## Long Range FACILITIES PLANNING

School District No. 8
Public Presentations Round 3
February 25, 2016
Creston


## Guiding Principles

## Board's Visioning

- Why is a facilities plan necessary? What should it accomplish?
- Provide best learning environment for students
- Sustainability and stability
- Renewal
- Better, more pro-active delivery of services to students and stakeholders
- More competitive, effective organization
- Provide best workplace for employees
- Lower the cost of ownership
- Transfer of \$\$ from operations \& capital to classrooms
- Other

A credible strategic facilities plan should not focus on a specific outcome or preconceived solution

## How Did We Get Here? Why now?

- Declining Enrolment: 1996/97 to 2015/16-2,000 student decline
- Capacity "Under" Utilization - 1,751 empty seats
- Looming Future Capital/Deferred Maintenance Costs - $\$ 83$ million
- Increasing Critical Building Envelope Failures
- Increasing Pressure from Staff and PAC's to Complete Work Orders


## However, more MOST importantly.



# "Alongside quality teaching and purposeful leadership, decent school environments inspire pupils to give their best and properly enable our teachers to teach." 

T. Goddard, Director, British Council for School Environment


## Key Stages

## Understanding

District Goals
Student Expectations Achievement Gaps Departmental Strategic Plans

Existing Facilities

Data
Scenarios
Learning Impact Business Case

## Planning

Decision Making Implementation
Phasing Feedback
Flexibility

Acting

Evaluate
Adjust

## Process to Date

- August 2014
- Board embarked on facilities planning process by discussing vision, values and criteria
- September 2014
- First round public meetings - process and criteria
- Homework for communities: feedback on criteria and process
- Nov 17 to Dec 8, 2014
- Second round public meetings - data: capacity utilization, future capital/deferred maintenance costs, facility condition and optimal physical learning environments
- Homework for communities: send us your ideas; scenarios
- Feb 24 to Mar 2, 2016
- Third round public meetings - updated data and scenario scoring
- Homework for communities: feedback on scoring assumptions and rationale, and scorecards


## Process Going Forward

- March 3-28, 2016
- Scoring feedback period
- March 29, 2016
- Board deliberates a draft facilities plan
- March 30 - April 7, 2016
- Fourth round public meetings - draft plan including updated scenario scoring (if needed), contemplated reconfigurations, potential school closures, potential administration relocation plan and strategies to improve learning opportunities and address capital pressures
- Homework for communities: provide feedback on draft facilities plan
- April 8-30, 2016
- Draft plan feedback period
- May 3, 2016
- Board approves facilities plan


## Updated Data

- Since November/December 2014:
- VFA Data (FCI = Building Condition)
- Enrolment (Actual 15/16 incorporated)
- Capacity Utilization


## Facility Condition Index

- Facility Condition Index: the lower the better condition your building
- $\mathrm{FCl}=$ Deferred Maintenance Costs ("Requirements") Cost to Rebuild ("Replacement")
- Deferred Maintenance Costs = future repairs to keep asset functioning
- Replacement = cost to build "like kind"
- NOTE: MOE replacement likely would not rebuild exactly what we have now; would replace at current design build standards per the capital branch




## Enrolment Update

## Enrolment



## Capacity Utilization

## Summary of Utilization

| District |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
|  |  |  |  |  |
| Year | Headcount | Nominal <br> Capacity | Capacity <br> Utilization | Empty <br> Seats |
| $11 / 12$ | 4474 | 5975 | $75 \%$ | 1501 |
| $12 / 13$ | 4335 | 5975 | $73 \%$ | 1640 |
| $13 / 14$ | 4326 | 5975 | $72 \%$ | 1649 |
| $14 / 15$ | 4471 | 5975 | $75 \%$ | 1504 |
| $15 / 16$ | 4400 | 5975 | $74 \%$ | 1575 |
| $16 / 17$ | 4622 | 6585 | $70 \%$ | 1963 |
| $17 / 18$ | 4646 | 6585 | $71 \%$ | 1939 |
| $18 / 19$ | 4664 | 6585 | $71 \%$ | 1921 |
| $19 / 20$ | 4723 | 6585 | $72 \%$ | 1862 |
| $20 / 21$ | 4795 | 6585 | $73 \%$ | 1790 |
| $21 / 22$ | 4823 | 6585 | $73 \%$ | 1762 |
| $22 / 23$ | 4834 | 6585 | $73 \%$ | 1751 |
| $23 / 24$ | 4882 | 6585 | $74 \%$ | 1703 |

