

STATEMENT OF FINANCIAL INFORMATION (SOFI)
THE BOARD OF EDUCATION OF SCHOOL DISTRICT NO. 8 (KOOTENAY LAKE)
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

Prepared: December 17, 2021





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EDUC. 6049 (REV. 2008/09)

### 1. APPROVAL OF STATEMENT OF FINANCIAL INFORMATION



# SCHOOL DISTRICT STATEMENT OF FINANCIAL INFORMATION (SOFI)

6049 SCHOOL DISTRICT NUMBER NAME OF SCHOOL DISTRICT 8 Kootenay Lake 2020-2021 OFFICE LOCATION(S) TELEPHONE NUMBER 250.351.6681 811 Stanley Street MAILING ADDRESS 811 Stanley Street PROVINCE POSTAL CODE BC V1L 1N8 Nelson NAME OF SUPERINTENDENT TELEPHONE NUMBER Trish Smillie 250.505.7037 NAME OF SECRETARY TREASURER TELEPHONE NUMBER 250.505.7039 Michael McLellan **DECLARATION AND SIGNATURES** We, the undersigned, certify that the attached is a correct and true copy of the Statement of Financial Information for the year ended June 30, 2021 for School District No. 8 as required under Section 2 of the Financial Information Act. SIGNATURE OF CHAIRPERSON OF THE BOARD OF EDUCATION DATE SIGNED December 17, 2021 DATE SIGNED SIGNATURE OF SUPERINTENDENT December 17, 2021 DATE SIGNED SIGNATURE OF SECRETARY TREASURER December 17, 2021



### 2. FINANCIAL INFORMATION ACT SUBMISSION CHECKLIST

			<b>Due Date</b>
a)	<b>√</b>	A statement of assets and liabilities (audited financial statements).	September 30
b)	<b>V</b>	An operational statement including, i) a Statement of Income and ii) a Statement of Changes in Financial Position, or, if omitted, an explanation in the Notes to Financial Statements (audited financial statements)	September 30
c)	<b>√</b>	A schedule of debts (audited financial statements).	September 30
d)	V	A schedule of guarantee and indemnity agreements including the names of the entities involved and the amount of money involved. (Note: Nil schedules can be submitted December 31).	September 30
e)		A schedule of remuneration and expenses, including:	December 31
	<b>√</b>	i) an alphabetical list of employees earning over \$75,000, the total amount of expenses paid to or on behalf of each employee for the year reported and a consolidated total for employees earning under \$75,000. If the total wages and expenses differs from the audited financial statements, an explanation is required.	
	<b>V</b>	ii) a list by name and position of Board Members with the amount of any salary and expenses paid to or on behalf of the member	
	<b>V</b>	iii) the number of severance agreements started during the fiscal year and the range of months' pay covered by the agreement, in respect of excluded employees. If there are no agreements to report, an explanation is required	
f)	<b>V</b>	An alphabetical list of suppliers receiving over \$25,000 and a consolidated total for those suppliers receiving less than \$25,000. If the total differs from the Audited Financial Statements, an explanation is required.	December 31
g)	<b>V</b>	Approval of Statement of Financial Information.	December 31
h)	<b>√</b>	A management report approved by the Chief Financial Officer	December 31





### 3. MANAGEMENT REPORT

The Financial Statements contained in this Statement of Financial Information under the *Financial Information Act* have been prepared by management in accordance with Canadian generally accepted accounting principles and the integrity and objectivity of these statements are management's responsibility.

Management is also responsible for all other schedules of financial information and for ensuring this information is consistent, where appropriate, with the information contained in the financial statements and for implementing and maintaining a system of internal controls to provide reasonable assurance that reliable financial information is produced.

The Board of Education is responsible for ensuring that management fulfils its responsibilities for financial reporting and internal control and for approving the financial information included in the Statement of Financial Information.

The external auditors, BDO Canada LLP, conduct an independent examination, in accordance with generally accepted auditing standards, and express their opinion on the financial statements as required by the *School Act*. Their examination does not relate to the other schedules of financial information required by the *Financial Information Act*. Their examination includes a review and evaluation of the board's system of internal control and appropriate tests and procedures to provide reasonable assurance that the financial statements are presented fairly.

On behalf of School District No. 8 (Kootenay Lake)



Trish Smillie, Superintendent Date: December 17, 2021



Michael McLellan, Secretary-Treasurer Date: December 17, 2021

Prepared as required by Financial Information Regulation, Schedule 1, section 9





### 4. AUDITED FINANCIAL STATEMENTS

Audited financial statements for the year ended June 30, 2021 are attached hereto as Appendix 'A'.

### 5. SCHEDULE OF DEBT

Information on all long-term debt is included in the School District Audited Financial Statements.

Prepared as required by Financial Information Regulation, Schedule 1, section 4

### 6. SCHEDULE OF GUARANTEE AND INDEMNITY AGREEMENTS

School District No. 8 (Kootenay Lake) has not given any guarantee or indemnity under the Guarantees and Indemnities Regulation.

Prepared as required by Financial Information Regulation, Schedule 1, section 5

### 7. SCHEDULE OF REMUNERATION AND EXPENSES

The schedule of remuneration and expenses paid to employees for the year ended June 30, 2021 is attached hereto as Appendix 'B'.

Prepared as required by Financial Information Regulation, Schedule 1, section 6

### a. STATEMENT OF SEVERANCE AGREEMENTS

There were no severance agreements made between School District No. 8 (Kootenay Lake) and its non-unionized employees during fiscal year ended June 30, 2021.

Prepared as required by Financial Information Regulation, Schedule 1, subsection 6(7)

# b. EXPLANATION OF DIFFERENCES BETWEEN THE SCHEDULE OF REMUNERATION AND EXPENSES AND THE AUDITED FINANCIAL STATEMENTS

The Schedule of Remuneration and Expenses is prepared on a cash basis whereas the salaries and benefits in the Audited Financial Statements are on an accrual basis.

### 8. SCHEDULE OF PAYMENTS FOR THE PROVISION OF GOODS AND SERVICES

The schedule of payments for the provision of goods and services for the year ended June 30, 2021 is attached hereto as Appendix 'C'.

Payments to suppliers on the Schedule of Goods and Services include 100% of the Goods and Services tax whereas expenditures in the Financial Statements are net of GST rebates.





The Schedule of Goods and Services includes payments made on behalf of third parties, such as Parent Advisory Councils, which are recovered from these groups on the Audited Financial Statements.

Repayments to benefits suppliers shown on the Schedule of Goods and Services include amounts also shown as remuneration on the Schedule of Remuneration and Expense.

Prepared as required by Financial Information Regulation, Schedule 1, section 7

a. EXPLANATION OF DIFFERENCES BETWEEN THE SCHEDULE OF PAYMENTS FOR THE PROVISION OF GOODS AND SERVICES AND THE AUDITED FINANCIAL STATEMENTS

The Schedule of Goods and Services is prepared on a cash basis whereas expenditures in the Audited Financial Statements are on an accrual basis.





# APPENDIX 'A' AUDITED FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2021

Audited Financial Statements of

# School District No. 8 (Kootenay Lake)

And Independent Auditors' Report thereon

June 30, 2021



June 30, 2021

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### MANAGEMENT REPORT

Version: 8921-8175-6193

Management's Responsibility for the Financial Statements.

