

## Memorandum to the Board of Education

**PUBLIC** 

FROM: Johan Glaudemans, Secretary-Treasurer

**DATE:** May 9, 2023

SUBJECT: Five-Year Capital Operations Plan 2023-2028

For Approval

## Introduction

The District reports annually on its capital projects for the next school year which is approved annually by the Board. In addition to this, the District prepares a 5-Year Capital Operations Plan that incorporates the priorities for future years based on the needs throughout the District.

## Information

Funding for public school buildings and structural improvements is shared between the provincial government and boards of education. The District's capital needs exceed the funding available from the Ministry of Education and Child Care and as such, careful prioritization is required in the area of capital planning. A balanced approach is taken to ensure that different geographic areas get equal consideration where possible.

Capital Project Funding is mainly received from the Ministry is broken down as follows:

- An Annual Facilities Grant, which is usually similar in size from year-to-year spending of which is mainly at the discretion of the District within the parameters of the Program.
- Specific grants for larger Bylaw Capital projects, which must be specifically approved as well
  as school buses.

The enclosed plan is a live document and represents our best estimate of our planned activities over the next five-year period. Adjustments will be made to this plan throughout the year to reflect the status of project management and supply availability.

Staff provide quarterly reports to the Board of Education on capital operations update related to this 5-year plan.

## Recommendation

THAT the Board approves the 2023-2028 5-Year Capital Operations plan.