## DISTRIBUTED LEARNING UPDATE

Creston Ed (South Creston Elem) \& Central Ed not included

Creston Ed (Capacity 240) \& Central Ed (Capacity 370) Centres:

90 seats Homelinks Creston
24 seats Wildflower Creston
90 seats DESK
112 seats Wildflower Nelson
20 seats REACH

## Summary of Unutilized Space

## Summary of Capacity Utilization

| Family of <br> Schools | Empty Seats <br> $(22 / 23)$ | Underutilization <br> Rate (\%) |
| :--- | ---: | ---: |
| District | 1751 | $27 \%$ |
| Creston | 584 | $30 \%$ |
| Salmo | 124 | $26 \%$ |
| Kaslo/Crawford B | 315 | $50 \%$ |
| Slocan | 260 | $27 \%$ |
| Nelson | 468 | $18 \%$ |

## Summary of Unutilized Space

| Summary of Capacity Utilization |  |  |
| :--- | ---: | ---: |
|  |  |  |
| Family of Schools | Empty Seats <br> $(22 / 23)$ | Underutilization <br> Rate (\%) |
| Creston | 584 | $30 \%$ |
|  | 109 | $22 \%$ |
| Adam Robertson | 88 | $45 \%$ |
| Canyon Lister | 41 | $19 \%$ |
| Erickson | 126 | $53 \%$ |
| South Creston | 40 | $80 \%$ |
| Yahk | 180 | $25 \%$ |
| PCSS |  |  |

## Weighted Criteria (Scorecard)



## What is Criteria?

Criteria is meant to place values statements in order that facilities scenarios can be assessed using data rather than preconceived notions or 'gut' feelings or anecdotal comments.

Values statements take into account various measures of success so that facilities decisions are business case driven and not simply cost based decisions.

Many factors must be taken into account when making decisions about learning environments for students. We must consider how to harness our facilities effectively to add value to learning.

## Our greatest investment is in our students and for this reason our measure of a successful scenario CANNOT be cost based alone.

## What Will the Board Do with the Criteria?

The Board asks itself:

- What do we want from a facilities plan (criteria)?

And then it asks:

- How important is each criteria (weight)?

And then we:

- Measure one scenario against another using weighted criteria (score).

At the end of the analysis the value assigned to each criteria for a scenario forms the 'scorecard' with highest scoring scenarios forming the first draft of the Facilities Plan.

| SD8 Facilities Plan |  |  |  |
| :---: | :--- | :--- | :---: |
| Evaluation Criteria |  |  |  |
|  |  | Reference | Weight |
| Group |  | Individual Criteria | Basic |
| Economic | 1. Minimize total net capital costs over planning horizon | $\mathbf{9 \%}$ |  |
| $\mathbf{2 2 \%}$ | 2. Minimize total initial capital expenditure | Basic | $\mathbf{9 \%}$ |
|  | 3. Minimized total operational cost over planning horizon | Principle | $\mathbf{9 \%}$ |
| Educational | 4. Maximize the range of opportunities | Principle | $\mathbf{1 0 \%}$ |
| $\mathbf{4 0 \%}$ | 5. Best meet the developmental needs of each age group | Principle | $\mathbf{7 \%}$ |
|  | 6. Minimize the distance to school for elementary students | Priple | $\mathbf{4 \%}$ |
|  | 7. Provide schools within preferred capacity ranges | Principle | Principle |
|  | 8. Minimize the number of transitions between schools | $\mathbf{5 \%}$ |  |
|  | 9. Promote a unified community | Principle | $\mathbf{5 \%}$ |
| Operational | 10. Improve the safety and quality of educational facilities | Basic | $\mathbf{1 1 \%}$ |
| $\mathbf{1 9 \%}$ | 11. Maximize the sustainability of school facilities | Principle | $\mathbf{8 \%}$ |
| Strategic | 12. Maximize the potential to respond to future change | Principle | $\mathbf{6 \%}$ |
| $\mathbf{1 9 \%}$ | 13. Maximize potential partnership opportunities | Principle | $\mathbf{5 \%}$ |
|  | 14. Minimize implementation risks | Basic | $\mathbf{3 \%}$ |
|  | 15. Minimize disruption due to construction projects | Basic | $\mathbf{2 \%}$ |
|  | 16. Maximize the potential for broad community acceptance | Basic | $\mathbf{3 \%}$ |
|  |  |  | $\mathbf{1 0 0 \%}$ |