The accompanying financial statements of School District No. 8 (Kootenay Lake) have been prepared by management in accordance with the accounting requirements of Section 23.1 of the Budget Transparency and Accountability Act of British Columbia, supplemented by Regulations 257/2010 and 198/2011 issued by the Province of British Columbia Treasury Board, and the integrity and objectivity of these statements are management's responsibility. Management is also responsible for all of the notes to the financial statements and schedules, and for ensuring that this information is consistent, where appropriate, with the information contained in the financial statements.

The preparation of financial statements necessarily involves the use of estimates based on management's judgment particularly when transactions affecting the current accounting period cannot be finalized with certainty until future periods.

Management is also responsible for implementing and maintaining a system of internal controls to provide reasonable assurance that assets are safeguarded, transactions are properly authorized and reliable financial information is produced.

The Board of Education of School District No. 8 (Kootenay Lake) (called the "Board") is responsible for ensuring that management fulfills its responsibilities for financial reporting and internal control and exercises these responsibilities through the Board. The Board reviews internal financial statements on a monthly basis and externally audited financial statements yearly.

The external auditors, BDO Canada LLP, conduct an independent examination, in accordance with Canadian generally accepted auditing standards, and express their opinion on the financial statements. The external auditors have full and free access to financial management of School District No. 8 (Kootenay Lake) and meet when required. The accompanying Independent Auditors' Report outlines their responsibilities, the scope of their examination and their opinion on the School District's financial statements.

On behalf of School District No. 8 (Kootenay Lake)

	Ant 22/21
Signature of the Chairperson of the Board of Education	Sept 22/2/ Date Signed
	Sept 22 - 21 Date Signed
Signature of the Superintendent	Date Signed
	Sept 22, 202,
Signature of the Secretary Treasurer	Date Signed





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www.bdo.ca

BDO Canada LLP 1631 Dickson Avenue, Suite 400 Kelowna, BC V1Y 0B5 Canada

### Independent Auditor's Report

To the Board of Trustees of School District No. 8 (Kootenay Lake)

### Opinion

We have audited the financial statements of School District No. 8 (Kootenay Lake) (the School District), which comprise the statement of financial position as at June 30, 2021, and the statements of operations, changes in net financial assets (debt), and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements of the School District as at and for the year ended June 30, 2021 are prepared, in all material respects, in accordance with the accounting requirements of Section 23.1 of the Budget Transparency and Accountability Act of the Province of British Columbia (the Act).

### **Basis for Opinion**

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the School District in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### **Emphasis of Matter - Basis of Accounting**

We draw attention to Note 2 to the financial statements which describes the basis of accounting. The financial statements are prepared in order for the School District to meet the reporting requirements of the Act referred to above. Note 2 to the Financial Statements discloses the impact of these differences between such basis of accounting and Canadian public sector accounting standards. Our opinion is not modified in respect of this matter.

### Other Matters

We draw attention to the fact that the supplementary information included in Schedule 1 to 4 does not form part of the financial statements. We have not audited or reviewed this supplementary information and, accordingly, we do not express an opinion, a review conclusion or any other form of assurance on this supplementary information.

The comparative amounts presented in these financials statements were audited by another firm of Chartered Professional Accountants who expressed an unmodified opinion on September 22, 2020.

### Other Information

Management is responsible for the other information. The other information, other than the financial statements and our auditor's report thereon, includes the Financial Statement Discussion and Analysis.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.



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In connection with our audit of the consolidated financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

Prior to the date of this auditor's report, we obtained the Financial Statement Discussion and Analysis prepared by management. If, based on the work we have performed on this information, we conclude that there is a material misstatement of this other information, we are required to report that fact in this auditor's report. We have nothing to report in this regard.

### Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation of the financial statements in accordance with the Act, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the School District's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the School District, or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the School District's financial reporting process.

### Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements whether due
  to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit
  evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not
  detecting a material misstatement resulting from fraud is higher than for one resulting from error
  as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the
  override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit
  procedures that are appropriate in the circumstances. But not for the purpose of expressing an
  opinion on the effectiveness of the School District's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the School District's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit





evidence obtained up to the date of our auditor's report. However future events or conditions may cause the School District to cease to continue as a going concern.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

BDO Canada LLP

Chartered Professional Accountants

Cranbrook, British Columbia September 21, 2021



Statement of Financial Position As at June 30, 2021

	2021	2020
	Actual	Actual
D. 2788 8	S	\$
Financial Assets		
Cash and Cash Equivalents (Note 3)	10,478,024	9,743,185
Accounts Receivable		
Due from Province - Ministry of Education	254,410	76,364
Due from Province - Other	158,931	-
Due from First Nations	12,139	96,555
Other (Note 4)	476,159	565,880
Portfolio Investments (Note 5)	447,231	413,128
Total Financial Assets	11,826,894	10,895,112
Liabilities		
Accounts Payable and Accrued Liabilities		
Due to Province - Ministry of Education	7,740	
Other (Note 6)	5,194,031	4,926,540
Unearned Revenue (Note 7)	772,143	249,138
Deferred Revenue (Note 8)	2,444,676	2,336,334
Deferred Capital Revenue (Note 9)	49,959,847	48,985,793
Employee Future Benefits (Note 10)	1,011,453	881,519
Total Liabilities	59,389,890	
Total Elabilities	39,389,890	57,379,324
Net Debt	(47,562,996)	(46,484,212)
Non-Financial Assets		
Tangible Capital Assets (Note 11)	73,381,521	71,129,778
Prepaid Expenses	212,102	506,643
Total Non-Financial Assets	73,593,623	71,636,421
Accumulated Surplus (Deficit)	26,030,627	25,152,209
Contractual Obligations (Note 16)		
Contingent Liabilities (Note 17)		
Approved by the Board		
	1	- 1
	Sept	20/2
Signature of the Charryerson of the Board of Education	Date Sig	ned
	Cont	- 27 -
Signaturexi the Superputencent	Date Sig	- 22 - 1 ned
	C.t.	ned 22, 202 (
	offi	4 6021



Date Signed

Signature of the Secretary Treasurer

Statement of Operations Year Ended June 30, 2021

	2021	2021	2020
	Budget	Actual	Actual
	\$	\$	\$
Revenues			
Provincial Grants			
Ministry of Education	66,336,939	66,455,530	62,272,433
Other	454,224	447,483	486,291
Tuition	689,700	685,219	1,567,940
Other Revenue	2,593,356	1,730,109	2,608,674
Rentals and Leases	116,000	71,315	69,200
Investment Income	62,000	94,606	141,545
Gain (Loss) on Disposal of Tangible Capital Assets		104,955	
Amortization of Deferred Capital Revenue	2,725,489	2,725,519	2,733,453
Total Revenue	72,977,708	72,314,736	69,879,536
Expenses			
Instruction	53,916,357	53,237,709	52,916,782
District Administration	3,411,689	3,206,904	3,082,219
Operations and Maintenance	12,684,945	12,221,919	11,506,032
Transportation and Housing	2,880,313	2,769,786	2,454,991
Total Expense	72,893,304	71,436,318	69,960,024
Surplus (Deficit) for the year	84,404	878,418	(80,488)
Accumulated Surplus (Deficit) from Operations, beginning of year		25,152,209	25,232,697
Accumulated Surplus (Deficit) from Operations, end of year	_	26,030,627	25,152,209



