,000
411-37100-0	BC Superintendents' Association	2,000				2,000
441-37100-0	BC Association of School Board Officials	2,576				2,576
441-37100-0	KB BCASBO Branch	800				800
770-39500-0	Licenses - Bus Radios	5,000				5,000
110-37100-0	Memberships - Independent Learning	4,000				4,000
541-37100-0	Memberships - Operations	1,800				1,800
	Total Dues and Fees	53,176	-	-		53,176

Insurance (39xxx)

NEW: 411-39100-0	Vehicles - Superintendent + 2 Directors	-	-	-	1,600	1,600
441-39200-0	Insurance - Optional	3,900	-			3,900
541-39300-0	School Protections Premium	103,000			(4,000)	99,000
541-39100-0	Vehicles -Operations Administration	1,200				1,200
550-39100-0	Vehicles - Operations	9,000				9,000
552-39100-0	Vehicles - Grounds	5,000				5,000
770-39100-0	Vehicles - Transportation	42,000				42,000
	Total Insurance	164,100	-	-	(2,400)	161,700

Supplies (51xxx)

102-51xxx-xx	Schools Budgets	1,061,139			1,061,139
162-xxxxx-xx	International	655,471		553,004	1,208,475
411-50100-0	Professional Journals	1,000			1,000
NEW - 440-51001	Supplies - Public Consultation	10,000	(10,000)		-
102-34557-xx	Innovative Practice Grants	30,000		(30,000)	-
	Early Learning	300,000	(10,000)	(290,000)	-
102-52804-0	ACE IT Program Supplies	20,000		50,000	70,000
102-52805-0	FSA Marking (to match Revenue)	8,696			8,696
110-51000-0	Supplies - Independent Learning	10,300			10,300
110-51001-0	Supplies - Converted EA Hours	22,565		(22,565)	-
110-53301-0	Supplies - Speech	2,400			2,400
110-53302-0	Supplies - Low Incident/High Cost	5,000			5,000
110-51450-0	Supplies - Independent Learning - Integration Support	3,000			3,000
110-53376-0	Supplies - Independent Learning - Hearing Impaired	500			500
110-53375-0	Supplies - Independent Learning - Vision	500			500
110-53300-0	Supplies - PT/OT	1,500			1,500
130-51100-0	Supplies - ESL to Match Revenue	44,220			44,220
131-51xxx-xx	Aboriginal Education Supplies	434,902		(108,686)	326,216
110-53390-0	Supplies - Independent Learning - Testing/Assessment	5,000			5,000
110-34418-0	Supplies - Independent Learning - LST Capacity Building	25,000		(25,000)	-
NEW: 411-54800-0	Vehicles - Gas, Diesel, Propane - Superintendent+2 Directors	-	-	-	2,000
441-50400-0	Administration Office Supplies - Board Office	29,000			29,000
441-51112-0	HR Professional Resources/Subscriptions	1,500			1,500
541-50400-0	Administration Office Supplies -Operations	10,500			10,500
550-54800-0	Vehicles - Gas, Diesel, Propane - Operations	60,000			60,000
552-54800-0	Vehicles - Gas, Diesel, Propane - Grounds	2,500			2,500
550-54010-0	Materials - Operations	25,000			25,000
550-54020-0	Materials - Electrical	50,000			50,000
550-54030-0	Materials - Painting	9,000			9,000
550-54040-0	Materials - Millwork	10,000			10,000
550-54050-0	Materials - Vandalism	5,000			5,000
550-54060-0	Materials - Plumbing and Heating	50,000			50,000
550-54300-0	Vehicle Service & Supplies - Operations	25,000			25,000
552-54300-0	Vehicle Service & Supplies - Grounds	15,000			15,000
550-54200-0	Custodial Supplies	113,929		6,071	120,000
550-54400-0	AV Supplies	3,000			3,000
552-54100-0	Grounds Supplies	15,000			15,000

2015-2016 Preliminary Budget - Draft 4 Preliminary / April 7, 2015

Replacement/Relief Wages

TOC's

Department	Description	Days	Cost/Day	Budget
Ind Lrn	Hospital Homebound			1,500
Ind Lrn	IEP Level 1/2/3			15,000
Ind Lrn	General			3,167
HR	Sick: 11 FTE			873,129
	TOC's			892,796
CUPE				
Ind Lrn	EA's			201,500
Instruction	Clerical - Schools & Library			77,254
Operations	Clerical			3,673
Operations	Custodial			142,171
Operations	Grounds			24,964
Transportation	Drivers			131,884
	CUPE			581,446
GRAND TOTAL				1,474,242

2014-2015												Total	TOC's
Sept (0.5)	Oct	Nov	Dec (0.5)	Jan	Feb	Mar (0.5)	Apr	May	June				
35.80	222.59	205.39	197.61	265.05	202.93							1,129.38	
10	20	20	10	20	20							100	
3.58	11.13	10.27	19.76	13.25	10.15	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!			68.14	Total FTE
												5.00	Months Avg
												13.63	Equivalent FTE
												(11.00)	Budget
												2.63	Over-budget