## Scoring

- Fit Analysis
- Team Formation
- Team Scoring
- Peer Presentation (Defend Assumptions/Rationale)
- Board Presentation (Working Session)
- Public Presentation
- Feedback Period


## 1 ${ }^{\text {st }}$ Step: "Fit" Analysis

- Which scenarios made it through to scoring?
- Filter 1 - Capacity Utilization - Nominal - 110\% or less
- Filter 2 - Capacity Utilization - Functional - 110\% or less
- Filter 3 - Overall Family of Schools Capacity Utilization >85\%


## Scored

- Creston Family of Schools that passed through 3 filters
- Scenarios that WERE scored

|  |  | Creston |
| :--- | :--- | :--- |
| C-1 | Ops/Email | 3 Close Yahk |
| C-2 | Ops | 1 Close South Creston |
| C-3 | Staff | 1 Close Canyon, Elementary Schools K-6, PCSS 7-12 |
| C-4 | Ops | 1 Close ARES |
| C-6 | Email | 1 Decommission PCSS bubble, Renovate PCSS to full size gym with mezzanine \& workout area |
| C-7 | Email | 1 Oppose Town of Creston's bypass project if impacts PCSS field area |
| C-8 |  | 1 Rebuild ARES |
| C-9 | Staff | 1 Homelinks Creston K-7; 8-12 to PCSS |
| C-10 | Staff | 1 Close South Creston: Move Homelinks to Canyon Lister and Wildflower to Erickson, SS to Elementary |
| C-11 | Staff | 1 Close South Creston: Move to Homelinks and Wildflower and Strong Start to ARES |
| C-12 | Staff | 1 Combine Wildflower and Homelinks into 1 School/Same Program |
| C-13 | F\&O Cmtee | 1 Outdoor multi-use recreation area at PCSS with community help |
| C-14 | F\&O Cmtee | 1 Elem PCSS/Erickson Middle/ARES Secondary |
| C-15 | Staff | 1 Close Yahk Building, Re-configure to K-3 @ community hall, 4-7 to Creston |

## Not Scored

- Creston Family of Schools that:
- did not pass through 3 filters
- had other considerations
- Scenarios that WERE NOT scored
- Does this mean the scenario won't be considered?



## Scoring

- Once we completed the fit analysis we were ready to start assigning values to each scenario and to each criteria
- Staff evaluated scenarios in terms of each Family of Schools
- The ranking you see today is not a "district" rollup but a snapshot of the Creston Family of Schools
- District rollup, including potential administration relocation, will happen in preparation of Draft 1 of the facilities plan


## Scoring Teams

| Group | Criteria | Team Leader | Team Members |
| :--- | :--- | :--- | :--- |
| Economic | 1 to 3 | Kim Morris, Secretary Treasurer | Larry Brown, Director of Operations |
|  |  |  | Bruce MacLean, Manager of Operations |
| Educational | 4 to 9 | Jeff Jones, Superintendent | Lorri Fehr, Director of Innovative Learning |
|  |  |  | Ben Eaton, Director of Independent Learning |
| Operational | 10 to 11 | Larry Brown | Bruce MacLean, Manager of Operations |
|  |  |  | Kim Morris, Secretary-Treasurer |
| Strategic | 12 to 16 | Kim Morris, Secretary Treasurer | Larry Brown, Director of Operations |
|  |  |  | Bruce MacLean, Manager of Operations |

## Scoring Assumptions/Rationale

- On what principles and assumptions were the scenarios scored in each criteria?
- HINT: Here's where we need your feedback:
- Did we hit the mark (measure the right stuff)?
- Are there other factors we should have considered?
- Are assumptions rational?


