



School District 8
Kootenay Lake

2020-2021 BUDGET

Public Presentation and Q&A

April 21, 2020



2020-2021 Budget Presentation Agenda



- 2020-2021 Budget Process & Dates
- About School District No. 8
- Budget Framework
- Considerations for the 2020-2021 Budget
- The Numbers
- Comparison to 2019-2020 Budget
- Budget Summary
- Q&A

2020-2021 Budget Process Dates

- February 4-6, 2020 PVP Alignment Meetings
- February 12, 2020 Student Symposium
- March 10, 2020 Budget Framework Presentation to O&F Committee
- March 12, 2020 Internal Consultation with PVP Group
- April 7, 2020 Board Working Session
- April 8, 2020 Trustees & PVP Leadership Group Meeting
- April 9, 2020 Invitation to Public to Comment & Survey Request
- April 21, 2020 Board's Public Budget Webinar**
- April 23, 2020 Updated Budget Posted on [SD8's 2020-2021 Budget Page](#)
- April 28, 2020 O&F Committee Meeting - Recommendation Sought
- April 28, 2020 Board Meeting - Planned Budget Readings 1, 2 & 3



School District 8
Kootenay Lake

ABOUT SCHOOL DISTRICT NO. 8



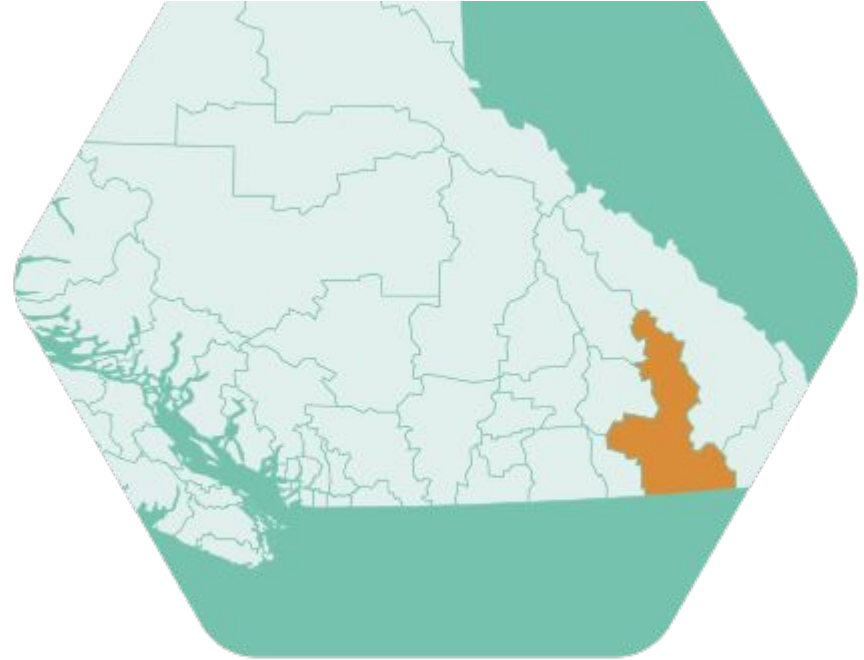
School District No. 8

Location:

Serving numerous communities in the East & West Kootenays.

Mission:

We focus on excellence for all learners in a nurturing environment.



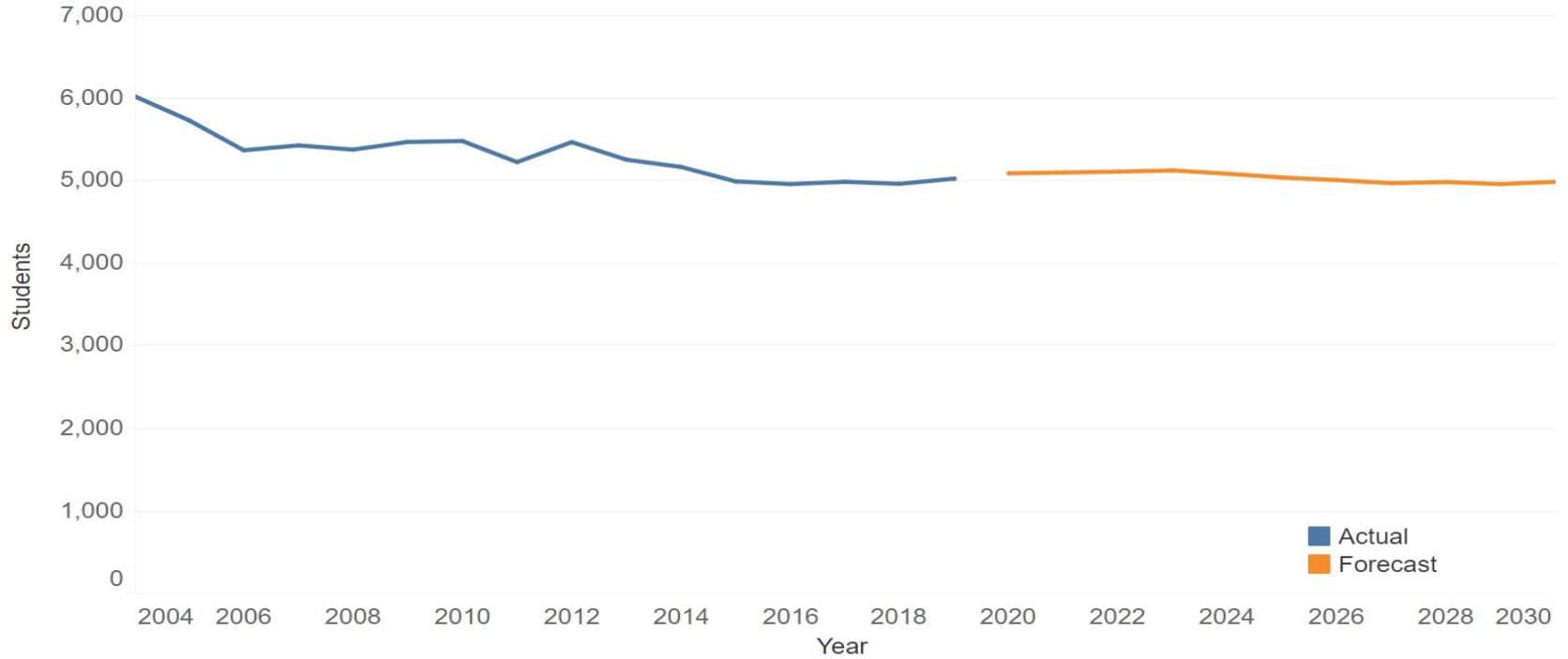
Student Enrolment 2019-2020 (Headcount)



Student Group	K	1	2	3	4	5	6	7	8	9	10	11	12	Others	Total
All Students	303	341	310	371	336	382	389	397	399	375	399	418	470	126	5,016
Indigenous	45	63	55	58	64	84	98	101	107	90	98	99	89	6	1,057
Students With Special Needs	10	27	21	30	30	39	51	47	42	34	32	55	48	11	477