Capital Operation	ons Plan						
2028 (Updated A							
1							
SUMIF CategoryFunding		2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	Total 5-Year Capital Plan
	Arc o vi	170.640	270.640	270.640	270.640	270.640	1 200 200
	AFG - Operating	279,640	279,640	279,640	279,640	279,640	1,398,200
	AFG - Capital	1,470,789	1,470,789	1,470,789	1,470,789	1,470,789	7,353,945
	SEP / CNCP	2,388,721	1,600,000	1,600,000	1,600,000	1,600,000	8,788,721
+	PEP	195,000		195,000	-	195,000 (	<del></del>
+	BUS	919,920	551,952	551,952 0	551,952	551,952	3,127,728
	Projects Funding	<del></del>	0	-	0	0	
+	Contribution	<u> </u>	0	0	0	0	0
	Property Disposals &	0	0	0	0	0	0
+	Capital	301,751	0	0	0	0	301,751
+	Donations (Incl.	0	0	0	0	0	0
	TOTAL Funding	5,555,821	3,902,381	4,097,381	3,902,381	4,097,381	21,555,345
	Ministry of Education	5,254,070	3,902,381	4,097,381	3,902,381	4,097,381	21,253,594
	Board of SD8	301,751	0	0	0	0	301,751
	Donations	0	0	0	0	0	0
	Project Category oryProject Category (*Note: All Categories 1-17 are AFG Eligible)	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	Total 5-Year Capital Plan
SUMIF Category	oryProject Category (*Note: All Categories 1-17 are AFG Eligible)						Capital Plan
SUMIF Categorial	oryProject Category (*Note: All Categories 1-17 are AFG Eligible)  Site Upgrades (Paving & Grounds)	135,000	135,000	135,000	135,000	135,000	Capital Plan 675,000
SUMIF Categorial SITE PLAY	oryProject Category (*Note: All Categories 1-17 are AFG Eligible)  Site Upgrades (Paving & Grounds) Playgrounds	135,000	135,000 35,000	135,000 230,000	135,000 35,000	135,000 230,000	Capital Plan 675,000 760,000
SUMIF Categorial  SITE PLAY BLDEN	Site Upgrades (Paving & Grounds) Playgrounds Building Envelope (Windows, Doors, Insulation, Siding, Ext Painting)	135,000 230,000 150,000	135,000 35,000 150,000	135,000 230,000 150,000	135,000 35,000 150,000	135,000 230,000 150,000	Capital Plan 675,000 760,000 750,000
SUMIF Category  SITE PLAY BLDEN ROOF	Site Upgrades (Paving & Grounds) Playgrounds Building Envelope (Windows, Doors, Insulation, Siding, Ext Painting) Roofing	135,000 230,000 150,000 50,000	135,000 35,000 150,000 50,000	135,000 230,000 150,000 50,000	135,000 35,000 150,000 50,000	135,000 230,000 150,000 50,000	Capital Plan 675,000 760,000 750,000 250,000
SUMIF Category  SITE PLAY BLDEN ROOF LIFE	Site Upgrades (Paving & Grounds) Playgrounds Building Envelope (Windows, Doors, Insulation, Siding, Ext Painting) Roofing Code/Life Safety Systems	135,000 230,000 150,000 50,000	135,000 35,000 150,000 50,000 50,000	135,000 230,000 150,000 50,000	135,000 35,000 150,000 50,000	135,000 230,000 150,000 50,000 50,000	Capital Plan 675,000 760,000 750,000 250,000 250,000
SUMIF Category  SITE PLAY BLDEN ROOF	Site Upgrades (Paving & Grounds) Playgrounds Building Envelope (Windows, Doors, Insulation, Siding, Ext Painting) Roofing Code/Life Safety Systems Mechanical & HVAC (Incl. Dust Collection)	135,000 230,000 150,000 50,000 50,000 2,678,721	135,000 35,000 150,000 50,000 50,000 1,890,000	135,000 230,000 150,000 50,000 50,000 1,890,000	135,000 35,000 150,000 50,000 50,000 1,890,000	135,000 230,000 150,000 50,000 50,000 1,890,000	675,000 760,000 750,000 250,000 250,000 10,238,721
SUMIF Category  SITE PLAY BLDEN ROOF LIFE MECH	Site Upgrades (Paving & Grounds) Playgrounds Building Envelope (Windows, Doors, Insulation, Siding, Ext Painting) Roofing Code/Life Safety Systems Mechanical & HVAC (Incl. Dust Collection) Electrical	135,000 230,000 150,000 50,000 2,678,721 331,751	135,000 35,000 150,000 50,000 50,000 1,890,000 30,000	135,000 230,000 150,000 50,000 50,000 1,890,000 30,000	135,000 35,000 150,000 50,000 50,000 1,890,000 30,000	135,000 230,000 150,000 50,000 50,000 1,890,000 30,000	Capital Plan  675,000 760,000 750,000 250,000 250,000 10,238,721 451,751