## 1. Minimize Net Capital Costs over Planning Horizon (9 Points)

- Scores are based on future Deferred Maintenance Costs
- VFA data (Ministry facility auditors - June 2014; updated each January)
- Scenarios with lower future capital costs score higher (scenario lowers cost of ownership)
- Status quo scenario has the lowest score because does not reduce the future deferred maintenance costs


## 2. Minimize Total Initial Capital Expenditure (5 Points)

- Scores are based on:
- Estimated construction costs and portable costs for additional, new or renovated spaces
- Minor renovations for reconfigurations
- Net of proceeds of disposal (sale of closed sites)
- Net of avoided deferred maintenance costs (Criteria 1)
- Assumes schools in a scenario are closed July $1^{\text {st }}$ and sold July $1^{\text {st }}$ for the purpose of the exercise
- Proceeds of disposal are estimated, not appraised values


## 3. Minimize Total Operating Costs over Planning Horizon (9 Points)

Scores are based on:

- Custodial labour savings based on each scenario and custodial supplies savings @ \$1.65/sq m
- Bussing impact
- Teacher savings based on banding PTR for like size schools with scenario enrolment
- Any time a building is closed, there will be moving costs to relocate teachers
- \$0 savings on grounds until site sold
- Clerical Savings $=50 \%$ of cost; assume $50 \%$ of clerical hours will transfer to receiving schools
- Administration - P/VP Savings $=65 \%$ of cost; assume $35 \%$ of P/VP time will transfer to receiving schools
- Noon Hour Supervision Savings $=100 \%$ of cost, except where Regular Enrolment increases at a DL site
- Administration Services \& Supplies Savings = Telephone \& Copier Lease
- Supplies Savings = \$0 = all of school allocations are per student based and will follow the students
- Utilities $=50 \%$ of cost; assume $50 \%$ additional utilities savings upon disposal of building
- No savings for maintenance crew (Journeymen/Trades/Labourers etc) contemplated in any scenario


## 4. Maximize the Range of Opportunities (9 Points)

- Scores are based on anticipated in-school learning opportunities and school-based extra-curricular opportunities
- Have not taken into account potential in-community opportunities that exist outside of school


## 5. Best Meets the Developmental Needs of Each Age Group (10 Points)

- The team considered preferred divisions (K-4 and 5-7)
- recognized that research is inconclusive (ie you can find research that promotes middle years divisions)
- considered cohort size and extension of opportunities that could be offered to larger cohorts in intermediate and secondary


## 6. Minimize the Distance to School for Elementary Students (7 Points)

- Prioritized K-4 in terms of proximity to school
- Assumed that existing catchment areas have considered youngest learners.


## 7. Provide Schools with Preferred Capacity Ranges (4 Points)

- With cohort size in mind, the team valued flexible, available teaching/learning spaces:
- 1-0 to $50 \%$, or $>85 \%$ utilization
- $2-50 \%$ to $60 \%$ or $80 \%$ to $85 \%$ utilization
- $3-60 \%$ to $70 \%$, and $75 \%$ to $80 \%$ utilization
- $4-70 \%$ to $75 \%$ utilization


## 8. Minimize the Number of Transitions Between Schools (5 Points)

- 2 - Unknown information about transitions
- 3 - Three or more transitions and/or a transition at primary level
- 4 - Two or fewer transitions
- 5 - No transition or transition occurs at grad program


## 9. Promote a Unified Community (5 Points)

- 2 - scenario included closure of a school
- 3-team felt promotion of a unified community would be community dependent and/or there is a transition at the primary grades


## 10. Improve the Safety and Quality of Educational Facilities (11 Points)

Positive points are awarded based on the following criteria:

- Lowering the Facility Condition Index (FCI)
- Lowering the overall age of buildings in a Family of Schools
- Retention or improvement to handicap access
- Right-sizing the building inventory


## 11. Maximize the Sustainability of School Facilities (8 Points)

The definition of a sustainable building:

- structure and use of processes that are environmentally responsible and resource-efficient throughout a building's life-cycle: from siting to design, construction, operation, maintenance, renovation, and demolition;
- doesn't emit, or emits at a lower level, pollutants into the water, land or air;
- Rating score assigned to existing facilities and any proposed changes (electricity, natural gas, propane, geo-exchange, water, and waste)
- keeps people comfortable with the resources available on site (for example, collect rainwater to use for irrigation);
- Rating score assigned to existing and any proposed changes


## 12. Maximize the Potential to Respond to Future Change (6 Points)

- Capacity Utilization - the idea of having "room" for enrolment growth in each family of school


## 13. Maximize Potential Partnership Opportunities (5 Points)

- Displacement of tenants reduces potential
- New builds have most potential for partnership


## 14. Minimize Implementation Risks (3 Points)

- Initial capital costs are risky; require support of $3^{\text {rd }}$ party and not in SD8's control
- Number of sites affected in a Family of Schools is risky because may be unpopular and disruptive


## 15. Minimize Disruption Due to Construction Projects (2 Points)

Construction projects on school sites is disruptive to the education of students.
Disruption can be divided into two types;

## Physical

To what extent is the site changed? The greater the change to the site increases the potential of disruption.