Statement of Changes in Net Debt Year Ended June 30, 2021

	2021 Budget	2021 Actual	2020 Actual
	\$	\$	\$
Surplus (Deficit) for the year	84,404	878,418	(80,488)
Effect of change in Tangible Capital Assets			
Acquisition of Tangible Capital Assets	(4,869,784)	(6,068,867)	(3,566,419)
Amortization of Tangible Capital Assets	3,545,361	3,545,361	3,490,757
Net carrying value of Tangible Capital Assets disposed of	-	271,763	-
Total Effect of change in Tangible Capital Assets	(1,324,423)	(2,251,743)	(75,662)
Acquisition of Prepaid Expenses		(212,102)	(506,642)
Use of Prepaid Expenses	-	506,643	233,954
Total Effect of change in Other Non-Financial Assets		294,541	(272,688)
(Increase) Decrease in Net Debt, before Net Remeasurement Gains (Losses)	(1,240,019)	(1,078,784)	(428,838)
Net Remeasurement Gains (Losses)			
(Increase) Decrease in Net Debt		(1,078,784)	(428,838)
Net Debt, beginning of year		(46,484,212)	(46,055,374)
Net Debt, end of year	_	(47,562,996)	(46,484,212)



Statement of Cash Flows Year Ended June 30, 2021

	2021	2020
	Actual	Actual
O	\$	\$
Operating Transactions	670.410	(00.400
Surplus (Deficit) for the year	878,418	(80,488
Changes in Non-Cash Working Capital		
Decrease (Increase)		12/17/22
Accounts Receivable	(162,840)	(341,637
Prepaid Expenses	294,541	(272,688
Increase (Decrease)		
Accounts Payable and Accrued Liabilities	275,231	459,348
Unearned Revenue	523,005	(433,879
Deferred Revenue	108,342	(5,184
Employee Future Benefits	129,934	138,633
Loss (Gain) on Disposal of Tangible Capital Assets	(104,955)	
Amortization of Tangible Capital Assets	3,545,361	3,490,757
Amortization of Deferred Capital Revenue	(2,725,519)	(2,733,453
Total Operating Transactions	2,761,518	221,409
Capital Transactions		
Tangible Capital Assets Purchased	(6,068,867)	(3,566,419
District Portion of Proceeds on Disposal	272,293	-
Total Capital Transactions	(5,796,574)	(3,566,419
inancing Transactions		
Capital Revenue Received	3,803,998	2,268,560
Total Financing Transactions	3,803,998	2,268,560
nvesting Transactions		
Non-Cash Deemed Disposal of Portfolio Investments	(34,103)	(1,854)
Total Investing Transactions	(34,103)	(1,854
let Increase (Decrease) in Cash and Cash Equivalents	734,839	(1,078,304
Cash and Cash Equivalents, beginning of year	9,743,185	10,821,489
Cash and Cash Equivalents, end of year	10,478,024	9,743,185
ash and Cash Equivalents, end of year, is made up of:	72 222 523	
Cash	10,478,024	9,743,185
	10,478,024	9,743,185



### NOTE 1 AUTHORITY AND PURPOSE

School District No. 8 (Kootenay Lake) (the "School District"), established on December 2, 1996, operates under authority of the School Act of British Columbia as a corporation under the name of "The Board of Education of School District No. 8 (Kootenay Lake)", and operates as "School District No. 8 (Kootenay Lake)." A board of education ("Board") elected for a four-year term governs the School District. The School District provides educational programs to students enrolled in schools in the district, and is principally funded by the Province of British Columbia through the Ministry of Education. School District No. 8 (Kootenay Lake) is exempt from federal and provincial corporate income taxes.

The COVID-19 outbreak was declared a pandemic by the World Health Organization in March 2020 and has had a significant financial, market and social dislocating impact worldwide. Under direction of the Provincial Health Officer, all schools suspended in-class instruction in March 2020 and the District remained open to continue to support students and families in a variety of ways. Parents were given the choice to send their children back to school on a gradual and part-time basis beginning June 1, 2020 and full-time beginning Sept 1, 2020 with new health and safety guidelines. The ongoing impact of the pandemic presents uncertainty over future cash flows, may have a significant impact on future operations including decreases in revenue, impairment of receivables, reduction in investment income and delays in completing capital project work. As the situation is dynamic and the ultimate duration and magnitude of the impact are not known, an estimate of the future financial effect on the District is not practicable at this time.

### NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

### a) Basis of Accounting - Deferred Capital Revenues

These financial statements have been prepared in accordance with Section 23.1 of the Budget Transparency and Accountability Act of the Province of British Columbia. This Section requires that the financial statements be prepared in accordance with Canadian public sector accounting standards except in regard to the accounting for government transfers as set out in Notes 2(f) and 2(l).

In November 2011, Treasury Board provided a directive through Restricted Contributions Regulation 198/2011 providing direction for the reporting of restricted contributions whether they are received or receivable by the School District before or after this regulation was in effect.

As noted in Notes 2(f) and 2(l), Section 23.1 of the Budget Transparency and Accountability Act and its related regulations require the School District to recognize government transfers for the acquisition of capital assets into revenue on the same basis as the related amortization.



### NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

### a) Basis of Accounting (cont'd)

As these transfers do not contain stipulations that create a liability, Canadian public sector accounting standards would require that:

- government transfers, which do not contain a stipulation that creates a liability, be
  recognized as revenue by the recipient when approved by the transferor and the eligibility
  criteria have been met in accordance with public sector accounting standard PS3410; and
- externally restricted contributions be recognized as revenue in the period in which the
  resources are used for the purpose or purposes specified in accordance with public sector
  accounting standard PS3100.

The impact of this difference on the financial statements of the School District are as follows:

- Year-ended June 30, 2021 increase in annual surplus by \$157,175
- June 30, 2021 increase in accumulated surplus and decrease in deferred contributions by \$48,661,468
- Year-ended June 30, 2020 decrease in annual surplus by \$369,531
- June 30, 2020 increase in accumulated surplus and decrease in deferred contributions by \$48,504,293

### b) Cash and Cash Equivalents

Cash and cash equivalents include cash balances and term deposits that are readily convertible to known amounts of cash and that are subject to an insignificant risk of change in value. These cash equivalents generally have a maturity of three months or less at acquisition and are held to meet short-term cash commitments rather than to seek an investment return.

### c) Accounts Receivable

Accounts receivable are measured at amortized cost and shown net of allowance for doubtful accounts.



### NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

### d) Portfolio Investments

The School District has investments in mutual funds, bonds and equity instruments that either have no maturity dates or have a maturity of greater than 3 months at the time of acquisition.

Portfolio investments are mutual funds and corporate bonds, which are quoted in an active market, and are recorded at market value and the associated transaction costs are expensed upon initial recognition and when marked to market at the end of the period.

Detailed information regarding portfolio investments is disclosed in Note 5.