*Other includes elementary ungraded, secondary ungraded, and graduated adults in the school system

Student Enrolment Forecast



SD8 Completion Rates

(Updated with Results from 2018-2019)






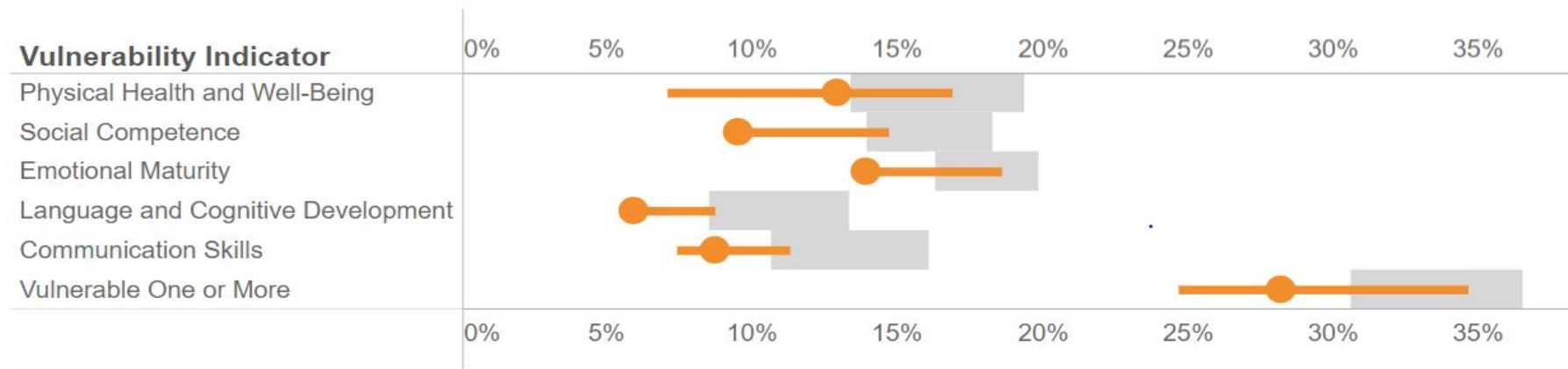
- Typical range across B.C. (middle 50% of school districts)
- Selected school district's most recent results (2018/19)
- Range of school district's results over time (2014/15 - 2018/19)



Characteristics of Students Entering School in SD8

(Data Updated from 2018-2019)

- 277** Total number of students assessed (2016/17 - 2018/19)
-  Typical range across B.C. (middle 50% of districts)
-  Selected district's most recent results (2016/17 - 2018/19)
-  Range of district's results over time (2007/08 - 2018/19)

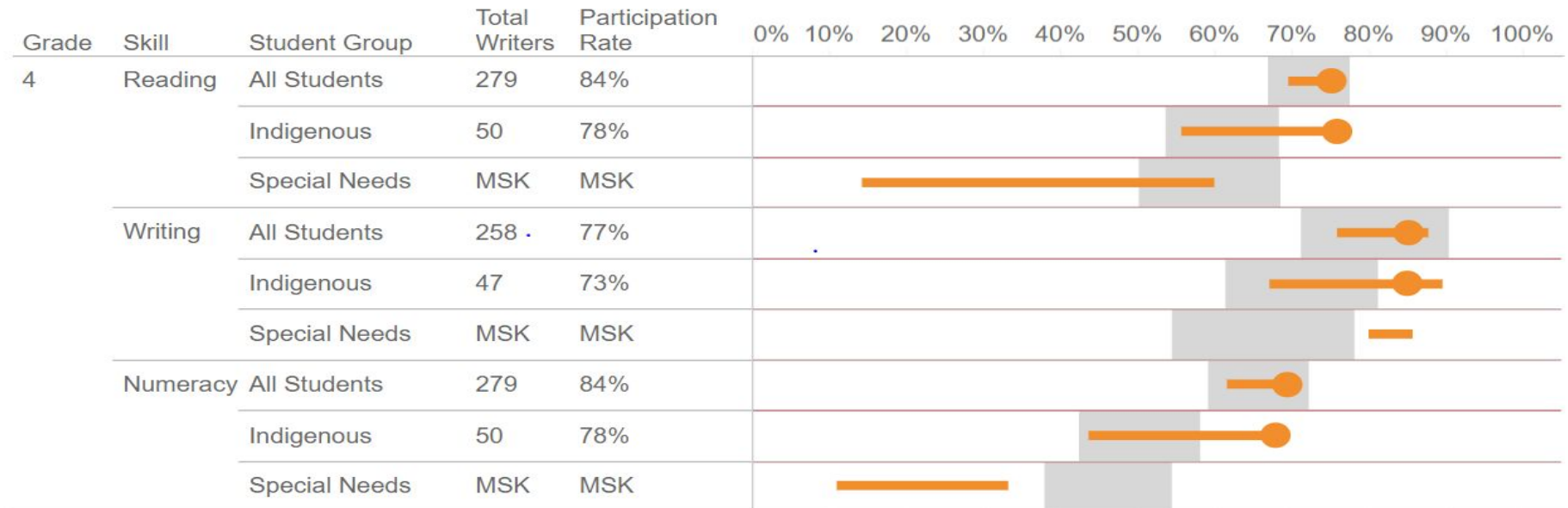


SD8 Foundation Skills Assessments

Grade 4 (Updated with 2019-2020 Average Results)



- Typical range across B.C. (middle 50% of school districts)
- Selected school district's most recent results (2019/20)
- Range of school district's results over time (2017/18 - 2019/20)