## Schedule

What is the duration of the project? The greater the duration of the project increases the potential of disruption.

## 16. Maximize Potential for Broad Community Acceptance (3 Points)

- School closure will have least community acceptance
- New build will have highest community acceptance; next renovation
- Higher "Educational Group" score (Criteria 4-9) will more acceptable to community (learning conditions improve)
- Reconfiguration will have some community acceptance
- Status quo will be neutral (some happy/some unhappy)


## Scoring Results

## Scoring Results - Economic Group

| School District No. 8 (Kootenay Lake) |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- |
| Scoring Rollup |  |  |  |
|  |  |  |  |

Scenario

| Criteria 1 Minimize <br> Capital Costs over <br> Horizon (9 Points) | Criteria 2 Minimize <br> Initial Capital Costs (5 <br> Points) | Critera 3 Minimize <br> Operating Costs over <br> Horizon (9 Points) | Economic <br> Rollup <br> (22 Points) |
| ---: | ---: | ---: | ---: |
|  |  |  |  |
| 3.15 | 5.00 |  |  |
| 2.25 | 4.58 | 3.60 | 11.75 |
| 0.90 | 3.75 | 1.35 | 8.18 |
| 0.90 | 3.75 | 1.35 | 6.00 |
| 0.90 | 3.75 | 0.90 | 5.55 |
| 2.25 | 2.08 | 0.90 | 5.55 |
| 0.45 | 2.50 | - | 4.33 |
| 3.15 | - | 0.45 | 3.40 |
| - | 2.08 | - | 3.15 |
| - | 2.08 | - | 2.08 |
| - | 2.08 | - | 2.08 |
| - | 2.08 | - | 2.08 |
| - | 2.08 | - | 2.08 |
| - | 2.08 | - | 2.08 |
| 0.45 | 2.92 | - | 2.08 |

## Scoring Results - Educational Group

School District No. 8 (Kootenay Lake)
Scoring Rollup

| Scenario | Criteria 4 Maximize Range of Opportunities (9 Points) | Criteria 5 Best Meet Developmental Needs (10 Points) | Criteria 6 Minimize Distance to School for Elementary (7 Points) | Criteria 7 Provide Schools Within Preferred Capacity Ranges (4 Points) | Criteria 8 Minimize Number of Transitions Between Schools (5 Points) | Criteria 9 Promote Unified Community (5 Points) | Educational <br> Rollup <br> (40 Points) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CRESTON |  |  |  |  |  |  |  |
| C-11: Close South Creston | 7.00 | 10.00 | 6.00 | 3.00 | 4.00 | 4.00 | 34.00 |
| C-SQ: Status Quo | 5.00 | 8.00 | 7.00 | 4.00 | 5.00 | 5.00 | 34.00 |
| C-10: Close South Creston (to CLES/EES/ARES) | 7.00 | 10.00 | 6.00 | 3.00 | 4.00 | 3.00 | 33.00 |
| C-6: Decom Bubble/Ren PCSS | 5.00 | 8.00 | 7.00 | 3.00 | 5.00 | 5.00 | 33.00 |
| C-7: Oppose Town Bypass | 5.00 | 8.00 | 7.00 | 3.00 | 5.00 | 5.00 | 33.00 |
| C-13: PCSS Outdoor Rec Area | 9.00 | 10.00 | - | 3.00 | 5.00 | 5.00 | 32.00 |
| C-8: Rebuild ARES | 5.00 | 8.00 | 7.00 | 4.00 | 4.00 | 4.00 | 32.00 |
| C-9: South Cres H/L K-7; Move H/L to PCSS 8-12 | 6.00 | 8.00 | 7.00 | 3.00 | 4.00 | 3.00 | 31.00 |
| C-12: Combine W/F and H/L | 7.00 | 6.00 | 7.00 | 3.00 | 4.00 | 3.00 | 30.00 |
| C-2: Close South Creston (Move to ARES) | 7.00 | 4.00 | 7.00 | 3.00 | 5.00 | 2.00 | 28.00 |
| C-15: Close Yahk/Move to Hall | 7.00 | 8.00 | 2.00 | 4.00 | 3.00 | 3.00 | 27.00 |
| C-1: Close Yahk/Move to CLES | 9.00 | 6.00 | 1.00 | 3.50 | 5.00 | 2.00 | 26.50 |
| C-14: E PCSS/M EES/S ARES | 7.00 | 8.00 | 2.00 | 3.00 | 3.00 | 3.00 | 26.00 |
| C-3: Close Canyon/E K-6/S 7-12 | 4.50 | 2.00 | 2.00 | 3.00 | 4.00 | 2.00 | 17.50 |
| C-4: Close Adam Robertson (Move to CLES/CEC) | 4.50 | 2.00 | 2.00 | 2.00 | 4.00 | 2.00 | 16.50 |