### e) Unearned Revenue

Unearned revenue includes tuition fees received for courses to be delivered in future periods (such as for the Schools District's international and distance education programs). Revenue will be recognized in that future period when the courses, services, or products are provided.

### f) Deferred Revenue and Deferred Capital Revenue

Deferred revenue includes contributions received with stipulations that meet the description of restricted contributions in the Restricted Contributions Regulation 198/2011 issued by Treasury Board. When restrictions are met, deferred revenue is recognized as revenue in the fiscal year in a manner consistent with the circumstances and evidence used to support the initial recognition of the contributions received as a liability as detailed in Note 2(1).

Funding received for the acquisition of depreciable tangible capital assets is recorded as deferred capital revenue and amortized over the life of the asset acquired as revenue in the Statement of Operations. This accounting treatment is not consistent with the requirements of Canadian public sector accounting standards which require that government transfers be recognized as revenue when approved by the transferor and eligibility criteria have been met unless the transfer contains a stipulation that creates a liability in which case the transfer is recognized as revenue over the period that the liability is extinguished. See Note 2(a) for the impact of this policy on these financial statements.



### NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

### g) Employee Future Benefits

The School District provides certain post-employment benefits including vested and non-vested benefits for certain employees pursuant to certain contracts and union agreements. The School District accrues its obligations and related costs including both vested and non-vested benefits under employee future benefit plans. Benefits include vested sick leave, accumulating non-vested sick leave, early retirement, retirement/severance, vacation, overtime and death benefits. The benefits cost is actuarially determined using the projected unit credit method pro-rated on service and using management's best estimate of expected salary escalation, termination rates, retirement rates and mortality. The discount rate used to measure obligations is based on the cost of borrowing. The cumulative unrecognized actuarial gains and losses are amortized over the expected average remaining service lifetime of active employees covered under the plan.

The most recent valuation of the obligation was performed at March 31, 2019 and projected to March 31, 2022. The next valuation will be performed at March 31, 2022 for use at June 30, 2022. For the purposes of determining the financial position of the plans and the employee future benefit costs, a measurement date of March 31 was adopted for all periods subsequent to July 1, 2004.

The School District and its employees make contributions to the Teachers' Pension Plan and Municipal Pension Plan. The plans are multi-employer plans where assets and obligations are not separated. The costs are expensed as incurred.

### h) Liability for Contaminated Sites

Contaminated sites are a result of contamination being introduced into air, soil, water or sediment of a chemical, organic or radioactive material or live organism that exceeds an environmental standard. The liability is recorded net of any expected recoveries. A liability for remediation of contaminated sites is recognized when a site is not in productive use and all the following criteria are met:

- an environmental standard exists;
- contamination exceeds the environmental standard;
- the School District:
  - is directly responsible; or
  - o accepts responsibility;
- · it is expected that future economic benefits will be given up; and
- a reasonable estimate of the amount can be made.

The liability is recognized as management's estimate of the cost of post-remediation including operation, maintenance and monitoring that are an integral part of the remediation strategy for a contaminated site.



### NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

### i) Prepaid Expenses

Prepaid software licenses, membership fees, insurance and annual utilities costs are included as prepaid expenses and stated at acquisition cost and are charged to expense over the periods expected to benefit from it.

### j) Tangible Capital Assets

The following criteria apply:

- Tangible capital assets acquired or constructed are recorded at cost which includes amounts that are directly related to the acquisition, design, construction, development, improvement or betterment of the assets. Cost also includes overhead directly attributable to construction as well as interest costs that are directly attributable to the acquisition or construction of the asset.
- Contributed tangible capital assets are recorded at their fair market value on the date of
  contribution, except in circumstances where fair value cannot be reasonably determined,
  which are then recognized at nominal value. Transfers of capital assets from related parties
  are recorded at carrying value.
- Work-in-progress is recorded as an acquisition to the applicable asset class at substantial completion.
- Tangible capital assets are written down to residual value when conditions indicate they
  no longer contribute to the ability of the School District to provide services or when the
  value of future economic benefits associated with the sites and buildings are less than their
  net book value. The write-downs are accounted for as expenses in the Statement of
  Operations.
- Buildings that are demolished or destroyed are written-off.
- Works of art, historic assets and other intangible assets are not recorded as assets in these financial statements.
- The cost, less residual value, of tangible capital assets (excluding sites), is amortized on a straight-line basis over the estimated useful life of the asset. It is management's responsibility to determine the appropriate useful lives for tangible capital assets. These useful lives are reviewed on a regular basis or if significant events initiate the need to revise. Estimated useful life is as follows:

Buildings	40 years
Furniture & Equipment	10 years
Vehicles	10 years
Computer Hardware	5 years



### NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

### k) Funds and Reserves

Certain amounts, as approved by the Board are set aside in accumulated surplus for future operating and capital purposes. Transfers to and from funds and reserves are an adjustment to the respective fund when approved (see Note 14 – Interfund Transfers and Note 20 – Internally Restricted Surplus).

### 1) Revenue Recognition

Revenues are recorded on an accrual basis in the period in which the transactions or events occurred that gave rise to the revenues, the amounts are considered to be collectible and can be reasonably estimated.

Contributions received or where eligibility criteria have been met are recognized as revenue except where the contribution meets the criteria for deferral as described below. Eligibility criteria are the criteria that the School District has to meet in order to receive the contributions including authorization by the transferring government.

For contributions subject to a legislative or contractual stipulation or restriction as to their use, revenue is recognized as follows:

- Non-capital contributions for specific purposes are recorded as deferred revenue and recognized as revenue in the year related expenses are incurred,
- Contributions restricted for site acquisitions are recorded as revenue when the sites are purchased, and
- Contributions restricted for tangible capital assets acquisitions other than sites are recorded
  as deferred capital revenue and amortized over the useful life of the related assets.

Contributed tangible capital assets other than sites are recorded at fair market value and amortized over the useful life of the assets. Contributed sites are recorded as revenue at fair market value when received or receivable.

The accounting treatment for restricted contributions is not consistent with the requirements of Canadian public sector accounting standards which require that government transfers be recognized as revenue when approved by the transferor and eligibility criteria have been met unless the transfer contains a stipulation that meets the criteria for liability recognition in which case the transfer is recognized as revenue over the period that the liability is extinguished. See Note 2(a) for the impact of this policy on these financial statements.

Revenue related to fees or services received in advance of the fee being earned or the service is performed is deferred and recognized when the fee is earned or service performed.

Investment income is reported in the period earned. When required by the funding party or related Act, investment income earned on deferred revenue is added to the deferred revenue balance.



### NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

### m) Expenditures

Expenses are reported on an accrual basis. The cost of all goods consumed and services received during the year is expensed.

### Categories of Salaries

- District Principals, Principals, and Vice-Principals are categorized as Principals and Vice-Principals.
- Superintendents, Secretary-Treasurers, Directors of Instruction, Trustees and other employees excluded from union contracts are categorized as Other Professionals.