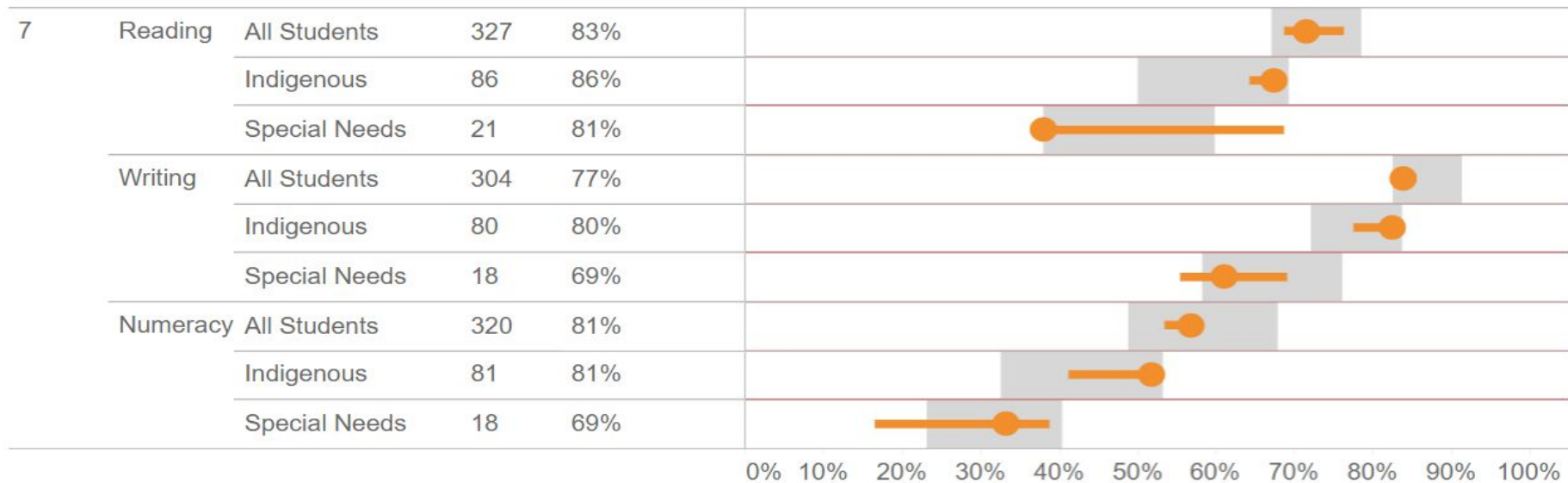


SD8 Foundation Skills Assessments

Grade 7 (Updated with 2019-2020 Average Results)



- Typical range across B.C. (middle 50% of school districts)
- Selected school district's most recent results (2019/20)
- Range of school district's results over time (2017/18 - 2019/20)





School District 8
Kootenay Lake

2020-2021 BUDGET

Budget Framework - Approaches



2020-2021 Budget Framework

Quantum



- 2019-2020 Surplus/Shortfall Expectations:
 - ~BREAKEVEN
 - District-wide Spending Cut-off April 30, 2020 (Not including COVID-19 or ongoing educational initiatives)
- 2020-2021 Revenues:
 - March 15, 2020 Ministry of Education provides Funding Tables
 - Focus on Increasing Grant Revenues & Investment Returns
- 2020-2021 Expenses:
 - Starting Point is 2019-2020 Amended Budget
 - Grant Conditions:
 - Special Purpose Funds - per fund targets
 - Capital - per AFG and COA approvals or Local Capital approvals

2020-2021 Budget Framework

By Expense Type



- 2020-2021 Expenses:
 - Staffing (~78% of Expenses)
 - 2% Increases in all categories
 - Following collective agreements
 - Allocated on a needs/equity basis
 - Organizational excellence
 - Services & Supplies (~17% of expenses)
 - Starting Point is 2019-2020 Amended Budget
 - Allocated on a needs/equity basis
 - 3rd Year of Focus-Learn-Excel and Technology Modernization Initiatives
 - Amortization (~5% of expenses)
 - New Capital Spending
 - By fund target
 - Possible use of Local or Restricted Capital

2020-2021 BUDGET CONSIDERATIONS



2020-2021 Budget Considerations

Strategic Plan: Vision & Values



Vision:

- Focus
- Learn
- Excel

Values

- Educational Success
- Creativity & Imagination
- Engaged Citizenship
- Resiliency

2020-2021 Budget Considerations

Summary of Considerations



- Board's Strategic Plan
- Ministry of Education's Mandate
- Education Statutes Amendment Act - Adopted Feb, 2020
- PVP Alignment Meeting Requests & Schools Areas of Focus
- Student Symposium Resolutions
- New Long-Range Facilities Plan for 2019-2030

2020-2021 Budget Considerations

Strategic Plan: Board Goals



- **Learning:** Literacy, Numeracy, Inclusion, Indigenization
- **Organizational Excellence:** Strategic Plan, Facilities Plan, Financial Plan, Technology Plan
- **Relationships:** Resilience & mental wellness; nurturing students, staff and families to excel.
- **Engagement:** Students first; students, staff, community participation & leadership - local, provincial, global.

2020-2021 Budget Considerations

Ministry of Education Mandate



- Fast-track enhancement to K-12 education funding.
- Review the funding formula to develop a stable and sustainable model for the K-12 education system.
- Provide additional annual funding to ensure students have the school supplies they need to succeed.
- Create an ongoing capital fund for school playgrounds.
- Make schools safer by accelerating the seismic upgrade program.
- Work in partnership to build and upgrade schools in every region of the province.
- Implement the new First Nations history curriculum, develop full-course offerings in Aboriginal languages and implement the educational Calls to Action from the Truth and Reconciliation Commission.
- Implement BC's new school curriculum and provide new technology, lab equipment, learning material and professional development support for teachers.

2020-2021 Budget Considerations

Education Statutes Amendment Act - Feb 2020



- Articulating a board of education's mandate regarding the provision of before and after school care.
- Clarifying the authority to issue provincial graduation certificates to students and adult students who complete Grade 12 at schools operated by First Nations.
- Allowing personal education numbers (PENs) to be assigned to children who are resident in BC.
- Supporting the implementation of the Ministry's K-12 Funding Review project to enhance the K-12 funding model.

2020-2021 Budget Considerations

Alignment Meetings & Schools' Areas of Focus



- Alignment Meetings: Facility Asks, Staffing Asks & Dreams
 - Appropriate Staffing (Early determination to help planning)
 - Furniture & Equipment (Evergreen program requested)
 - Numerous Facilities Requests
 - Technology (Equipment & PA Systems)
- Other Areas of Focus
 - Transportation Budgets (Fleet review)
 - Photocopy & Printing

2020-2021 Budget Considerations

Student Symposium Resolutions



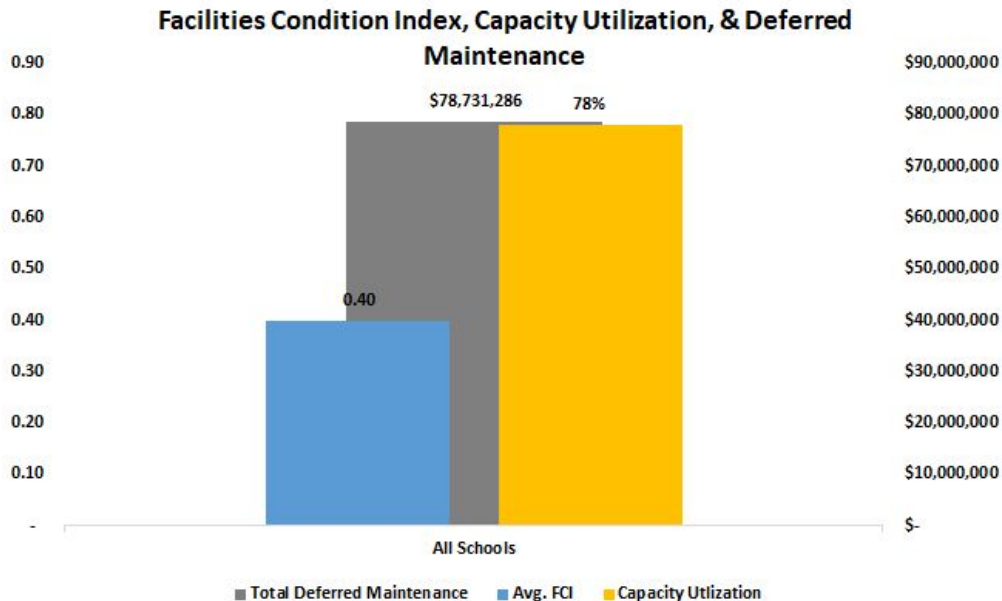
(In order of priority per public survey results)

1. **THAT**, the Student-led Board approve a policy supporting further “Go Green” environmental initiatives throughout the District.
2. **THAT**, all SD8 schools receive access to more equipment, funding in order to implement more extra-curricular activities and opportunities for clubs, teams, and other after school groups to access transportation.
3. **THAT**, the district aim toward providing more funding, programming, or emphasis on extending learning to "after school" possibilities. This may be done through Career Ed, or by doing district trips to post-secondary institutions, for example.
4. **THAT**, all SD8 students learn about awareness, empathy and understanding of issues centered around different cultures and the LGBTQ+ communities.
5. **THAT**, the Student-led Board approve a policy outlining the expected condition of all our District bathrooms.
6. **THAT**, Operations work toward upgrading the field at Crawford Bay Elem/Secondary School.