## Scoring Results - Operational Group

| School District No. 8 (Kootenay Lake) |  |  |  |
| :---: | :---: | :---: | :---: |
| Scoring Rollup |  |  |  |
|  |  |  |  |
| Scenario | Criteria 10 Improve Safety and Quality of Educational Facilities (11 Points) | Criteria 11 Maximize Sustainability of School Facilities (8 Points) | Operational Rollup (19 Points) |
| CRESTON |  |  |  |
| C-8: Rebuild ARES | 6.51 | 3.00 | 9.51 |
| C-4: Close Adam Robertson (Move to CLES/CEC) | 8.14 | 1.00 | 9.14 |
| C-3: Close Canyon/E K-6/S 7-12 | 7.68 | 1.00 | 8.68 |
| C-15: Close Yahk/Move to Hall | 6.69 | 1.00 | 7.69 |
| C-11: Close South Creston | 4.93 | 1.00 | 5.93 |
| C-10: Close South Creston (to CLES/EES/ARES) | 4.93 | 1.00 | 5.93 |
| C-2: Close South Creston (Move to ARES) | 4.93 | 1.00 | 5.93 |
| C-1: Close Yahk/Move to CLES | 1.19 | 1.00 | 2.19 |
| C-6: Decom Bubble/Ren PCSS | 0.18 | 1.00 | 1.18 |
| C-SQ: Status Quo | 0.46 | - | 0.46 |
| C-7: Oppose Town Bypass | 0.46 | - | 0.46 |
| C-13: PCSS Outdoor Rec Area | 0.46 | - | 0.46 |
| C-9: South Cres H/L K-7; Move H/L to PCSS 8-12 | 0.46 | - | 0.46 |
| C-12: Combine W/F and H/L | 0.46 | - | 0.46 |
| C-14: E PCSS/M EES/S ARES | 0.46 | - | 0.46 |

## Scoring Results - Strategic Group

| School District No. 8 (Kootenay Lake) |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Scoring Rollup |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
| Scenario | Criteria 12 Maximize Potential to Respond to Future Change (6 Points) | Criteria 13 Maximize <br> Potential Partnership Opportunities (5 Points) | Criteria 14 Minimize Implementation Risks (3 Points) | Criteria 15 Minimize Disruption Due to Construction Projects (2 Points) | Criteria 16 Maximize <br> Potential for Broad Community <br> Acceptance (3 Points) | Strategic Rollup (19 Points) |
| CRESTON |  |  |  |  |  |  |
| C-6: Decom Bubble/Ren PCSS | 5.14 | 5.00 | 2.10 | 2.00 | 2.20 | 16.44 |
| C-8: Rebuild ARES | 5.14 | 5.00 | 1.50 | 1.72 | 3.00 | 16.36 |
| C-13: PCSS Outdoor Rec Area | 5.14 | 2.50 | 3.00 | 2.00 | 2.20 | 14.84 |
| C-SQ: Status Quo | 5.14 | 2.50 | 3.00 | 2.00 | 1.39 | 14.03 |
| C-7: Oppose Town Bypass | 5.14 | 2.50 | 3.00 | 2.00 | 1.39 | 14.03 |
| C-12: Combine W/F and H/L | 5.14 | 2.50 | 3.00 | 2.00 | 1.19 | 13.83 |
| C-9: South Cres H/L K-7; Move H/L to PCSS 8-12 | 5.14 | 2.50 | 2.40 | 2.00 | 1.39 | 13.43 |
| C-14: E PCSS/M EES/S ARES | 5.14 | 2.50 | 2.10 | 2.00 | 1.00 | 12.74 |
| C-1: Close Yahk/Move to CLES | 5.14 | 2.50 | 2.40 | 2.00 | 0.59 | 12.63 |
| C-15: Close Yahk/Move to Hall | 4.29 | 2.50 | 2.40 | 2.00 | 0.59 | 11.78 |
| C-3: Close Canyon/E K-6/S 7-12 | 4.29 | 2.50 | 2.10 | 2.00 | 0.40 | 11.29 |
| C-11: Close South Creston | 3.43 | - | 2.40 | 2.00 | 0.99 | 8.82 |
| C-2: Close South Creston (Move to ARES) | 3.43 | - | 2.40 | 2.00 | 0.79 | 8.62 |
| C-10: Close South Creston (to CLES/EES/ARES) | 3.43 | - | 1.80 | 2.00 | 0.99 | 8.22 |
| C-4: Close Adam Robertson (Move to CLES/CEC) | 2.57 | - | 2.10 | 1.80 | 0.40 | 6.87 |