### Allocation of Costs

- Operating expenses are reported by function, program, and object. Whenever possible, expenditures are determined by actual identification. Additional costs pertaining to specific instructional programs, such as special and aboriginal education, are allocated to these programs. All other costs are allocated to related programs.
- Actual salaries of personnel assigned to two or more functions or programs are allocated based on the time spent in each function and program. School-based clerical salaries are allocated to school administration and partially to other programs to which they may be assigned. Principals and Vice-Principals salaries are allocated to school administration and may be partially allocated to other programs to recognize their other responsibilities.
- Employee benefits and allowances are allocated to the same programs, and in the same proportions, as the individual's salary.
- Supplies and services are allocated based on actual program identification.



### NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

### n) Financial Instruments

A contract establishing a financial instrument creates, at its inception, rights and obligations to receive or deliver economic benefits. The financial assets and financial liabilities portray these rights and obligations in the financial statements. The School District recognizes a financial instrument when it becomes a party to a financial instrument contract.

Financial instruments consist of cash and cash equivalents, accounts receivable, portfolio investments, bank overdraft, accounts payable and accrued liabilities and other liabilities. Unless otherwise noted, it is management's opinion that the School District is not exposed to significant credit, liquidity or market risks arising from these.

All financial assets and liabilities are recorded at cost and the associated transaction costs are added to the carrying value of these investments upon initial recognition. Transaction costs are incremental costs directly attributable to the acquisition or issue of a financial asset or a financial liability.

All financial assets are tested annually for impairment. When financial assets are impaired, impairment losses are recorded in the Statement of Operations. Portfolio investments are marked to market at the end of the period, with gains or losses recorded in the Statement of Operations.

For financial instruments measured using amortized cost, the effective interest rate method is used to determine interest revenue or expense.

### o) Measurement Uncertainty

Preparation of financial statements in accordance with the basis of accounting described in Note 2(a) requires management to make estimates and assumptions that impact reported amounts of assets and liabilities at the date of the financial statements and revenues and expenses during the reporting periods. Significant areas requiring the use of management estimates relate to the potential impairment of assets, liabilities for contaminated sites, rates for amortization and estimated employee future benefits. Actual results could differ from those estimates.

### p) Future Changes in Accounting Policies

**PS 3280 Asset Retirement Obligations** issued August 2018 establishes standards for recognition, measurement, presentation and disclosure of legal obligations associated with the retirement of tangible capital assets and is effective July 1, 2022. A liability will be recognized when, as at the financial reporting date:

- (a) there is a legal obligation to incur retirement costs in relation to a tangible capital asset;
- (b) the past transaction or event giving rise to the liability has occurred;
- (c) it is expected that future economic benefits will be given up; and
- (d) a reasonable estimate of the amount can be made.



### NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

p) Future Changes in Accounting Policies (cont'd)

Liabilities are recognized for statutory, contractual or legal obligations associated with the retirement of tangible capital assets when those obligations result from the acquisition, construction, development or normal operation of the assets. The obligations are measured initially at fair value, determined using present value methodology, and the resulting costs capitalized into the carrying amount of the related tangible capital asset. In subsequent periods, the liability is adjusted for accretion and any changes in the amount or timing of the underlying future cash flows. The capitalized asset retirement cost is amortized on the same basis as the related asset and accretion expense is included in the Statement of Operations.

A modified retroactive application has been recommended by Government. Management is in the process of assessing the impact of adopting this standard on the School District's financial results.

**PS 3400 Revenue** issued November 2018 establishes standards on how to account for and report on revenue and is effective July 1, 2023. Specifically, it differentiates between revenue arising from transactions that include performance obligations, referred to as "exchange transactions", and transactions that do not have performance obligations, referred to as "non-exchange transactions".

Revenue from transactions with performance obligations should be recognized when the school district satisfies a performance obligation by providing the promised goods or services to a payor.

Revenue from transactions with no performance obligations should be recognized when a school district:

- (a) has the authority to claim or retain an inflow of economic resources; and
- (b) identifies a past transaction or event that gives rise to an asset.

This standard may be applied retroactively or prospectively. Management is in the process of assessing the impact of adopting this standard on the School District's financial results



### NOTE 3 CASH AND CASH EQUIVALENTS

Included in cash and cash equivalents are funds in the amount of \$965,453 (2020 - \$956,067), which are restricted and paid out to teachers who contribute to and take part in the District's self-funded summer saving plan.

### NOTE 4 ACCOUNTS RECEIVABLE - OTHER RECEIVABLES

	_	2021	2020
Due from Federal Government	\$	38,892	\$ 61,241
Due from Other School Districts		178,775	244,299
Invoices Receivables		94,975	91,840
Other Receivables		163,877	168,800
	\$	476,159	\$ 565,880

### NOTE 5 PORTFOLIO INVESTMENTS

		Market value			
		2021		2020	
Investments in the fair value category:					
Mutual funds, equities and corporate bonds	\$_	447,231	\$	413,128	

### NOTE 6 ACCOUNTS PAYABLE AND ACCRUED LIABILITIES - OTHER

	2021	 2020
Trade payables	\$ 3,159,525	\$ 2,721,441
Salaries and benefits payable	609,681	762,523
Accrued vacation pay	457,081	486,509
Other – summer Teachers' savings plan	967,744	956,067
processing and the second seco	\$ 5,194,031	\$ 4,926,540



NOTE 7	UNEARNED REVENUE				
		2021		2020	
Balance, b	eginning of year	\$	249,138	\$	683,017
	or the year:				
2021-	2022 fees collected		772,143		249,138
2020-	2021 fees recognized		(249, 138)		(683,017)
Balance, e	nd of year	\$	772,143	\$	249,138

### NOTE 8 DEFERRED REVENUE

Deferred revenue includes unspent grants and contributions received that meet the description of a restricted contribution in the Restricted Contributions Regulation 198/2011 issued by Treasury Board, i.e., the stipulations associated with those grants and contributions have not yet been fulfilled.

	2021	2020
Balance, beginning of year	\$ 2,336,334	\$ 2,341,518
Add: Restricted grants	10,385,811	9,419,457
Less: Allocated to revenue	(10,277,469)	(9,424,641)
Balance, end of year	\$ 2,444,676	\$ 2,336,334

### NOTE 9 DEFERRED CAPITAL REVENUE

Deferred capital revenue includes grants and contributions received that are restricted by the contributor for the acquisition of tangible capital assets that meet the description of a restricted contribution in the Restricted Contributions Regulation 198/2011 issued by Treasury Board. Once spent, the contributions are amortized into revenue over the life of the asset acquired.

	2021	2020
Balance, beginning of year	\$ 48,985,793	\$ 49,450,686
Add: Contributions received in the year (Capital Additions)	2,987,119	2,268,560
Add: Restricted proceeds of disposal - Property Sales (Note 12)	816,879	_
Less: Amortization of deferred capital revenue	(2,725,519)	(2,733,453)
Less: Revenues recognized on Disposal of Buildings	(104,425)	
Less: Transfers to operating		
Balance, end of year	\$ 49,959,847	\$ 48,985,793



### NOTE 10 EMPLOYEE FUTURE BENEFITS

Benefits include vested sick leave, accumulating non-vested sick leave, early retirement, retirement/severance, vacation, overtime and death benefits. Funding is provided when the benefits are paid and accordingly, there are no plan assets. Although no plan assets are uniquely identified, the School District has provided for the payment of these benefits.