2020-2021 Budget Considerations

Long-Range Facilities Plan

District Average Facilities Condition & Deferred Maintenance



*Facilities Condition Index (FCI): a metric of the avg. progress of a building through its useful life, where “0” is a brand new building and 1.0 is at the end of its useful life.

**Deferred Maintenance: an estimate of the cost of restoring a building to its original condition.

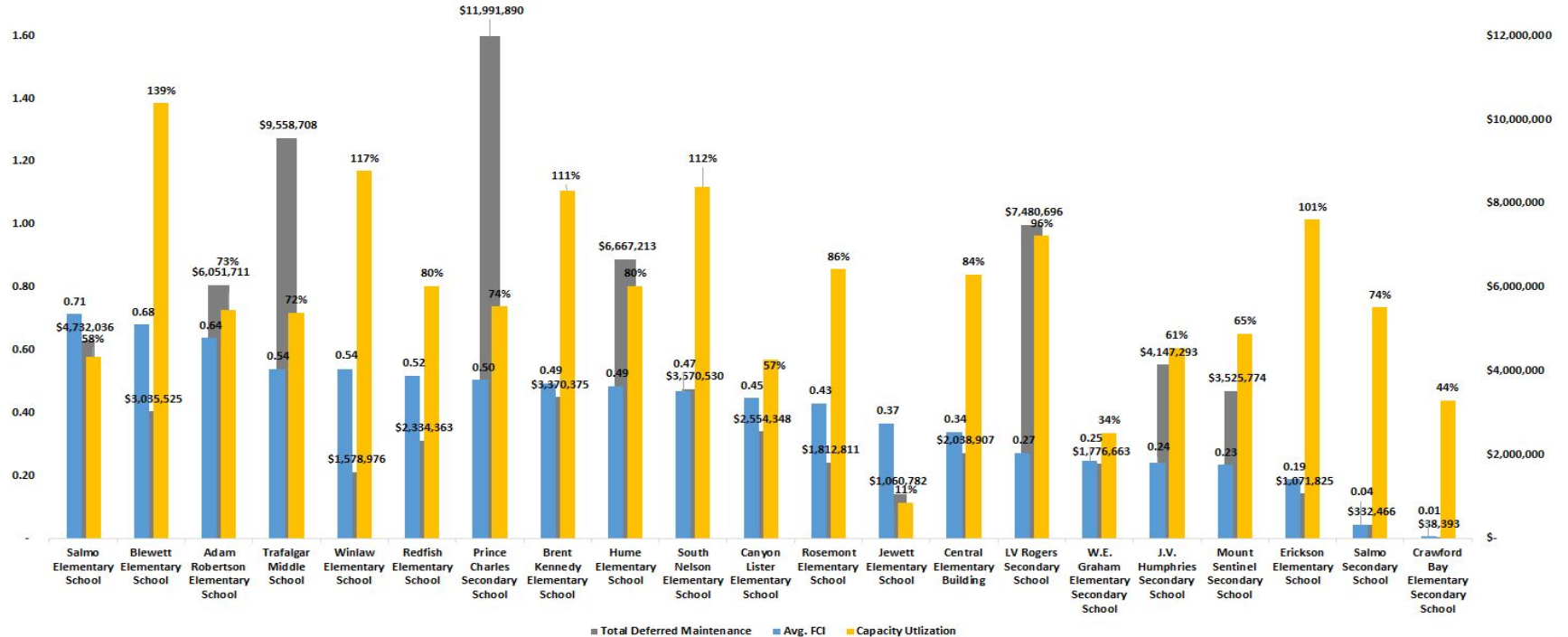
2020-2021 Budget Considerations

Long-Range Facilities Plan

Schools' Facilities Condition, Deferred Maintenance & Utilizations



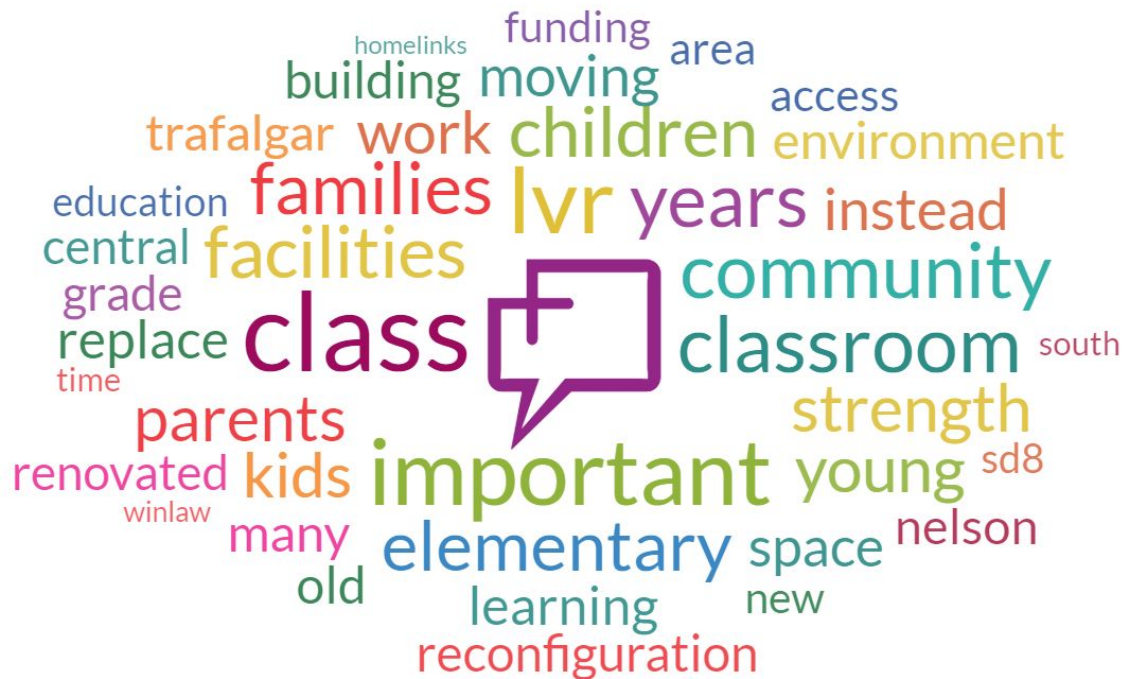
Facilities Condition Index, Capacity Utilization, & Deferred Maintenance