SUMIF Category  SITE PLAY BLDEN ROOF LIFE MECH LEC	Site Upgrades (Paving & Grounds) Playgrounds Building Envelope (Windows, Doors, Insulation, Siding, Ext Painting) Roofing Code/Life Safety Systems Mechanical & HVAC (Incl. Dust Collection) Electrical Water Systems	135,000 230,000 150,000 50,000 50,000 2,678,721	135,000 35,000 150,000 50,000 50,000 1,890,000 30,000 115,000	135,000 230,000 150,000 50,000 50,000 1,890,000	135,000 35,000 150,000 50,000 50,000 1,890,000 30,000 115,000	135,000 230,000 150,000 50,000 50,000 1,890,000 30,000 115,000	675,000 760,000 750,000 250,000 250,000 10,238,721
SUMIF Category  1 SITE 2 PLAY 3 BLDEN 4 ROOF 5 LIFE 6 MECH 7 ELEC 8 WATER	Site Upgrades (Paving & Grounds) Playgrounds Building Envelope (Windows, Doors, Insulation, Siding, Ext Painting) Roofing Code/Life Safety Systems Mechanical & HVAC (Incl. Dust Collection) Electrical	135,000 230,000 150,000 50,000 2,678,721 331,751 115,000	135,000 35,000 150,000 50,000 50,000 1,890,000 30,000	135,000 230,000 150,000 50,000 50,000 1,890,000 30,000 115,000	135,000 35,000 150,000 50,000 50,000 1,890,000 30,000	135,000 230,000 150,000 50,000 50,000 1,890,000 30,000	Capital Plan  675,000 760,000 750,000 250,000 250,000 10,238,721 451,751 575,000
SUMIF Category  1 SITE 2 PLAY 3 BLDEN 4 ROOF 5 LIFE 6 MECH 7 ELEC 8 WATER 9 SEPTIC	Site Upgrades (Paving & Grounds) Playgrounds Building Envelope (Windows, Doors, Insulation, Siding, Ext Painting) Roofing Code/Life Safety Systems Mechanical & HVAC (Incl. Dust Collection) Electrical Water Systems Septic Systems	135,000 230,000 150,000 50,000 2,678,721 331,751 115,000 40,000	135,000 35,000 150,000 50,000 50,000 1,890,000 30,000 115,000 40,000	135,000 230,000 150,000 50,000 50,000 1,890,000 30,000 115,000 40,000	135,000 35,000 150,000 50,000 50,000 1,890,000 30,000 115,000 40,000	135,000 230,000 150,000 50,000 50,000 1,890,000 30,000 115,000 40,000	Capital Plan  675,000 760,000 750,000 250,000 250,000 10,238,721 451,751 575,000 200,000
SUMIF Category  1 SITE 2 PLAY 3 BLDEN 4 ROOF 5 LIFE 6 MECH 7 ELEC 8 WATER 9 SEPTIC 10 CARP	Site Upgrades (Paving & Grounds) Playgrounds Building Envelope (Windows, Doors, Insulation, Siding, Ext Painting) Roofing Code/Life Safety Systems Mechanical & HVAC (Incl. Dust Collection) Electrical Water Systems Septic Systems Functional Improvements (Non-structural Carpentry, etc.)	135,000 230,000 150,000 50,000 2,678,721 331,751 115,000 40,000 620,429	135,000 35,000 150,000 50,000 50,000 1,890,000 30,000 115,000 40,000 620,429	135,000 230,000 150,000 50,000 50,000 1,890,000 30,000 115,000 40,000 620,429	135,000 35,000 150,000 50,000 50,000 1,890,000 30,000 115,000 40,000 620,429	135,000 230,000 150,000 50,000 50,000 1,890,000 30,000 115,000 40,000 620,429	Capital Plan  675,000 760,000 750,000 250,000 250,000 10,238,721 451,751 575,000 200,000 3,102,145
SUMIF Category  1 SITE 2 PLAY 3 BLDEN 4 ROOF 5 LIFE 6 MECH 7 ELEC 8 WATER 9 SEPTIC 10 CARP 11 FLOOR	Site Upgrades (Paving & Grounds) Playgrounds Building Envelope (Windows, Doors, Insulation, Siding, Ext Painting) Roofing Code/Life Safety Systems Mechanical & HVAC (Incl. Dust Collection) Electrical Water Systems Septic Systems Functional Improvements (Non-structural Carpentry, etc.) Flooring	135,000 230,000 150,000 50,000 2,678,721 331,751 115,000 40,000 620,429 50,000	135,000 35,000 150,000 50,000 50,000 1,890,000 30,000 115,000 40,000 620,429 50,000	135,000 230,000 150,000 50,000 50,000 1,890,000 30,000 115,000 40,000 620,429 50,000	135,000 35,000 150,000 50,000 50,000 1,890,000 30,000 115,000 40,000 620,429 50,000	135,000 230,000 150,000 50,000 50,000 1,890,000 30,000 115,000 40,000 620,429 50,000	Capital Plan  675,000 760,000 750,000 250,000 250,000 10,238,721 451,751 575,000 200,000 3,102,145 250,000