		2021	2020
Reconciliation of Accrued Benefit Obligation			
Accrued Benefit Obligation - April 1	\$	1,200,663	\$ 1,226,005
Service Cost		123,604	117,277
Interest Cost		28,438	31,146
Benefit Payments		(75,306)	(119,343)
Actuarial (Gain) Loss		(67,378)	(54,422)
Accrued Benefit Obligation – March 31	\$_	1,210,021	\$ 1,200,663
Reconciliation of Funded Status at End of Fiscal Year			
Accrued Benefit Obligation - March 31	\$	1,210,021	\$ 1,200,663
Market Value of Plan Assets - March 31			-
Funded Status – Surplus (Deficit)		(1,210,021)	(1,200,663)
Employer Contributions After Measurement Date		-	2,277
Benefits Expense After Measurement Date		(38,780)	(38,011)
Unamortized Net Actuarial (Gain) Loss		237,348	354,878
Accrued Benefit Asset (Liability) - June 30	\$	(1,011,453)	\$ (881,519)
Reconciliation of Change in Accrued Benefit Liability			
Accrued Benefit Liability - July 1	\$	881,519	\$ 742,888
Net expense for Fiscal Year		202,963	202,180
Employer Contributions		(73,029)	(63,548)
Accrued Benefit Liability – June 30	\$	1,011,453	\$ 881,519
Components of Net Benefit Expense			
Service Cost	\$	123,985	\$ 118,859
Interest Cost		32,159	30,469
Amortization of Net Actuarial (Gain)/Loss		50,664	52,852
Net Benefit Expense (Income)	\$	206,809	\$ 202,180

The significant actuarial assumptions adopted for measuring the School District's accrued benefit obligations are:

2021	2020
2.25%	2.50%
2.50%	2.25%
2.50% + seniority	2.50% + seniority
2.50% + seniority	2.50% + seniority
9.5	9.5
	2.25% 2.50% 2.50% + seniority 2.50% + seniority



### NOTE 11 TANGIBLE CAPITAL ASSETS

Net Book Value:						2021		2020
Sites					\$	8,970,507	\$	9,039,595
Buildings						60,036,102		57,836,079
Vehicles						2,328,434		2,573,668
Furniture and Equipment						839,162		779,153
Computer Hardware						1,207,316		901,283
Total					\$	73,381,521	\$	
June 30, 2021		Balance at						Balance at
Cost		July 1, 2020		Additions		Disposals	Ju	ne 30, 2021
Sites	\$	9,039,595	\$	-	\$	(69,088)	S	8,970,507
Buildings		133,150,700	*	5,133,435	*	(523,729)	-	137,760,406
Vehicles		4,855,560		240,322		(582,807)		4,513,075
Furniture and equipment		1,143,478		174,358		(113,104)		1,204,732
Computer hardware		1,073,606		520,752		(19,686)		1,574,672
Total	\$	149,262,939	\$	6,068,867	\$	(1,308,414)	\$	154,023,392
	Ψ	Series 100 100 100 100 100 100 100 100 100 10	φ	0,000,007	φ	(1,500,414)		134,023,392
Accumulated		Balance at						Balance at
Amortization		July 1, 2020		Additions		Disposals	Ju	ne 30, 2021
Sites	\$	_	\$		\$		\$	
Buildings		75,314,621		2,730,737		(321,054)		77,724,304
Vehicles		2,281,892		485,556		(582,807)		2,184,641
Furniture and equipment		364,325		114,349		(113,104)		365,570
Computer hardware		172,323		214,719		(19,686)		367,356
Total	\$	78,133,161	\$	3,545,361	\$	(1,036,651)	\$	80,641,871
June 30, 2020		Balance at						Balance at
Cost	J	uly 1, 2019		Additions		Disposals	Ju	ne 30, 2020
Sites	\$	9,039,595	\$	77447170710	\$	Disposaio	\$	9,039,595
Buildings	Φ	130,182,245	Φ	2,968,455	Ф	-	Ф	133,150,700
Vehicles		5,351,966		79,812		(576 219)		
Furniture and equipment						(576,218)		4,855,560
- [ - [ - [ - [ - [ - [ - [ - [ - [ - [		1,137,930		128,204		(122,656)		1,143,478
Computer hardware Total	\$	835,795	\$	389,948	¢.	(152,137)	en en	1,073,606
Total		146,547,531	2	3,566,419	\$	(851,011)	\$	149,262,939
Accumulated		Balance at		A .J.J.L.		Diment		Balance at
Amortization		uly 1, 2019		Additions		Disposals	Ju	ne 30, 2020
Sites	\$		\$		\$		\$	
Buildings	φ	72,640,012	Φ	2,674,609	Φ		Ф	75 314 631
Vehicles		2,322,913				(576 219)		75,314,621
				535,197		(576,218)		2,281,892
Furniture and equipment		373,188		113,793		(122,656)		364,325
Computer hardware	Ф.	157,302	0	167,158	d)	(152,137)	Φ.	172,323
Total	\$	75,493,415	\$	3,490,757	\$	(851,011)	\$	78,133,161



### NOTE 12 DISPOSAL OF SITES AND BUILDINGS

570 Johnstone Road

During the year, the Board sold the property at 570 Johnstone Road, which was last used for District office space and before that was used as the North Shore Elementary School. The property was originally acquired in 1962, with construction of the original building and several renovations completed over time. The property was sold for gross proceeds of \$1,120,000, which, after deducting costs associated with the disposal, netted \$1,084,172. Of these net proceeds, \$813,409 (75%) was allocated to Restricted Capital and \$271,043 (25%) was allocated to Local Capital in accordance with the Ministry of Education regulation requiring a 75%/25% split when a property was originally purchased using funding provided by the Ministry of Education.

The carrying value of the building at the time of the sale was \$505,224, and there was \$302,548 in accumulated amortization, which were deducted from tangible capital assets and amortization, respectively.

### W.E. Graham Elementary Secondary Modular

During the year, the Board sold a modular building that was last installed at W.E. Graham Elementary Secondary School. The modular building was original purchased in 1965 was an estimated \$18,505, which was fully amortized by the time of the sale. The structure was sold for \$5,000, of which \$3,750 (75%) was allocated to Restricted Capital and \$1,250 (25%) was allocated to Local Capital in accordance with the Ministry of Education regulation requiring a 75%/25% split when a property was originally purchased using funding provided by the Ministry of Education.

The carrying value of the modular building at the time of the sale was \$18,505, and there was \$18,505 in accumulated amortization, which were deducted from tangible capital assets and amortization, respectively.

### NOTE 13 EMPLOYEE PENSION PLANS

The School District and its employees contribute to the Teachers' Pension Plan and Municipal Pension Plan (jointly trusteed pension plans). The boards of trustees for these plans, representing plan members and employers, are responsible for administering the pension plans, including investing assets and administering benefits. The plans are multi-employer defined benefit pension plans. Basic pension benefits are based on a formula. As at December 31, 2020, the Teachers' Pension Plan has about 49,000 active members from school districts and approximately 40,000 retired members. As of December 31, 2020, the Municipal Pension Plan has about 220,000 active contributors, of which approximately 28,000 from school districts.