2020-2021 Budget Considerations

Long-Range Facilities Plan

Facilities Stakeholder Feedback - Thought Exchange Word Cloud



2020-2021 Budget Considerations

Emergent Facilities Plans (Long-Range Plan)

(Crawford, Creston and Nelson)



- **Crawford Bay:** No plans beyond maintenance, including maintenance of yard.
- **Creston:**
 - ARES (FCI 0.64) needed maintenance, flooring, painting exterior projects started.
 - Surplus Properties: Yahk and Kin Park.
- **Nelson:**
 - Blewett (FCI 0.68) and Trafalgar (FCI 0.54) in higher need of maintenance. Redfish (FCI 0.52) and South Nelson (FCI 0.47) too. Projects have started.
 - South Nelson approved for SEP \$800,000 mechanical upgrade
 - Trafalgar approved for SEP \$400,000 electrical upgrade
 - Reconfiguration planned for 2021-2022.
 - Trafalgar (FCI 0.54) in need of revitalisation and reconfiguration.
 - Potential Grade six retention at Elementary Schools
 - Surplus Properties: Old Board Office, Al Collinson and Gordon Sargent

2020-2021 Budget Considerations

Emergent Facilities Plans (Long Range Plan)

(Kaslo, Salmo, Slocan Valley)



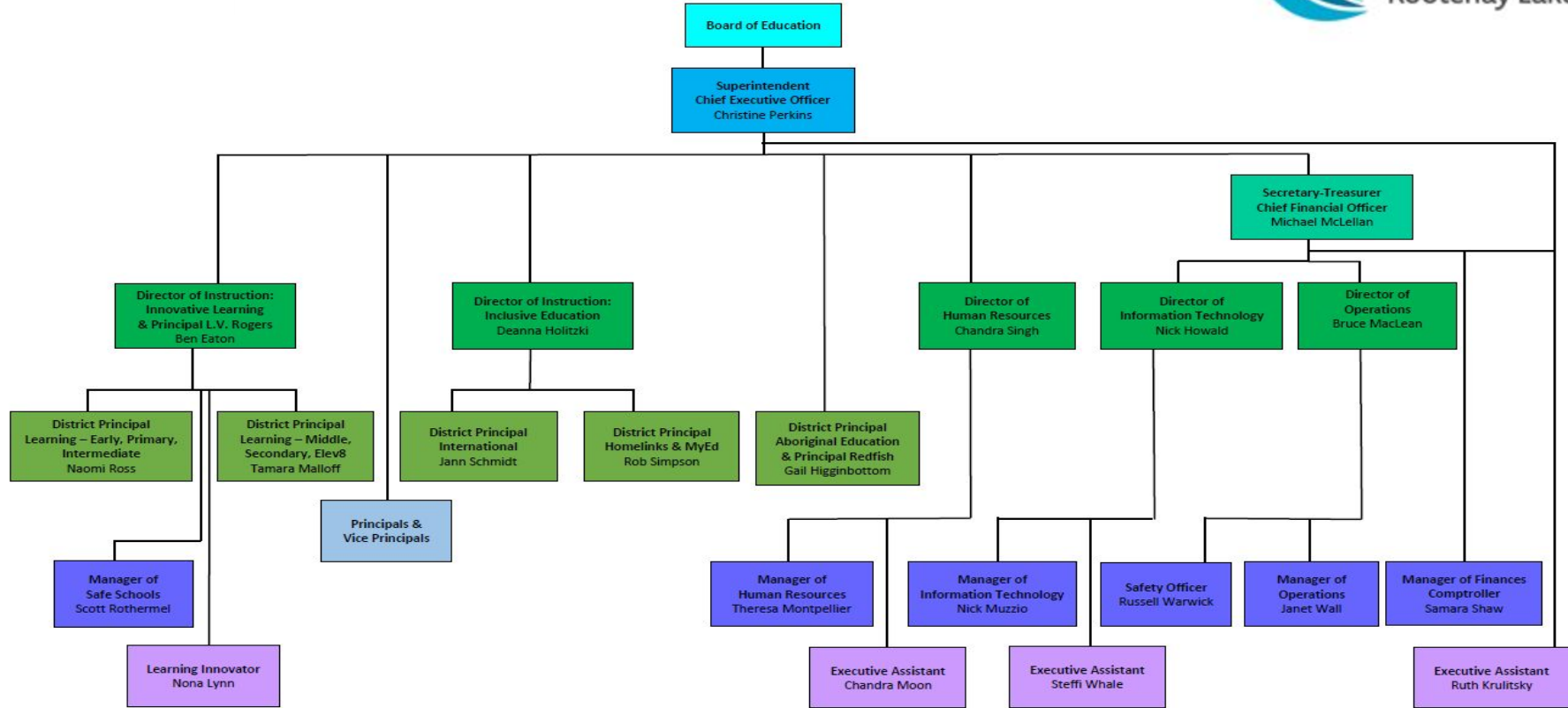
- **Kaslo Family:**
 - Jewett a continuing area of focus due to ultra-low enrolment.
- **Salmo Family:**
 - Salmo Elementary (FCI 0.71) project underway
 - Consolidation Project is Top District Priority for Major Capital funding.
 - Surplus Properties: Tennis Courts & Pool Land - seeking a revitalization project with shared use with city and regional partners, etc.
- **Slocan Valley Family:**
 - Winlaw seamless day and modular building expansion on track for September, 2020. Winlaw roof and flooring projects underway this year.
 - Retallack property under consideration for sale.