SUMIF Category  1 SITE 2 PLAY 3 BLDEN 4 ROOF 5 LIFE 6 MECH 7 ELEC 8 WATER 9 SEPTIC 10 CARP 11 FLOOR 12 GYMFL	Site Upgrades (Paving & Grounds) Playgrounds Building Envelope (Windows, Doors, Insulation, Siding, Ext Painting) Roofing Code/Life Safety Systems Mechanical & HVAC (Incl. Dust Collection) Electrical Water Systems Septic Systems Functional Improvements (Non-structural Carpentry, etc.) Flooring Gym Flooring	135,000 230,000 150,000 50,000 2,678,721 331,751 115,000 40,000 620,429 50,000 10,000	135,000 35,000 150,000 50,000 50,000 1,890,000 30,000 40,000 620,429 50,000 10,000	135,000 230,000 150,000 50,000 50,000 1,890,000 30,000 115,000 40,000 620,429 50,000	135,000 35,000 150,000 50,000 50,000 1,890,000 30,000 115,000 40,000 620,429 50,000 10,000	135,000 230,000 150,000 50,000 50,000 1,890,000 30,000 115,000 40,000 620,429 50,000	Capital Plan  675,000 760,000 750,000 250,000 250,000 10,238,721 451,751 575,000 200,000 3,102,145 250,000 50,000
SUMIF Category  1 SITE 2 PLAY 3 BLDEN 4 ROOF 5 LIFE 6 MECH 7 ELEC 8 WATER 9 SEPTIC 10 CARP 11 FLOOR 12 GYMFL 13 IPAINT	Site Upgrades (Paving & Grounds) Playgrounds Building Envelope (Windows, Doors, Insulation, Siding, Ext Painting) Roofing Code/Life Safety Systems Mechanical & HVAC (Incl. Dust Collection) Electrical Water Systems Septic Systems Functional Improvements (Non-structural Carpentry, etc.) Flooring Gym Flooring Painting - Internal	135,000 230,000 150,000 50,000 2,678,721 331,751 115,000 40,000 620,429 50,000 10,000 20,000	135,000 35,000 150,000 50,000 50,000 1,890,000 30,000 40,000 620,429 50,000 10,000 20,000	135,000 230,000 150,000 50,000 1,890,000 30,000 115,000 40,000 620,429 50,000 10,000	135,000 35,000 150,000 50,000 50,000 1,890,000 30,000 115,000 40,000 620,429 50,000 10,000	135,000 230,000 150,000 50,000 50,000 1,890,000 30,000 115,000 40,000 620,429 50,000 10,000 20,000	Capital Plan  675,000 760,000 750,000 250,000 250,000 10,238,721 451,751 575,000 200,000 3,102,145 250,000 50,000 100,000
SUMIF Category  1 SITE 2 PLAY 3 BLDEN 4 ROOF 5 LIFE 6 MECH 7 ELEC 8 WATER 9 SEPTIC 10 CARP 11 FLOOR 12 GYMFL 13 IPAINT 14 INTLIGHT	Site Upgrades (Paving & Grounds) Playgrounds Building Envelope (Windows, Doors, Insulation, Siding, Ext Painting) Roofing Code/Life Safety Systems Mechanical & HVAC (Incl. Dust Collection) Electrical Water Systems Septic Systems Functional Improvements (Non-structural Carpentry, etc.) Flooring Gym Flooring Painting - Internal Lighting	135,000 230,000 150,000 50,000 2,678,721 331,751 115,000 40,000 620,429 50,000 10,000 20,000	135,000 35,000 150,000 50,000 50,000 1,890,000 40,000 620,429 50,000 10,000 20,000	135,000 230,000 150,000 50,000 1,890,000 30,000 115,000 40,000 620,429 50,000 10,000 20,000	135,000 35,000 150,000 50,000 50,000 1,890,000 40,000 620,429 50,000 10,000 20,000	135,000 230,000 150,000 50,000 1,890,000 30,000 115,000 40,000 620,429 50,000 10,000	Capital Plan  675,000 760,000 750,000 250,000 250,000 10,238,721 451,751 575,000 200,000 3,102,145 250,000 50,000 100,000 50,000