Every three years, an actuarial valuation is performed to assess the financial position of the plans and adequacy of plan funding. The actuary determines an appropriate combined employer and member contribution rate to fund the plans. The actuary's calculated contribution rate is based on the entryage normal cost method, which produces the long-term rate of member and employer contributions sufficient to provide benefits for average future entrants to the plans. This rate may be adjusted for the amortization of any actuarial funding surplus and will be adjusted for the amortization of any unfunded actuarial liability.



### NOTE 13 EMPLOYEE PENSION PLANS (Continued)

The most recent actuarial valuation of the Teachers' Pension Plan as at December 31, 2017, indicated a \$1,656 million surplus for basic pension benefits on a going concern basis.

The most recent actuarial valuation for the Municipal Pension Plan as at December 31, 2018, indicated a \$2,866 million funding surplus for basic pension benefits on a going concern basis.

The next valuation for the Teachers' Pension Plan will be as at December 31, 2020, with results available in the last quarter of 2021. The next valuation for the Municipal Pension Plan will be as at December 31, 2021, with results available in 2022.

Employers participating in the plans record their pension expense as the amount of employer contributions made during the fiscal year (defined contribution pension plan accounting). This is because the plans record accrued liabilities and accrued assets for each plan in aggregate, resulting in no consistent and reliable basis for allocating the obligation, assets and cost to individual employers participating in the plans.

### NOTE 14 INTERFUND TRANSFERS

Interfund transfers between the operating, special purpose and capital funds for the year ended June 30, 2021, were as follows:

- Tangible capital assets purchased from operating funds \$1,115,874 (2020 \$750,911)
- Tangible capital assets purchased from special purpose funds \$679,276 (2020 \$201,586)

### NOTE 15 RELATED PARTY TRANSACTIONS

The School District is related through common ownership to all Province of British Columbia ministries, agencies, school districts, health authorities, colleges, universities, and crown corporations. Transactions with these entities, unless disclosed separately, are considered to be in the normal course of operations and are recorded at the exchange amount.

### NOTE 16 CONTRACTUAL OBLIGATIONS

The School District has entered into a number of multiple-year contracts for office equipment, computer equipment, software and vehicles. These contractual obligations will become liabilities in the future when the terms of the contracts are met. Disclosure relates to the unperformed portion of the contracts.

	2022	2023	2024
Computer Equipment	\$ 210,000	\$ 210,000	\$ 210,000
Other	65,000	50,000	40,000



### NOTE 17 CONTINGENT LIABILITIES

The School District is involved in certain legal actions. Some of these legal actions are managed and covered by the British Columbia Schools Protection Program. The outcome of these matters cannot be determined at this time. In the event that any claims are successful, it is management's opinion that the settlements of such claims would not have a material effect on the financial position of the Schools District. The resulting loss on the School District, if any, will be recorded in the period in which it is determinable.

Legal liabilities may exist for the removal or disposal of asbestos in schools that will undergo major renovations or demolition. The fair value of the liability for asbestos removal or disposal will be recognized in the period in which it is incurred if a reasonable estimate of fair value can be made. As at June 30, 2021 the liability is not reasonably determinable.

### NOTE 18 BUDGET FIGURES

Budget figures included in the financial statements are the School District's amended annual budget adopted by the Board of Education on February 16, 2021, whereas the original budget was approved by the Board on April 28, 2020.

Significant changes between the original and amended budget are as follows:

	Or	iginal Budget	Am	ended Budget	Change
Revenue	_				
Provincial Grants MOE	\$	62,596,447	\$	66,336,939	\$ 3,740,492
Tuition		1,391,000		689,700	(701,300)
Other		3,680,489		3,225,580	(454,909)
Amortization Deferred Cap. Revs.		2,733,453		2,725,489	(7,964)
	\$	70,401,389	\$	72,977,708	\$ 2,576,319
Expenses					
Instruction	\$	53,182,034	\$	53,916,357	\$ 734,323
District Administration		3,523,616		3,411,689	(111,927)
Operations and Maintenance		10,903,174		12,684,945	1,781,771
Transportation and Housing		2,792,565		2,880,313	87,748
	\$	70,401,389	\$	72,893,304	\$ 2,491,915
Budgeted Surplus (Deficit)	\$		\$	84,404	\$ 84,404



### NOTE 19 EXPENSE BY OBJECT

The following are total expenses from operating, special and capital funds:

	 2021	2020
Salaries and benefits	\$ 58,335,436	\$ 56,137,861
Services and supplies	9,555,521	10,331,406
Amortization of tangible capital assets	3,545,361	3,490,757
	\$ 71,436,318	\$ 69,960,024

### NOTE 20 INTERNALLY RESTRICTED SURPLUS – OPERATING FUND

		2021		2020
Internally restricted (appropriated) by Board for:	142		083	
Schools and other programs	\$	321,057	\$	491,905
Community Grants Unspent		57,719		27,000
International program		76,000		76,000
Contractual Pro-D		195,382		163,854
Baragar Systems		=		79,543
Subtotal internally restricted		650,158		838,302
District reserve		500,000		500,000
Unrestricted operating surplus		158,545		194,860
Total available for future operations	\$	1,308,703	\$	1,533,162

### NOTE 21 ECONOMIC DEPENDENCE

The operations of the School District are dependent on continued funding from the Ministry of Education and various governmental agencies to carry out its programs. These financial statements have been prepared on a going concern basis.

### NOTE 22 RISK MANAGEMENT

The School District has exposure to the following risks from its use of financial instruments: credit risk, market risk and liquidity risk.

The Board ensures that the School District has identified its risks and ensures that management monitors and controls them.

### a) Credit risk:

Credit risk is the risk of financial loss to an institution if a customer or counterparty to a financial instrument fails to meet its contractual obligations. Such risks arise principally from certain financial assets held consisting of cash, amounts receivable and investments.



### NOTE 22 RISK MANAGEMENT (continued)

The School District is exposed to credit risk in the event of non-performance by a debtor. This risk is mitigated as most amounts receivable are due from the Province and are collectible.

It is management's opinion that the School District is not exposed to significant credit risk associated with its cash deposits and investments as they are placed in recognized British Columbia institutions and the School District invests solely in term deposits and mutual funds.

### b) Market risk:

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk is comprised of currency risk and interest rate risk.

Currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in the foreign exchange rates. It is management's opinion that the School District is not exposed to significant currency risk, as amounts held and purchases made in foreign currency are insignificant.

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in the market interest rates. The School District is exposed to interest rate risk through its investments. It is management's opinion that the School District is not exposed to significant interest rate risk as they invest solely in term deposits that have a maturity date of no more than 3 years, and mutual funds.

### c) Liquidity risk:

Liquidity risk is the risk that the School District will not be able to meet its financial obligations as they become due.

The School District manages liquidity risk by continually monitoring actual and forecasted cash flows from operations and anticipated investing activities to ensure, as far as possible, that it will always have sufficient liquidity to meet its liabilities when due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the School District's reputation.

Risk Management and insurance services for all School Districts in British Columbia are provided by the Risk Management Branch of the Ministry of Finance.

### NOTE 23 COMPARATIVE FIGURES

Certain of the prior year's figures have been reclassified to conform to the current year's financial statement presentation. There was no impact on net surplus or deficit in the prior year.