## Scoring Results - Overall

| School District No. 8 (Kootenay Lake) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Scoring Rollup |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
| Scenario | Total Score | Economic Rollup (22 Points) | Educational Rollup (40 Points) | Operational Rollup (19 Points) | Strategic Rollup (19 Points) |
| CRESTON |  |  |  |  |  |
| C-8: Rebuild ARES | 61.02 | 3.15 | 32.00 | 9.51 | 16.36 |
| C-11: Close South Creston | 54.30 | 5.55 | 34.00 | 5.93 | 8.82 |
| C-6: Decom Bubble/Ren PCSS | 52.70 | 2.08 | 33.00 | 1.18 | 16.44 |
| C-10: Close South Creston (to CLES/EES/ARES) | 52.70 | 5.55 | 33.00 | 5.93 | 8.22 |
| C-SQ: Status Quo | 50.57 | 2.08 | 34.00 | 0.46 | 14.03 |
| C-15: Close Yahk/Move to Hall | 49.87 | 3.40 | 27.00 | 7.69 | 11.78 |
| C-7: Oppose Town Bypass | 49.57 | 2.08 | 33.00 | 0.46 | 14.03 |
| C-13: PCSS Outdoor Rec Area | 49.38 | 2.08 | 32.00 | 0.46 | 14.84 |
| C-2: Close South Creston (Move to ARES) | 48.55 | 6.00 | 28.00 | 5.93 | 8.62 |
| C-9: South Cres H/L K-7; Move H/L to PCSS 8-12 | 46.97 | 2.08 | 31.00 | 0.46 | 13.43 |
| C-12: Combine W/F and H/L | 46.37 | 2.08 | 30.00 | 0.46 | 13.83 |
| C-3: Close Canyon/E K-6/S 7-12 | 45.65 | 8.18 | 17.50 | 8.68 | 11.29 |
| C-4: Close Adam Robertson (Move to CLES/CEC) | 44.26 | 11.75 | 16.50 | 9.14 | 6.87 |
| C-14: E PCSS/M EES/S ARES | 43.53 | 4.33 | 26.00 | 0.46 | 12.74 |
| C-1: Close Yahk/Move to CLES | 43.34 | 2.02 | 26.50 | 2.19 | 12.63 |

## Next Steps

- Look at scoring detail (tonight)
- Review scoring detail at www.sd8.bc.ca Facilities Planning (March 3)
- Gather in your school, as a family of schools, as neighbours, as colleagues to discuss (March 3 to 28)
- Provide your feedback to facilities@sd8.bc.ca (all emails copied to the Board)
- Did we hit the mark (measure the right stuff)?
- Are there other factors we should have considered?
- Are assumptions rational?
- Is there a scenario we should have scored but did not?
- Attend $4^{\text {th }}$ round of public meetings


## Remember!

- No decisions have been made
- Our communities provided us with ideas to score and scoring has been provided
- This is information, not a recommendation
- Trustees continue to gather information and Senior Leadership is committed to information exchange so engage your district leaders and Board!


## Questions?

Thank you!