SUMIF Catego  1 SITE 2 PLAY 3 BLDEN 4 ROOF 5 LIFE 6 MECH 7 ELEC 8 WATER 9 SEPTIC 10 CARP 11 FLOOR 12 GYMFL 13 IPAINT 14 INTLIGHT 15 TECH	Site Upgrades (Paving & Grounds) Playgrounds Building Envelope (Windows, Doors, Insulation, Siding, Ext Painting) Roofing Code/Life Safety Systems Mechanical & HVAC (Incl. Dust Collection) Electrical Water Systems Septic Systems Functional Improvements (Non-structural Carpentry, etc.) Flooring Gym Flooring Painting - Internal Lighting Technology Infrastructure	135,000 230,000 150,000 50,000 2,678,721 331,751 115,000 40,000 620,429 50,000 10,000 20,000 10,000	135,000 35,000 150,000 50,000 50,000 1,890,000 40,000 620,429 50,000 10,000 20,000 10,000	135,000 230,000 150,000 50,000 1,890,000 30,000 115,000 40,000 620,429 50,000 10,000 20,000 10,000	135,000 35,000 150,000 50,000 1,890,000 30,000 115,000 40,000 620,429 50,000 10,000 20,000 10,000	135,000 230,000 150,000 50,000 1,890,000 30,000 115,000 40,000 620,429 50,000 10,000 20,000 10,000	Capital Plan  675,000 760,000 750,000 250,000 250,000 10,238,721 451,751 575,000 200,000 3,102,145 250,000 50,000 100,000 500,000
SUMIF Category  1 SITE 2 PLAY 3 BLDEN 4 ROOF 5 LIFE 6 MECH 7 ELEC 8 WATER 9 SEPTIC 10 CARP 11 FLOOR 12 GYMFL 13 IPAINT 14 INTLIGHT 15 TECH 16 DISAB	Site Upgrades (Paving & Grounds) Playgrounds Building Envelope (Windows, Doors, Insulation, Siding, Ext Painting) Roofing Code/Life Safety Systems Mechanical & HVAC (Incl. Dust Collection) Electrical Water Systems Septic Systems Functional Improvements (Non-structural Carpentry, etc.) Flooring Gym Flooring Painting - Internal Lighting Technology Infrastructure Disabled Access	135,000 230,000 150,000 50,000 2,678,721 331,751 115,000 40,000 620,429 50,000 10,000 20,000 10,000 100,000	135,000 35,000 150,000 50,000 50,000 1,890,000 40,000 620,429 50,000 10,000 20,000 10,000 35,000	135,000 230,000 150,000 50,000 1,890,000 30,000 115,000 40,000 620,429 50,000 10,000 20,000 10,000 35,000	135,000 35,000 150,000 50,000 1,890,000 30,000 115,000 40,000 620,429 50,000 10,000 20,000 10,000 35,000	135,000 230,000 150,000 50,000 1,890,000 30,000 115,000 40,000 620,429 50,000 10,000 20,000 10,000 35,000	Capital Plan  675,000 760,000 750,000 250,000 250,000 10,238,721 451,751 575,000 200,000 3,102,145 250,000 50,000 100,000 500,000 175,000
SUMIF Catego  1 SITE 2 PLAY 3 BLDEN 4 ROOF 5 LIFE 6 MECH 7 ELEC 8 WATER 9 SEPTIC 10 CARP 11 FLOOR 12 GYMFL 13 IPAINT 14 INTLIGHT 15 TECH 16 DISAB 17 ASBES	Site Upgrades (Paving & Grounds) Playgrounds Building Envelope (Windows, Doors, Insulation, Siding, Ext Painting) Roofing Code/Life Safety Systems Mechanical & HVAC (Incl. Dust Collection) Electrical Water Systems Septic Systems Functional Improvements (Non-structural Carpentry, etc.) Flooring Gym Flooring Painting - Internal Lighting Technology Infrastructure Disabled Access Asbestos Abatement	135,000 230,000 150,000 50,000 2,678,721 331,751 115,000 40,000 620,429 50,000 10,000 20,000 10,000 100,000 35,000 10,000	135,000 35,000 150,000 50,000 50,000 1,890,000 40,000 620,429 50,000 10,000 20,000 10,000 35,000 10,000	135,000 230,000 150,000 50,000 1,890,000 30,000 115,000 40,000 620,429 50,000 10,000 20,000 10,000 35,000	135,000 35,000 150,000 50,000 1,890,000 30,000 115,000 40,000 620,429 50,000 10,000 20,000 10,000 35,000	135,000 230,000 150,000 50,000 1,890,000 30,000 115,000 40,000 620,429 50,000 10,000 20,000 10,000 35,000	Capital Plan  675,000 760,000 750,000 250,000 250,000 10,238,721 451,751 575,000 200,000 3,102,145 250,000 50,000 100,000 500,000 175,000 50,000