Includes Reasons: Family Care and Illness

2015-2016 Preliminary Budget - Draft 4 Preliminary / April 7, 2015

	Wages	Benefits %	Benefits Cost
Teachers	19,062,791	26.01%	4,958,232
Principals Vice Principals	3,064,606	24.77%	759,103
Educational Assistants	2,339,472	34.79%	813,902
Aboriginal Support Workers	265,998	34.79%	92,537
Noon Hour Supervisors	234,472	34.79%	81,569
Clerical - Office	1,398,975	34.79%	486,684
Clerical - Library	144,921	34.79%	50,416
Maintenance	908,176	34.79%	315,942
Grounds	145,270	34.79%	50,538
Custodial	1,637,631	34.79%	569,709
Info Tech	354,993	34.79%	123,497
Bus Drivers	1,201,913	34.79%	418,129
Other Professionals	1,106,400	20.54%	227,255
Trustees	98,801	2.00%	1,976
		17.92% TOC	
		10.68% CUPE	
Substitutes	1,474,242	Casual	222,087
	33,438,660		9,171,575
Mercer Vested			65,000
Mercer Non-Vested			20,893
0.5% Contingency for Increases			150,221
			<u>9,407,689</u>

Technology Spending
SD8
2015-2016 Budget

	Budget
Wages - Tech's & Coord	354,993
Wages - Director?	
Total Wages:	<u>354,993</u>
Benefits:	<u>123,497</u>
School Budgets (14-15 102-59000-0)	<u>28,379</u>

Data Processing (32xxx)		
District		
SDS	47,984	441-31065-0
BCeSIS/MyEd BC	50,000	441-31065-0
SFE - Auto Dispatch	7,000	441-31065-0
Apply to Education/Make a Future Annual Support	5,300	441-34700-0
Tero (Work Order System)	8,736	550-31065-0
Microsoft Office & Windows Licensing (Acrodex)	18,370	550-31065-0
Virus Protection	-	550-35501-0
Deepfreeze (Faronics)	3,067	550-35501-0
Server Backup License and Go Daddy Security Certs	2,150	550-35501-0
Meraki	6,944	550-31065-0
Adobe Suite (Acrodex)	2,800	550-31065-0
Utility Manager	1,800	541-31020-0
Edulog	8,400	541-31020-0
ERAC Membership	11,000	102-31065-0
ERAC Database	5,000	107-31015-0
Video District Licensing	5,000	102-31065-0
Learning Portal License	10,000	102-31065-0
Licenses - Bus Radios	5,000	770-39500-0
L4U Library	14,000	107-52001-0
Total Data Processing	<u>212,551</u>	

Telephone - All Sites:	<u>157,077</u>
------------------------	----------------

Hardware		
R&M	80,000	550-35600-0
Technology - Evert	300,000	102-59000-0
Total Support:	<u>380,000</u>	

Photocopier - All sites:	<u>206,450</u>
--------------------------	----------------

DESK		
Software	16,000	102-59500-79

International		
Intuto	3,540	162-59500-0
Hardware	1,000	
International Total:	<u>4,540</u>	

Next Generation Network Readiness	200,000	550-35600-0
-----------------------------------	---------	-------------

Grand Total:	<u>1,683,487</u>
---------------------	-------------------------

International Student Program Multiple Year Comparison

	2010-2011 Actual	2011-2012 Actual	2012-2013 Actual	2013-2014 Actual	2014-2015 Estimated (at March 24, 2015)	2015-2016 Budget
	65.7	63.8	71	62.4	63.3	71.5
Revenue:						
Surplus	-	-	-	-	-	-
Tuition	800,061	816,923	897,988	703,770	797,950	879,375
Homestay	490,632	518,530	540,412	413,270	606,690	612,100
ESL Services	Included in Tuition	Included in Tuition	Included in Tuition	Included in Tuition	Included in Tuition	Included in Tuition
Homestay Placement Fees	Included in Homestay	Included in Homestay	Included in Homestay	Included in Homestay	Included in Homestay	Included in Homestay
Medical	Included in Homestay	Included in Homestay	Included in Homestay	Included in Homestay	Included in Homestay	Included in Homestay
Application Fees	Included in Homestay	Included in Homestay	Included in Homestay	Included in Homestay	Included in Homestay	Included in Homestay
Total Revenue	1,290,694	1,335,453	1,438,400	1,117,040	1,404,640	1,491,475
Expenditures:						
Principal Wages and Benefits (1.0 FTE)	117,210	103,152	115,118	112,293	113,000	113,000
Clerical	39,437	39,883	39,621	35,022	60,000	70,000
Teachers	121,502	175,373	108,226	211,978	281,028	232,000
TTOC's	4,252	1,454	2,474	9,765	3,000	3,000
Education Assistant	-	-	-	38,601	35,000	51,000
ESL Counselling Block/EA - TBA	-	-	12,247	-	-	-
Misc - Brazilian			38,866	15,162	-	-
Misc - Other			51,137	41,698	60,000	30,000
Commission	97,751	82,851	108,241	66,455	113,400	128,700
Office Supplies	13,222	14,892	7,591	3,488	5,000	8,000
Bank Service Charges	1,804	278	2,391	480	100	100
Telephone	5,048	5,269	4,477	5,754	5,700	5,000
Postage & Courier	7,036	15,212	6,793	4,711	6,000	5,000
Equipment	1,092	6,329	9,234	9,491	1,000	2,000
Travel	33,935	56,539	68,415	64,392	70,000	51,000
Recruitment Fairs	11,146	25,480	7,781	24,107	24,000	35,000
Membership Fees	5,600	1,398	4,990	2,500	2,500	2,500
School Support	78,382	38,178	42,760	15,323	18,250	43,700
Student Activities/Costs	20,266	38,582	2,970	1,893	3,000	3,000
Insurance: Health	35,898	33,084	23,647	12,907	42,000	45,000
Homestay	437,800	458,519	496,059	422,820	478,100	490,000
Advertising	1,001	3,433	8,817	9,368	15,000	10,000
Homestay Coordinator	44,636	48,182	48,143	48,802	50,000	90,000
Computer Software	-	-	-	-	9,175	9,175
Estimated Profit				-	90,613	35,700
Total Expenses	1,077,019	1,148,086	1,157,921	1,099,589	1,304,640	1,391,475