2020-2021 BUDGET Organizational Alignment



SD8 Senior Leadership Org Chart

Accountability & Alignment





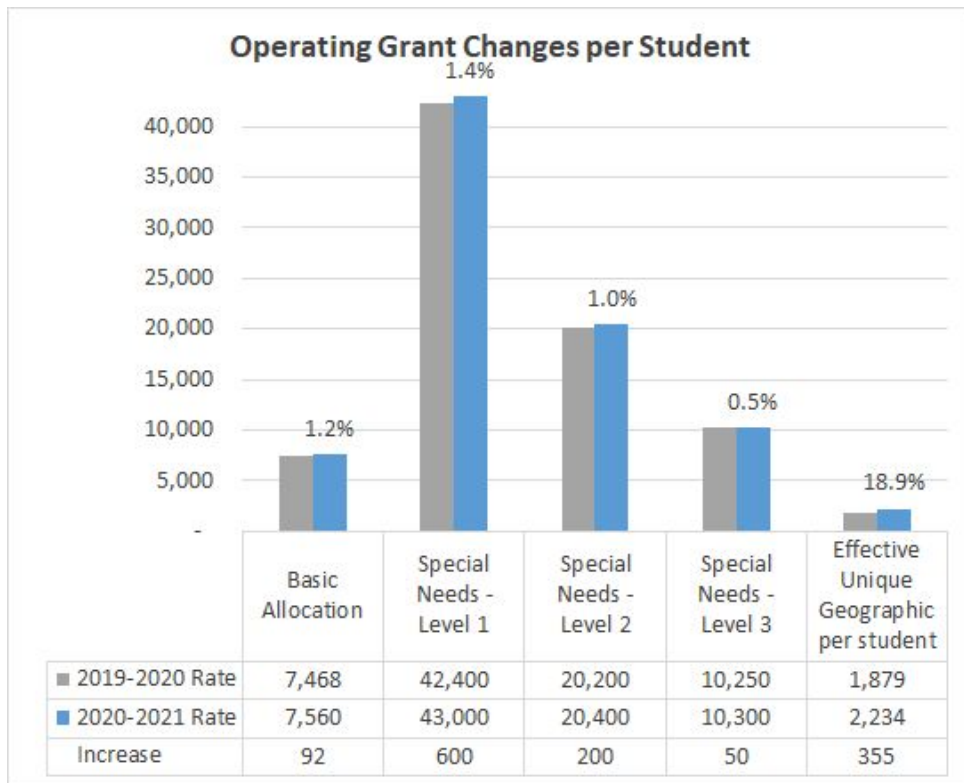
School District 8
Kootenay Lake

2020-2021 BUDGET The Numbers



2020-2021 Revenues

Operating Grants Per Student - Formula Changes



Impact of Operating Grant Formula Changes:

- \$1,643,152 increase Unique Geographic
- \$491,210 increase in Unique Student Needs, including \$223,609 new Equity of Opportunity Supplement

2020-2021 Revenues

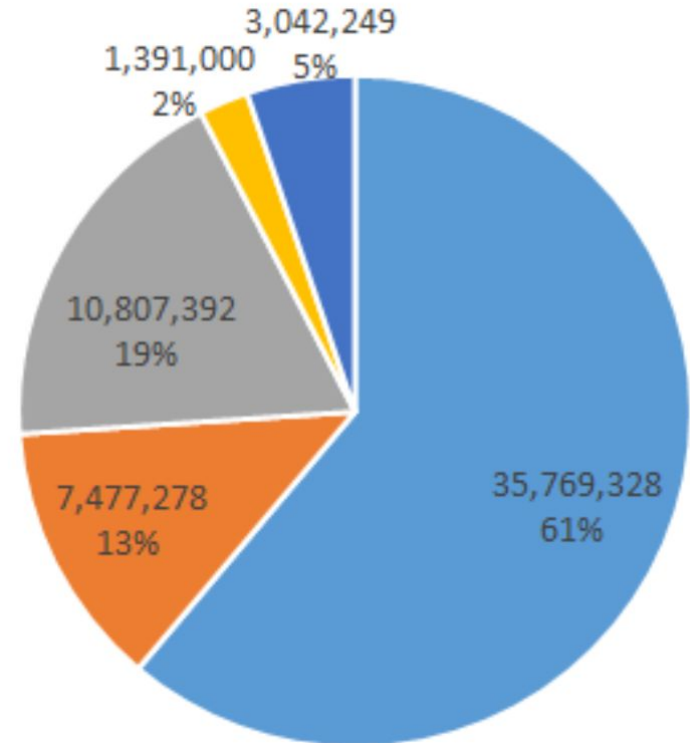
Operating Revenues



Total Operating Revenues = \$58,487,247

- This is an increase of \$1,407,987 (2.5%) vs. 2019-2020

- Enrollment-Based
- Unique Student Needs
- Unique Geographic Factors
- Tuition
- Other



2020-2021 Expenses

Special Purpose Funds



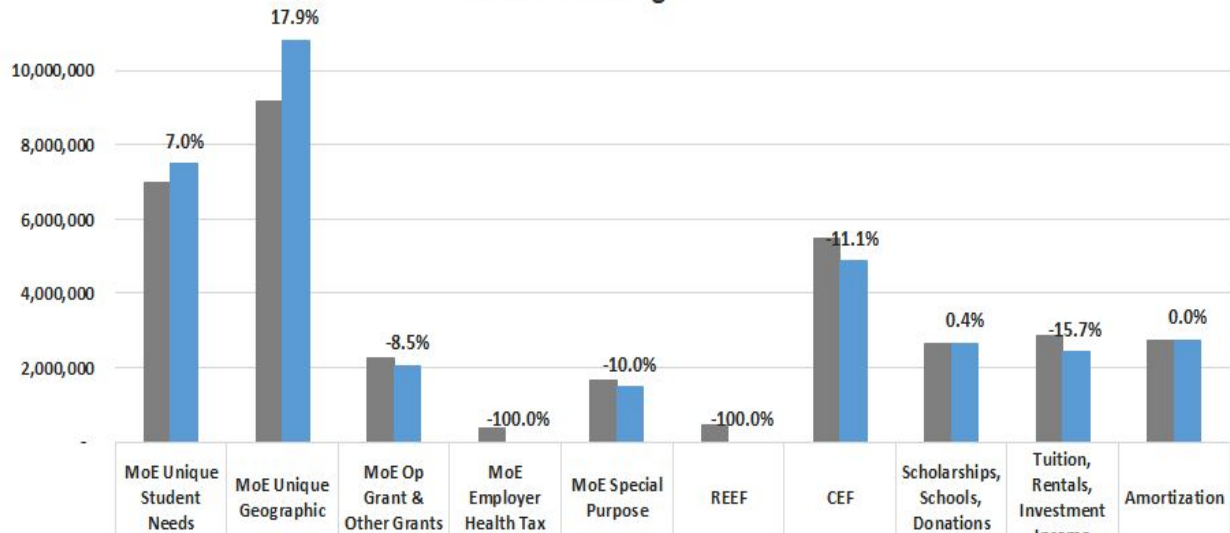
Special Purpose Funds	2019-2020	2020-2021	Increase (Decrease)	
	Amended Budget	Draft Budget		
	\$	\$	\$	%
AFG - Operating Portion	279,588	279,588	-	0.0%
Learning Improvement Fund	196,566	200,282	3,716	1.9%
Scholarships	48,000	50,000	2,000	4.2%
Schools	2,522,000	2,520,000	(2,000)	-0.1%
Donations	65,000	75,000	10,000	15.4%
Strong Start	203,912	160,000	(43,912)	-21.5%
Ready, Set, Learn	127,855	49,000	(78,855)	-61.7%
Federal French	99,915	89,542	(10,373)	-10.4%
CommunityLINK	666,534	631,599	(34,935)	-5.2%
Changing Results for Young Children	36,000	36,000	-	0.0%
Mental Health in Schools	30,500	30,500	-	0.0%
First Nations Transportation Grant	7,172	7,172	-	0.0%
Rural Education Enhancement Fund	449,954	-	(449,954)	-100.0%
Classroom Enhancement Fund	5,476,716	4,866,976	(609,740)	-11.1%
Total Special Purpose Funding	10,209,712	8,995,659	(1,214,053)	-11.9%
Transferred to Tangible Capital Assets	(150,000)	(150,000)	-	0.0%
Total	10,059,712	8,845,659	(1,214,053)	-12.1%