SUMIF Category  1 SITE 2 PLAY 3 BLDEN 4 ROOF 5 LIFE 6 MECH 7 ELEC 8 WATER 9 SEPTIC 10 CARP 11 FLOOR 12 GYMFL 13 IPAINT 14 INTLIGHT 15 TECH 16 DISAB 17 ASBES 18 VEHICLE	Site Upgrades (Paving & Grounds) Playgrounds Building Envelope (Windows, Doors, Insulation, Siding, Ext Painting) Roofing Code/Life Safety Systems Mechanical & HVAC (Incl. Dust Collection) Electrical Water Systems Septic Systems Functional Improvements (Non-structural Carpentry, etc.) Flooring Gym Flooring Painting - Internal Lighting Technology Infrastructure Disabled Access Asbestos Abatement Operatiions Vehicles & Mowers Buses	135,000 230,000 150,000 50,000 2,678,721 331,751 115,000 40,000 620,429 50,000 10,000 20,000 100,000 35,000 10,000 0	135,000 35,000 150,000 50,000 50,000 1,890,000 30,000 40,000 620,429 50,000 10,000 20,000 10,000 35,000 10,000 0 551,952	135,000 230,000 150,000 50,000 1,890,000 30,000 115,000 40,000 620,429 50,000 10,000 20,000 10,000 35,000 10,000 0 551,952	135,000 35,000 150,000 50,000 1,890,000 30,000 115,000 40,000 620,429 50,000 10,000 20,000 10,000 35,000 10,000 0 551,952	135,000 230,000 150,000 50,000 1,890,000 30,000 115,000 40,000 620,429 50,000 10,000 20,000 10,000 35,000 10,000	Capital Plan  675,000 760,000 750,000 250,000 250,000 10,238,721 451,751 575,000 200,000 3,102,145 250,000 50,000 100,000 50,000 175,000 50,000 0 3,127,728
SUMIF Category  1 SITE 2 PLAY 3 BLDEN 4 ROOF 5 LIFE 6 MECH 7 ELEC 8 WATER 9 SEPTIC 10 CARP 11 FLOOR 12 GYMFL 13 IPAINT 14 INTLIGHT 15 TECH 16 DISAB 17 ASBES 18 VEHICLE	Site Upgrades (Paving & Grounds) Playgrounds Building Envelope (Windows, Doors, Insulation, Siding, Ext Painting) Roofing Code/Life Safety Systems Mechanical & HVAC (Incl. Dust Collection) Electrical Water Systems Septic Systems Functional Improvements (Non-structural Carpentry, etc.) Flooring Gym Flooring Painting - Internal Lighting Technology Infrastructure Disabled Access Asbestos Abatement Operatiions Vehicles & Mowers	135,000 230,000 150,000 50,000 2,678,721 331,751 115,000 40,000 620,429 50,000 10,000 20,000 10,000 35,000 10,000	135,000 35,000 150,000 50,000 50,000 1,890,000 30,000 115,000 40,000 620,429 50,000 10,000 20,000 10,000 35,000 10,000 0	135,000 230,000 150,000 50,000 1,890,000 30,000 115,000 40,000 620,429 50,000 10,000 20,000 10,000 35,000 10,000	135,000 35,000 150,000 50,000 1,890,000 30,000 115,000 40,000 620,429 50,000 10,000 20,000 10,000 35,000 10,000	135,000 230,000 150,000 50,000 1,890,000 30,000 115,000 40,000 620,429 50,000 10,000 20,000 10,000 35,000	Capital Plan  675,000 760,000 750,000 250,000 250,000 10,238,721 451,751 575,000 200,000 3,102,145 250,000 50,000 100,000 50,000 175,000 50,000 0
SUMIF Category  1 SITE 2 PLAY 3 BLDEN 4 ROOF 5 LIFE 6 MECH 7 ELEC 8 WATER 9 SEPTIC 10 CARP 11 FLOOR 12 GYMFL 13 IPAINT 14 INTLIGHT 15 TECH 16 DISAB 17 ASBES 18 VEHICLE	Site Upgrades (Paving & Grounds) Playgrounds Building Envelope (Windows, Doors, Insulation, Siding, Ext Painting) Roofing Code/Life Safety Systems Mechanical & HVAC (Incl. Dust Collection) Electrical Water Systems Septic Systems Functional Improvements (Non-structural Carpentry, etc.) Flooring Gym Flooring Painting - Internal Lighting Technology Infrastructure Disabled Access Asbestos Abatement Operatiions Vehicles & Mowers Buses	135,000 230,000 150,000 50,000 2,678,721 331,751 115,000 40,000 620,429 50,000 10,000 20,000 100,000 35,000 10,000 0	135,000 35,000 150,000 50,000 1,890,000 30,000 115,000 40,000 620,429 50,000 10,000 20,000 10,000 10,000 35,000 10,000 0 551,952	135,000 230,000 150,000 50,000 1,890,000 30,000 115,000 40,000 620,429 50,000 10,000 20,000 10,000 35,000 10,000 0 551,952	135,000 35,000 150,000 50,000 1,890,000 30,000 115,000 40,000 620,429 50,000 10,000 20,000 10,000 35,000 10,000 0 551,952	135,000 230,000 150,000 50,000 1,890,000 30,000 115,000 40,000 620,429 50,000 10,000 20,000 10,000 35,000 10,000	Capital Plan  675,000 760,000 750,000 250,000 250,000 10,238,721 451,751 575,000 200,000 3,102,145 250,000 50,000 100,000 50,000 175,000 50,000 0 3,127,728