Net Income for the Year	213,675	187,367	280,479	17,451	100,000	100,000
Previous Year Net Income	Not Calculated	213,675	401,042	621,521	578,971	618,971
Current Year Net Income	213,675	187,367	280,479	17,451	100,000	100,000
Accumulated Net Income	213,675	401,042	681,521	638,971	678,971	718,971
Held in Reserve (Appropriated Surplus)	76,000	76,000	76,000	76,000	76,000	76,000
Contribution to Health of SD8	137,675	187,367	280,479	17,451	100,000	100,000
Total Over Four Years	622,971					
Average per Year	155,742.87					
Total Over Six Years (Estimated)	822,971					
Average per Year	137,161.91					

Balancing Strategies

1,135,676

Early Learning (EA Support for all classrooms with K)	290,000	
Achievement: Leveraging Digital	30,000	
Achievement: Leadership Development	60,000	
Achievement: Trades & Career Ed Review	60,000	
Achievement: Curriculum Implementation	180,000	
Achievement: Innovative Action Grants	30,000	
Innovative: District Pro-D Increase from \$15,000	5,000	
Innovative: Cultural Events Increase from \$27,500	2,500	
Innovative: ERAC Database Increase from \$5000	5,000	
District Vice Principal of Innovative Learning Continuation (1.0 FTE)	117,638	
Total Request	780,138	
Superintendent's Recommendations	510,869	(510,869)

Independent: ASIST (Suicide Prevention)	15,000	
Independent: Capacity Building	25,000	
Independent: Mandt Training	15,000	
Independent: Internal DL Review	15,000	
Independent: Erase Bullying	15,000	
Independent: Travel Increase from \$46,750	3,250	
Independent: Telephone Increase from \$6000	500	
Independent: Integration Support Supplies Increase from \$3 000	2,000	
Independent: Assessment Supplies Increase from \$5000	2,000	
Independent: Equipment Increase from \$4000	1,000	
Independent: Increase Contingency from \$127,000	23,000	
Total Request	116,750	
Superintendent's Recommendations	45,000	(45,000)

Stakeholder Application: Tech Ed Teachers (Shop Equipment Yr 5 of 6)	82,000	
Stakeholder Application: PE Teachers (MSSS & LVR Equipment)	11,000	
Stakeholder Application: BK Assistive Technology	3,200	
Total Request	96,200	
Superintendent's Recommendations	82,000	(82,000)

Additional Operations Staffing	85,000	
Operations/Transportation Fleet Evergreen Increase	107,000	
Total Request	192,000	
Superintendent's Recommendations	110,000	(110,000)

Technology Evergreen	200,000	
Additional 1.0 FTE Computer Technician	78,266	
Lifesize - 3rd Terminal (video conferencing to third site)	12,500	
Total Request	290,766	
Superintendent's Recommendations	200,000	(200,000)

HR: Staff Recognition Increase from \$10,000	10,000	
HR: Excluded Recruitment	7,000	
HR: Training	500	
HR: Criminal Records Checks Increase from \$5,000	1,000	
HR: Travel Increase from \$8,000	2,000	
HR: Leadership Development - Labour Relations (NEW)	6,000	
Total Request	26,500	
Superintendent's Recommendations	15,000	(15,000)

Superintendent: Communications Budget	5,000	
---------------------------------------	-------	--

Superintendent: Professional Development Leaves		120,000	
	Total Request	125,000	
	Superintendent's Recommendations	5,000	(5,000)
Increase school and classroom resources (increase by \$10/student Standard Type)		38,102	
	Total Request	38,102	
	Superintendent's Recommendations: Furniture Replacement Evergreen	17,000	(17,000)
Director of Technology		135,807	
	Total Request	135,807	
	Superintendent's Recommendations	135,807	(135,807)
Student Voice Initiatives (to be determined by Superintendent, P's and students from student symposium and increased participation in district governance)		13,000	
	Total Request	13,000	
	Superintendent's Recommendations	15,000	(15,000)