2020-2021 Revenues

Variances in Total Funding

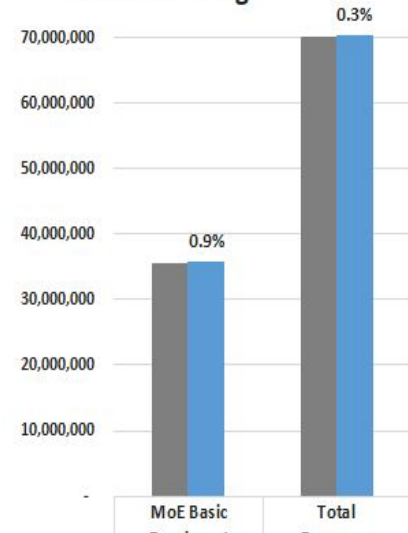


Revenues Changes



■ 2019-2020 Amended Budget	6,986,068	9,164,240	2,243,327	391,971	1,648,042	449,954	5,476,716	2,635,000	2,878,239	2,733,453
■ 2020-2021 Budget	7,477,278	10,807,392	2,052,360	-	1,483,683	-	4,866,976	2,645,000	2,426,489	2,733,453
Increase (Decrease)	491,210	1,643,152	(190,967)	(391,971)	(164,359)	(449,954)	(609,740)	10,000	(451,750)	-

Revenue Changes



■ 2019-2020 Amended Budget	35,461,015	70,068,025
■ 2020-2021 Budget	35,769,328	70,261,959
Increase (Decrease)	308,313	193,934

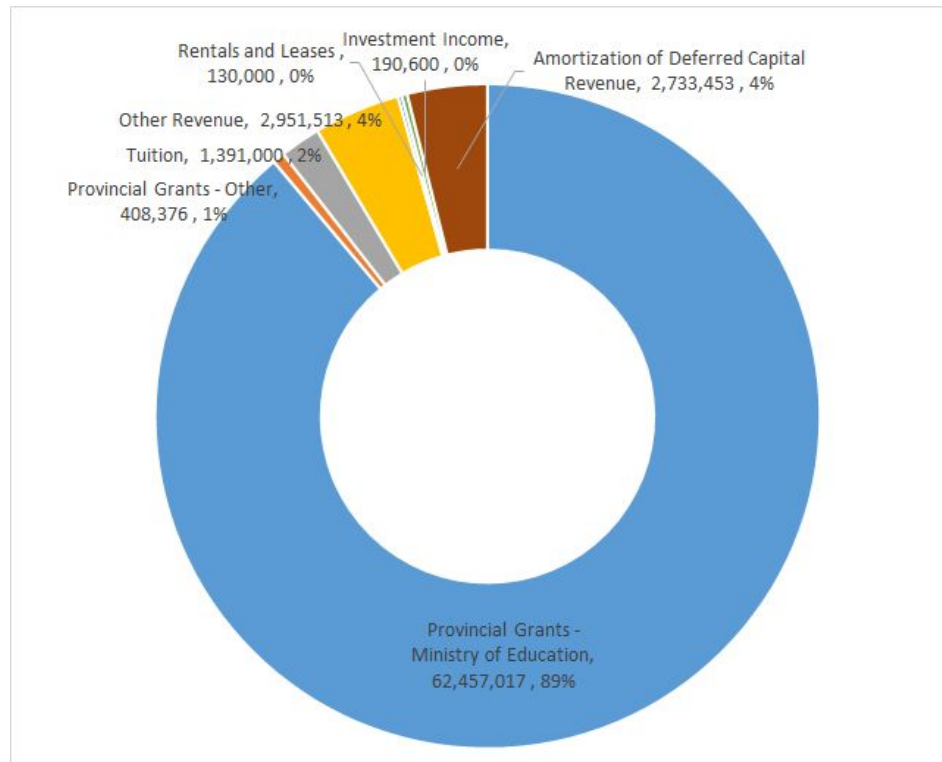
2020-2021 Revenues

TOTAL Revenues by Type

Total Revenues = \$70,261,959

- This is an increase of \$193,934 (0.3%) vs. 2019-2020 Amended Budget

- Provincial Grants - Ministry of Education
- Provincial Grants - Other
- Tuition
- Other Revenue
- Rentals and Leases
- Investment Income
- Gain (Loss) on Disposal of TCA
- Amortization of Deferred Capital Revenue



2020-2021 Expenses

Capital Funds



New Capital Spending Comes From:

- Annual Facilities Grant (Capital Portion)
- Certificates of Approval (COAs) from Various Funding Envelopes (see below)
- Local Capital or Restricted Internal Capital (including proceeds of sale of surplus properties)
- Transfers (i.e. Capital Investments Made) from Operating Fund or Special Purpose Fund

2020-2021 New Capital Grants Total \$2,729,306 (Last Year \$2,674,762)

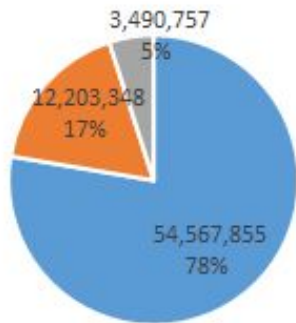
- Annual Facilities Grant (AFG) - Capital Portion - \$1,094,762
- Carbon Neutral Capital Program (CNCP) - Mount Sentinel HVAC - \$244,000
- School Enhancement Program (SEP) -South Nelson Mechanical Upgrades - \$850,000
- School Enhancement Program (SEP) - Trafalgar Electrical Upgrades - \$400,000
- Bus Acquisition Program (BUS) - \$140,544

Note: Extension approved for 2019-2020 funding for Winlaw Playground (PEP) and \$105,000 and School Flooring (SEP) funding of \$310,000 to potentially move into 2020-2021.