STAFFING

PVP Increase (Per DH & BCSPEA Calculations)		2,215,219	
PVP Increase - 5 Discretionary Days Each (TTOC & TIC Charges)		61,793	
PVP Increase - 1.0 FTE at each school dedicated to Admin and/ or VP's in each school		636,639	
Exempt Increase (Per DH & BCPSEA Calculations)		1,133,979	
Additional Clerical - All schools at least 7 hours/day		133,834	
Increase # of Teachers (Reduction of District Avg Pupil Teacher Ratio from 18.45 to 17.45) / Decrease Class Sizes		1,451,739	
More learning assistance support for "gray area" students (per FTE teacher)		99,553	
Increase staffing for Level 1/2/3 Special Needs Assessment (per FTE teacher)		99,553	
Increase noon hour supervision to cover lunch and bus arrivals/departures			
Increase education assistant time for students that need support (Annual cost of a 6 hr/day EA)		41,045	
Implement an enrichment program available for students from K-12 that are driven academically/want to engage in more challenging learning opportunities			
Target Ab Ed funds to implement as many of the Ab Ed review recommendations as possible			
Increased counselling for increasing anxiety trend (per FTE teacher)		99,553	
Set realistic caps on number of students with IEP's in classrooms (per FTE teacher)		99,553	
Team teaching for multi-grade classrooms (per FTE teacher)		99,553	
Reduce # of multi-grade (split) classrooms (per FTE teacher)		99,553	
More teacher time instead of Education Assistant support (per FTE teacher)		99,553	
Collaborative block in all teachers' schedules (\$13,946 cost of one block x 240 teachers)		3,347,040	
More Education Assistant time that is flexible and allows for collaboration with teachers (ie. after school)			
Support and encouragement for Learning Support and Counselling teachers to pursue masters degree			
Training and compensation package for any staff member responsible for First Aid requiring	36,500 to 72,800		

SUPPLIES & SERVICES

Increase access to district resources and sharing (cost based on reinstate District Resource Centre)		120,000	
Increase extra-curricular opportunities			
Equipment evergreen programs (furniture, stoves, fridges, sewing machines, microscopes)			
Textbook purchases for all classrooms			
Pro-D for PVP's in the area of timetabling			
Reduce expense accounts for senior administration			
Increase Health and Safety training budget			
Active recruitment of new teachers at teacher colleges			
Electrical upgrades in schools to meet increase in demand			
Learning Assistance training in French Immersion			

Function 110 (Student Support Services) Spending Comparison

District	Budgetted Expenditure 2014-2015	Operating Grant 2014-2015	District	Ratio: Expense:Funding
46	6,379,360	5,983,900	46	1.066
47	3,125,507	2,886,400	47	1.083
48	4,890,582	3,740,400	48	1.308
20	3,724,451	2,703,000	20	1.378
6	3,436,166	2,235,100	6	1.537
5	7,918,831	5,121,900	5	1.546
52	3,776,213	2,133,400	52	1.770
99	735,507,809	414,730,700	99	1.773
22	9,918,747	5,456,700	22	1.818
53	3,491,621	1,868,400	53	1.869
51	2,106,627	1,117,600	51	1.885
28	5,265,555	2,582,600	28	2.039
8	6,966,144	3,314,900	8	2.101
50	1,129,777	513,000	50	2.202
54	2,834,839	1,272,300	54	2.228
10	889,427	320,400	10	2.776
49	461,427	164,800	49	2.800
19	1,937,363	631,400	19	3.068

Function 110 (Student Support Services) Spending Comparison

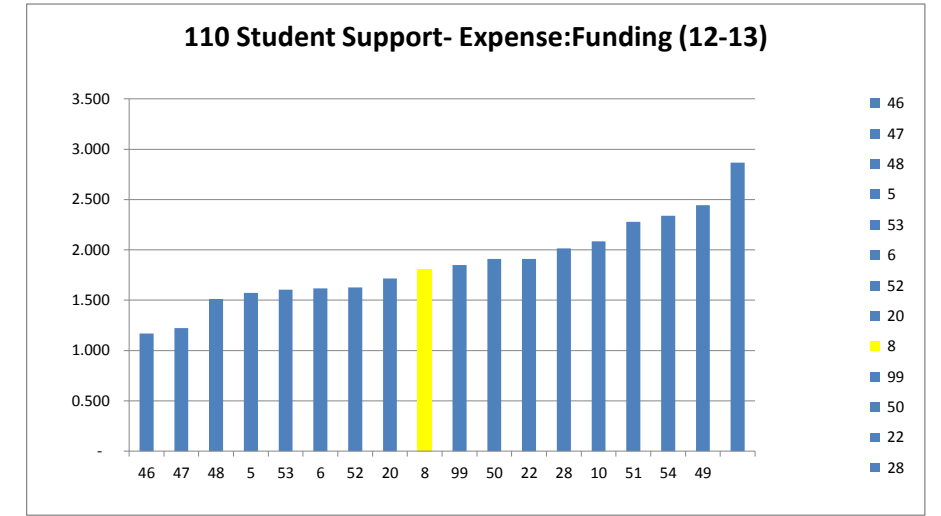
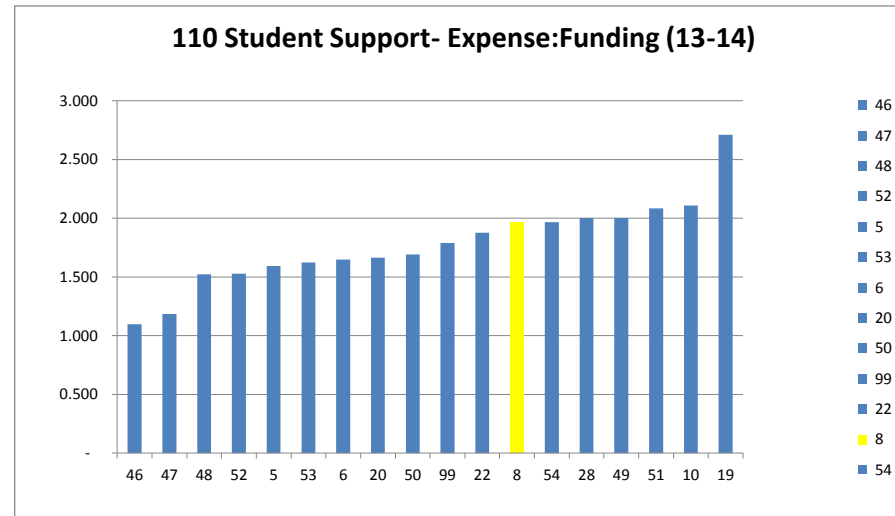
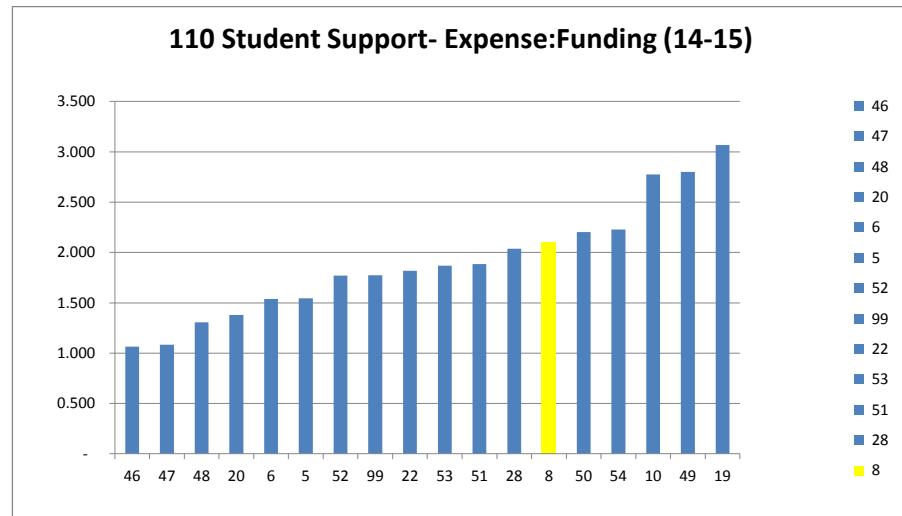
District	Financial Statements 2013-2014	Operating Grant 2013-2014	District	Ratio: Expense:Funding
46	6,775,109	6,176,400	46	1.097
47	3,514,820	2,970,000	47	1.183
48	5,766,515	3,785,800	48	1.523
52	3,453,668	2,262,100	52	1.527
5	8,010,821	5,031,200	5	1.592
53	3,333,804	2,052,000	53	1.625
6	3,579,945	2,171,000	6	1.649
20	4,102,817	2,464,400	20	1.665
50	1,099,255	650,200	50	1.691
99	723,040,294	403,711,900	99	1.791
22	10,125,372	5,392,700	22	1.878
8	6,451,852	3,287,600	8	1.962
54	2,681,391	1,364,300	54	1.965
28	5,300,102	2,646,800	28	2.002
49	311,673	155,600	49	2.003
51	1,985,492	952,500	51	2.085
10	810,303	384,400	10	2.108
19	1,809,942	668,000	19	2.709

Function 110 (Student Support Services) Spending Comparison

District	Financial Statements 2012-2013	Operating Grant 2012-2013	District	Ratio: Expense:Funding
46	6,633,846	5,682,200	46	1.167
47	3,363,036	2,750,000	47	1.223
48	6,029,928	3,987,300	48	1.512
5	7,307,797	4,646,200	5	1.573
53	3,119,179	1,942,400	53	1.606
6	3,735,241	2,308,500	6	1.618
52	3,605,289	2,217,200	52	1.626
20	4,387,844	2,556,300	20	1.716
8	6,271,650	3,461,700	8	1.812
99	727,668,912	393,310,200	99	1.850
50	1,155,272	604,900	50	1.910
22	10,076,602	5,274,300	22	1.911
28	5,279,836	2,618,900	28	2.016
10	687,220	329,500	10	2.086
51	1,919,930	842,900	51	2.278
54	2,910,441	1,245,100	54	2.338
49	402,423	164,700	49	2.443
19	1,835,949	640,600	19	2.866

Function 110 (Student Support Services) Spending Comparison

District	Financial Statements 2011-2012	Operating Grant 2011-2012	District	Ratio: Expense:Funding
46	6,647,962	5,645,100	46	1.178
47	2,984,982	2,502,100	47	1.193
48	5,309,314	3,757,200	48	1.413
5	7,153,519	4,499,000	5	1.590
52	3,848,523	2,299,100	52	1.674
6	3,735,241	2,153,000	6	1.735
49	396,220	219,600	49	1.804
20	4,406,281	2,381,700	20	1.850
8	6,271,650	3,388,400	8	1.851
22	10,594,945	5,503,700	22	1.925
50	1,269,217	632,300	50	2.007
53	3,382,636	1,676,100	53	2.018
28	5,413,168	2,555,100	28	2.119
54	3,170,763	1,492,400	54	2.125
51	2,149,917	907,100	51	2.370
19	1,702,530	549,100	19	3.101
10	862,017	256,500	10	3.361



Absence Management (All reasons except Accounts Receivable/Third Party Billing/Union Paid)

March 25, 2015

Absences (Lost Productivity)	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015 (to date)
CUPE (hours)	22,566	50,836	34,606	68,455	69,904	49,382
Teacher (days)	3,524	3,802	3,587	4,159	3,611	2,321
PVP (days)	488	488	515	947	813	438
Exempt (days)	387	339	319	350	472	327
Total:	26,965	55,465	39,027	73,911	74,800	52,468