2020-2021 Expenses

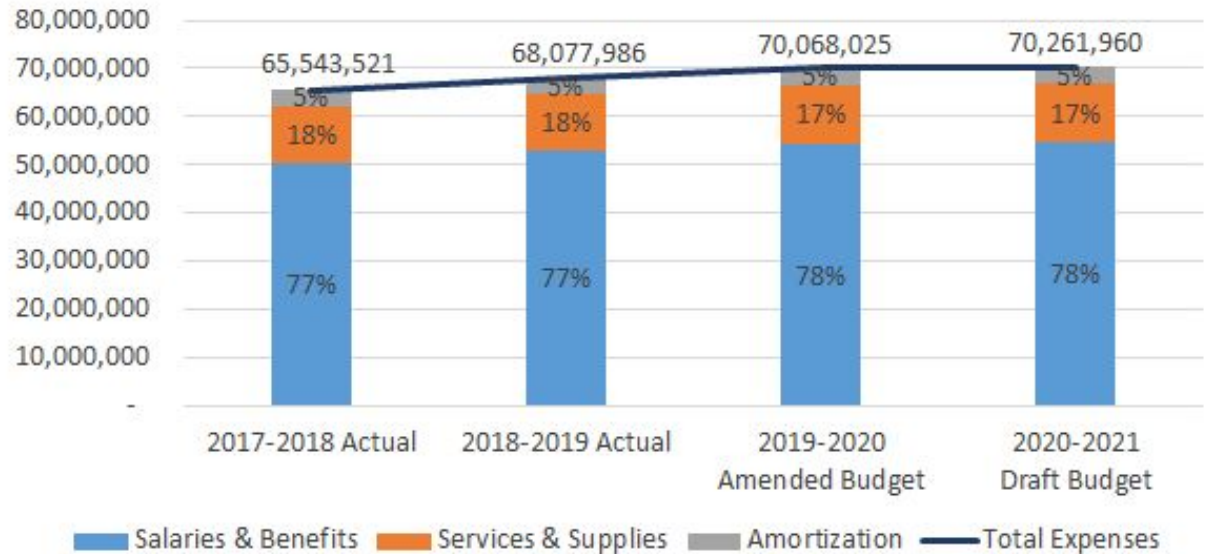
By Type

**2020-2021
Draft Budget**



- Salaries & Benefits
- Services & Supplies
- Amortization

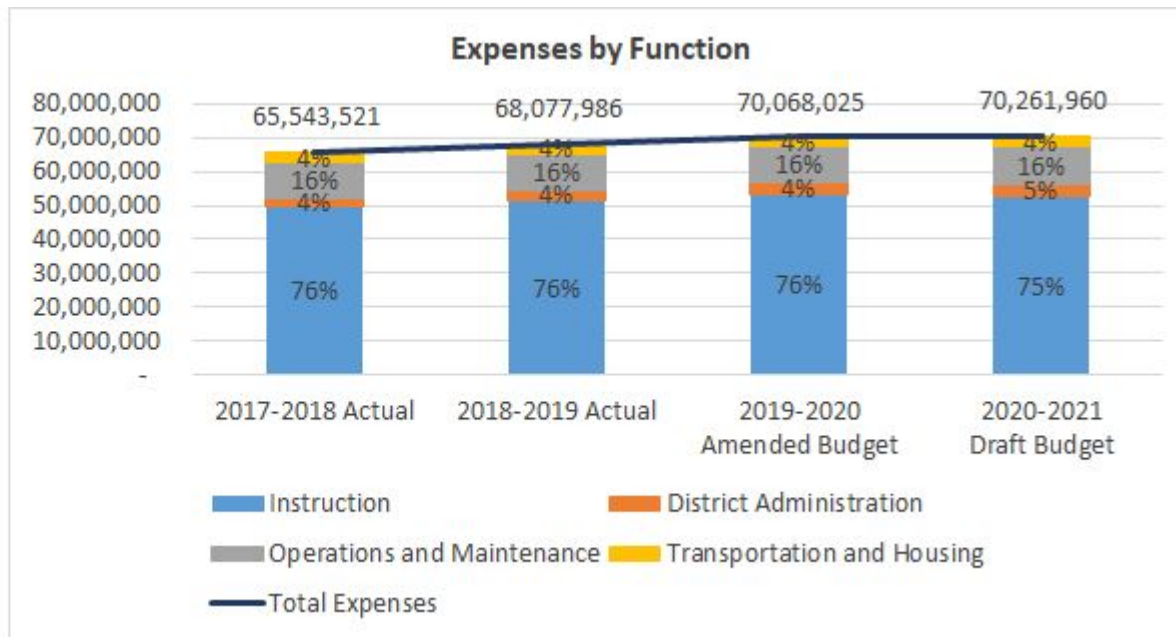
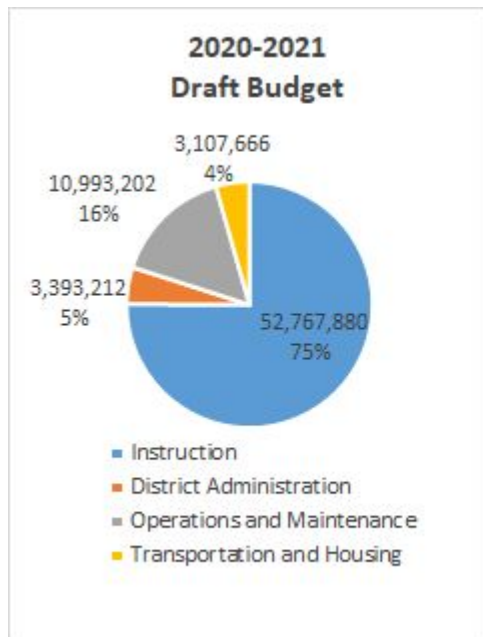
Expenses by Type



- Salaries & Benefits
- Services & Supplies
- Amortization
- Total Expenses

2020-2021 Expenses

By Function



2020-2021 Expenses

Budget Upgrades for 2020-2021



- Excellence & Inclusion in Learning:
 - Continuation of Focus-Learn-Excel for Third Year, to continue building capacity in all SD8 employees, to achieve Board's strategic goals.
 - Third-year of major IT modernization, including allocations for new devices and systems upgrades (including PA systems)
- Expanding opportunities and equity of opportunity for students:
 - Increase in Schools' transportation budgets, including additional amounts to secondary schools and Creston area school to address equity issues in usage.

2020-2021 Expenses

Budget Upgrades



- Student Symposium Resolutions:
 - To help fund after-school and extracurricular activities, an increase transportation budgets for schools, and continue to maintain higher schools' general supplies budgets and district support for teams going to provincials outdoor programs.
 - SD8 Go Green environmental initiatives to continue district wide, with district support. The latest is a commuter e-Bike purchase support program for all SD8 employees.
 - LGBTQ Awareness:
 - Inclusion a major focus of Focus-Learn-Excel
 - Safe Schools programming & counselling
 - Pride sidewalks in as many Communities as possible by end of year

2020-2021 Expenses

Budget Upgrades



- Operations and maintenance budget to increase overall:
 - Savings in fuel budget due to lower forecast energy prices
 - Significant increases in facilities maintenance budgets
 - Funds set aside to build an inventory of crucial cleaning and safety supplies when they become available
 - A portion of operations budget increase allocated to Furniture & Equipment Strategic Plan
- Human resources initiatives:
 - Third-party employee satisfaction survey
 - Increase to Employee Family Assistance Program (EFAP)



School District 8
Kootenay Lake

2020-2021 BUDGET Summary



2020-2021 Budget Summary



- Total budget = \$70,261,960 (Increase of 0.3% vs. 2019-2020)
- Balanced budget
- Meets contractual obligations
- Responsive to MoE, Board, Committees, Partner Groups, Students & Public input
- Budget prioritized to accomplish Board's Strategic Plan & Goals
- Budget execution aligned with organizational structure

2020-2021 Budget - THANK YOU



Please tell us what you think!

Add your ideas and thoughts here:

[SD8's 2020-2021 Budget Survey](https://www.surveymonkey.com/r/LNDYKKW)

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