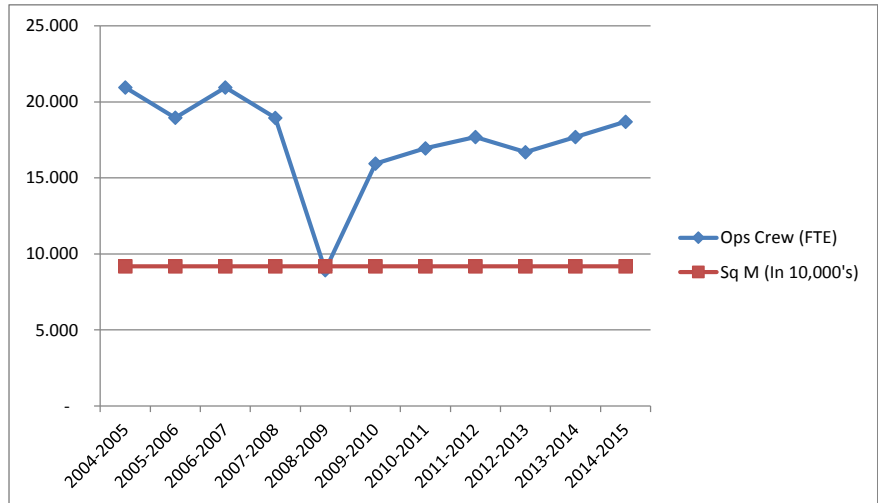
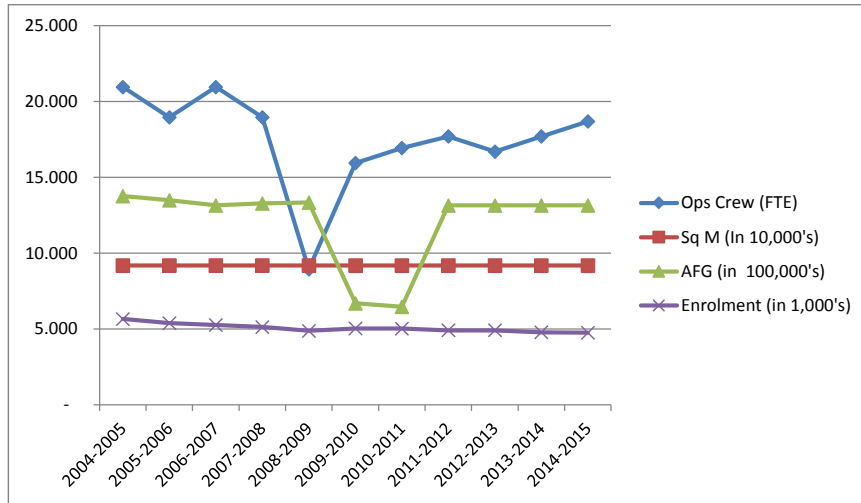
Replacements (\$\$)	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015 (to date)
CUPE (hours)	17,240	21,862	28,741	41,432	36,234	26,292
Teacher (days)	3,139	3,377	3,191	3,670	3,069	2,032
PVP (days)	325	308	369	546	457	251
Exempt (days)	-	-	-	-	-	-
Total:	20,704	25,547	32,301	45,648	39,760	28,575

Replacement to Absence Ratio	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015 (to date)
CUPE (hours)	76%	43%	83%	61%	52%	53%
Teacher (days)	89%	89%	89%	88%	85%	88%
PVP (days)	67%	63%	72%	58%	56%	57%
Exempt (days)	0%	0%	0%	0%	0%	0%
Total:	77%	46%	83%	62%	53%	54%

Replacement Costs	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015 (to date)
CUPE & Exempt	698,001	791,527	790,542	842,625	708,992	368,278
Teacher & PVP	814,036	799,823	830,216	906,100	632,188	450,532
Teachers replacing Teachers (postings)	No Data	No Data	No Data	No Data	No Data	63,265
Total:	1,512,037	1,591,350	1,620,758	1,748,725	1,341,180	818,810

Operations History

	Ops Crew (FTE)	Sq M (In 10,000's)	AFG (in 100,000's)	Enrolment (in 1,000's)
2004-2005	20.955	9.19	13.77	5.65
2005-2006	18.955	9.19	13.50	5.38
2006-2007	20.954	9.19	13.15	5.26
2007-2008	18.953	9.19	13.28	5.14
2008-2009	8.942	9.19	13.34	4.88
2009-2010	15.942	9.19	6.69	5.04
2010-2011	16.943	9.19	6.46	5.03
2011-2012	17.693	9.19	13.15	4.91
2012-2013	16.693	9.19	13.15	4.91
2013-2014	17.693	9.19	13.15	4.79
2014-2015	18.693	9.19	13.15	4.76



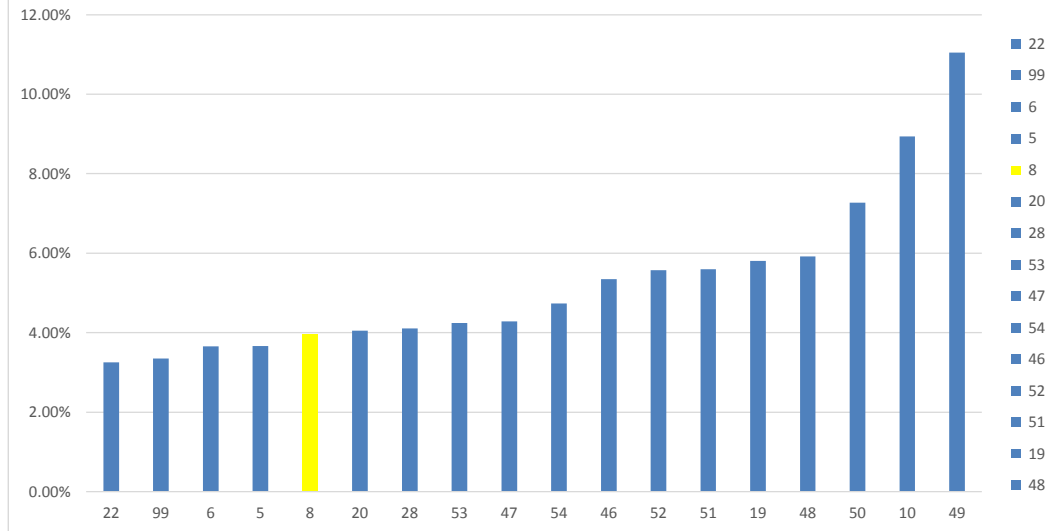
Function 4 (Administration) Spending Comparison

District	Financial Statements 2014-2015	Total Revenue 2014-2015	District	Ratio: Expense: Total Revenue
22	2.416	74.380	22	3.25%
99	169.138	5,050.036	99	3.35%
6	1.215	33.252	6	3.65%
5	1.921	52.397	5	3.67%
8	1.972	49.894	8	3.95%
20	1.419	35.072	20	4.05%
28	1.422	34.642	28	4.10%
53	1.039	24.471	53	4.25%
47	0.931	21.737	47	4.28%
54	1.043	22.036	54	4.73%
46	1.874	35.065	46	5.34%
52	1.482	26.610	52	5.57%
51	0.886	15.825	51	5.60%
19	0.595	10.249	19	5.81%
48	2.578	43.542	48	5.92%
50	0.746	10.265	50	7.27%
10	0.699	7.819	10	8.94%
49	0.689	6.237	49	11.05%

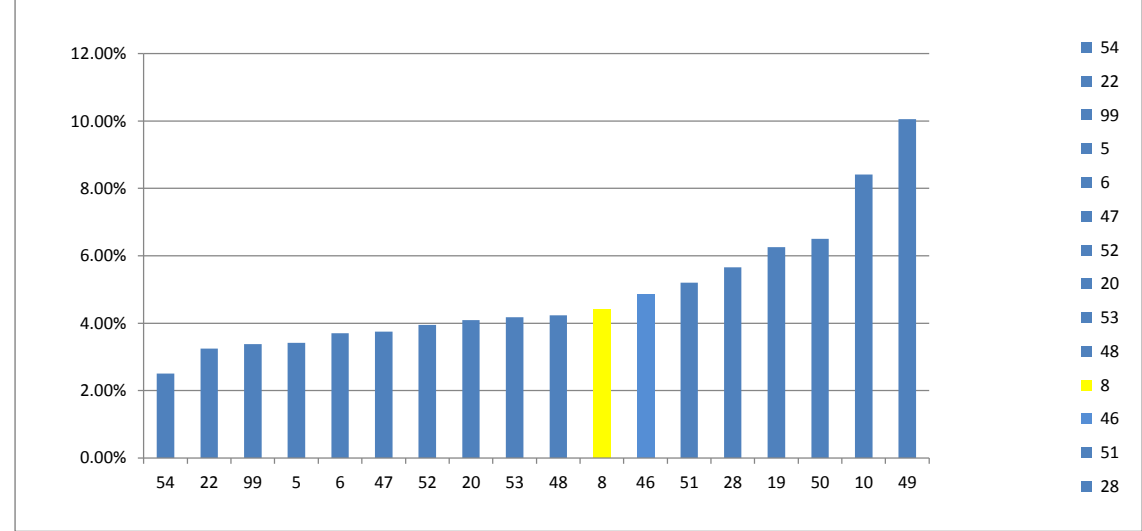
Function 4 (Administration) Spending Comparison

District	Financial Statements 2013-2014	Total Revenue 2013-2014 (Millions)	District	Ratio: Expense: Total Revenue
54	0.567	22.674	54	2.50%
22	2.364	72.917	22	3.24%
99	166.490	4,922.538	99	3.38%
5	1.742	50.983	5	3.42%
6	1.208	32.660	6	3.70%
47	0.821	21.901	47	3.75%
52	1.018	25.790	52	3.95%
20	1.441	35.249	20	4.09%
53	0.993	23.785	53	4.17%
48	1.834	43.330	48	4.23%
8	2.159	48.997	8	4.41%
46	1.702	34.995	46	4.86%
51	0.800	15.380	51	5.20%
28	1.374	24.274	28	5.66%
19	0.657	10.498	19	6.26%
50	0.654	10.050	50	6.51%
10	0.612	7.278	10	8.41%
49	0.567	5.641	49	10.05%

Function 4 - Expense: Total Revenue (14-15)



Function 4 - Expense: Total Revenue (13-14)



2015-2016 Preliminary Budget Draft 4 / April 7, 2015

Achievement Goals Comparison 2012-2013 to 2013-2014 to 2015-2016

	Cost				TOC Days			
	12-13	13-14	14-15	15-16	12-13	13-14	14-15	15-16
Early Learning	220,000	200,000	300,000	290,000	0	0		TBD
Curriculum Implementation	-	-	42,000	180,000	0	0	100	TBD
Leadership Development	86,000	22,500	21,500	60,000	240	60	60	TBD
ACE IT	15,000	20,000	20,000	60,000	0	0		TBD
Leveraging Digital				30,000				TBD
Innovative Practice	70,000	30,000	30,000	30,000	0	0		TBD
Inquiry/Project Based Learning	-	-	24,000		0	0	60	
Tech to Support Learning	120,000	63,750	36,500		0	150	90	
Success For All/Capacity Building	64,600	44,000	41,750		180	120	105	
Critical Thinking	15,000	50,000			0	120		
Teacher Librarians	15,000	22,500			0	60		
Gender/Boys	-	34,250			0	90		
Resiliency	37,000	34,250			30	90		
Grad for All	9,300	-			24	0		
Collective Conversations	35,000	30,000			0	0		
Total:	686,900	551,250	515,750	650,000	474	690	415	-

2015-2016 Preliminary Budget Draft 4 / April 7, 2015

Small Dollar Cheque and E-Payment Issuance Analysis to June 30, 2014

	2009-2010	2010-2011	2011-2012	Change from Previous Year	2012-2013	Change from Previous Year	2013-2014	Change from Previous Year	Change 09-10 to 13-14
\$0-\$25.00	585	553	470	-15%	306	-35%	301	-2%	-49%
\$25.01-\$50.00	810	805	742	-8%	463	-38%	477	3%	-41%
\$50.01-\$100.00	1,336	1,303	897	-31%	749	-16%	720	-4%	-46%
\$100.01-\$250.00	2,264	2,303	1,701	-26%	1,394	-18%	1,249	-10%	-45%
\$250.01-\$500.00	2,297	2,544	2,038	-20%	1,867	-8%	1,782	-5%	-22%
\$500.01-\$1,000.00	1,127	1,190	989	-17%	986	0%	966	-2%	-14%
> \$1,000.01	1,907	2,072	1,523	-26%	1,573	3%	1,555	-1%	-18%
Total:	10,326	10,770	8,360	-22%	7,338	-12%	7,050	-4%	-32%

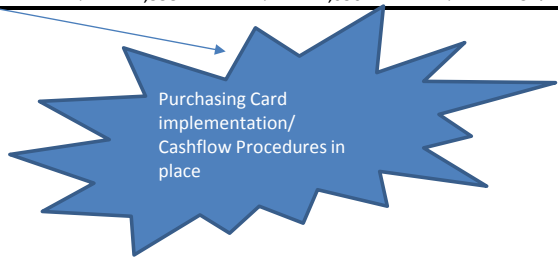
Reduction in # of Payments

19-Mar-12

Cheque runs occur weekly which means a supplier used to net 30 or 45 days from most customers is being paid every 7 days by SD8

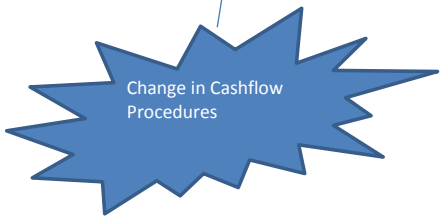
30-Jun-12

Cheque runs occur weekly for employees, benefits and utilities
 Cheque runs occur monthly for all other suppliers



Bank Interest Analysis

	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	Change 09-10 to 13-14
July	110	1,151	1,395	3,331	5,126	98%
August	567	1,342	2,387	3,299	4,097	86%
September	1,685	1,930	1,800	3,139	4,126	59%
October	2,182	2,574	1,734	2,574	3,642	40%
November	2,079	1,333	292	1,994	2,971	30%
December	1,544	799	523	2,897	3,738	59%
January	672	795	332	2,758	4,423	85%
February	146	1,209	2,426	2,851	3,313	96%
March	8	759	1,953	3,543	4,063	100%
April	82	1,157	2,104	3,796	5,011	98%
May	468	1,109	2,999	4,619	5,544	92%
June	593	556	3,274	4,835	5,840	90%
Total:	10,135	14,714	21,218	39,635	51,894	80% Increase in interest revenue



**Annual Savings to Schools
 With No Change to Allocation Formula
 2011-2013 compared to 2013-2014 Actual and 2014-2015 Estimated**

	Savings/Cost	Description	Year Rolled up to District	Value
ERAC	Savings	11-12 and Prior Years \$2.34 per headcount was taken from schools	2012-2013	\$ 10,687
Cultural	Savings	11-12 and Prior Years \$2.25 per headcount was taken from schools	2012-2013	\$ 10,276
Telephones	Savings	Telus TSMA Lite 10 year Agreement commenced	2013-2014 (Partial)	\$ 37,793
Copiers	Savings	Ricoh Copier Fleet	2014-2015 (Partial)	\$ 18,603
Technology	Savings	Technology Evergreen Commenced; relieved schools of burden of saving for technology	2012-2013	\$ 53,016
				\$ 130,375
Summer Clerical	Cost	All summer crews, including school clerical removed from budget (followed suit with technology, custodial, transportation, operations)	2014-2015	-\$ 35,000
			Total Annual Savings to Schools	\$ 95,375
			As a % of Total School Allocations	8%