Schedule of Changes in Accumulated Surplus (Deficit) by Fund Year Ended June 30, 2021

	Uperating Fund	Special Purpose Fund	Capital Fund	2021 Actual	2020 Actual
	S	s	s	s	S
Accumulated Surplus (Deficit), beginning of year	1,533,162		23,619,047	25,152,209	25,232,697
Changes for the year Surplus (Deficit) for the year Interfund Transfers	891,415	679,276	(692,273)	878,418	(80,488)
Tangible Capital Assets Purchased	(1,115,874)	(679,276)	1,795,150	•	
Net Changes for the year	(224,459)		1,102,877	878,418	(80,488)
Accumulated Surplus (Deficit), end of year - Statement 2	1,308,703		24,721,924	26,030,627	25,152,209

Schedule of Operating Operations Year Ended June 30, 2021

	2021	2021	2020
	Budget	Actual	Actual
	\$	\$	\$
Revenues			
Provincial Grants	2/2/2010 0703/07	400000000000000000000000000000000000000	12/10/00/2012 12:20:20
Ministry of Education	56,931,920	57,285,139	54,882,309
Other	454,224	447,483	486,291
Tuition	689,700	685,219	1,567,940
Other Revenue	508,356	667,403	602,201
Rentals and Leases	116,000	71,315	69,200
Investment Income	30,000	27,620	74,951
Total Revenue	58,730,200	59,184,179	57,682,892
Expenses			
Instruction	43,882,909	44,382,455	43,894,545
District Administration	3,304,119	3,198,916	3,082,219
Operations and Maintenance	8,144,328	8,043,282	7,814,457
Transportation and Housing	2,741,154	2,668,111	2,454,991
Total Expense	58,072,510	58,292,764	57,246,212
Operating Surplus (Deficit) for the year	657,690	891,415	436,680
Net Transfers (to) from other funds			
Tangible Capital Assets Purchased	(657,690)	(1,115,874)	(750,911)
Total Net Transfers	(657,690)	(1,115,874)	(750,911
Total Operating Surplus (Deficit), for the year	-	(224,459)	(314,231)
Operating Surplus (Deficit), beginning of year		1,533,162	1,847,393
Operating Surplus (Deficit), end of year	=	1,308,703	1,533,162
Operating Surplus (Deficit), end of year			
Internally Restricted		1,150,158	1,338,302
Unrestricted		158,545	194,860
Total Operating Surplus (Deficit), end of year		1,308,703	1,533,162



Schedule of Operating Revenue by Source Year Ended June 30, 2021

	2021	2021	2020
	Budget	Actual	Actual
	\$	S	\$
Provincial Grants - Ministry of Education	500000000000000000000000000000000000000		220000000000000000000000000000000000000
Operating Grant, Ministry of Education	54,689,259	55,142,127	52,845,060
ISC/LEA Recovery	(131,651)	(104,295)	(96,555
Other Ministry of Education Grants			
Pay Equity	300,996	300,996	300,996
Funding for Graduated Adults	18,000	29,245	27,147
Student Transportation Fund	419,602	419,602	419,602
Carbon Tax Grant			100,923
Employer Health Tax Grant			391,971
Support Staff Wage Increase Funding			273,150
Teachers' Labour Settlement Funding	1,338,788	1,338,788	552,773
Early Career Mentorship Funding	105,000	105,000	-
FSA Scorer Grant	8,187	8,187	8,187
NGN Self-Provisioned Sites	43,200	43,200	52,766
Miscellaneous	2,289	2,289	6,289
Operating Grant, Ministry of Education (Additional Unique Needs)	138,250	-	_
Total Provincial Grants - Ministry of Education	56,931,920	57,285,139	54,882,309
Provincial Grants - Other	454,224	447,483	486,291
Tuition			
International and Out of Province Students	659,700	638,519	1,512,940
Distance Education/Correspondence Course Fees	30,000	46,700	55,000
Total Tuition	689,700	685,219	1,567,940
Other Revenues			
Other School District/Education Authorities	283,487	441,763	291,228
Funding from First Nations	131,651	104,295	96,555
Miscellaneous		10.000	100000000000000000000000000000000000000
Private School Bussing	67,348	72,246	60,588
Cultural Grants	11,370	14,870	10,370
Sales	14,500	15,643	
GIE Program Fees		9,217	97,588
Miscellaneous		9,369	45,872
Total Other Revenue	508,356	667,403	602,201
Rentals and Leases	116,000	71,315	69,200
Investment Income	30,000	27,620	74,951
Total Operating Revenue	58,730,200	59,184,179	57,682,892



School District No. 8 (Kootenay Lake) Schedule of Operating Expense by Object Year Ended June 30, 2021

	2021 Budget	2021 Actual	2020 Actual
	\$	S	\$
Salaries			
Teachers	21,518,373	21,718,300	20,916,539
Principals and Vice Principals	4,225,882	4,372,278	3,903,818
Educational Assistants	3,611,337	3,730,209	4,089,854
Support Staff	6,998,126	6,909,694	6,934,504
Other Professionals	2,182,929	2,054,804	1,890,859
Substitutes	2,095,108	1,932,800	1,848,845
Total Salaries	40,631,755	40,718,085	39,584,419
Employee Benefits	10,276,802	10,084,414	9,988,631
Total Salaries and Benefits	50,908,557	50,802,499	49,573,050
Services and Supplies			
Services	1,409,010	1,389,505	1,519,389
Student Transportation	269,800	189,010	410,883
Professional Development and Travel	884,425	843,931	1,009,179
Rentals and Leases	41,400	43,442	53,494
Dues and Fees	78,944	97,838	74,885
Insurance	163,000	148,876	154,254
Supplies	2,898,374	3,250,854	2,916,607
Utilities	1,419,000	1,526,809	1,534,471
Total Services and Supplies	7,163,953	7,490,265	7,673,162
Total Operating Expense	58,072,510	58,292,764	57,246,212



Operating Expense by Function, Program and Object

Year Ended June 30, 2021

		Dringingle and	Educational	Cumanout	Other		
	Teachers	Vice Principals	Assistants	Staff	Orner Professionals	Substitutes	Total
	Salaries	Salaries	Salaries	Salaries	Salaries	Salaries	Salaries
	s	S	S	s	S	s	s
1 Instruction							
1.02 Regular Instruction	18,181,070	28,609				1,480,857	19,690,536
1.03 Career Programs	12,289						12,289
1.07 Library Services	233,163			107,324		179	340,666
1.08 Counselling	453,470						453,470
1.10 Special Education	2,101,544	16,891	3,519,000	75,614	163,496	158,623	6,035,168
1.30 English Language Learning	37,350						37,350
1.31 Indigenous Education	569,312	22,932	207,544			2,856	802,644
1.41 School Administration		3,926,227		1,123,848		27,341	5,077,416
1.62 International and Out of Province Students	103,183	141,017	3,665	116,664			364,529
1.64 Other							
Total Function 1	21,691,381	4,135,676	3,730,209	1,423,450	163,496	1,669,856	32,814,068
4 District Administration							
4.11 Educational Administration	26,919	236,602			378,564		642,085
4.40 School District Governance					165,475		165,475
4.41 Business Administration				350,741	760,166	192	1,111,099
Total Function 4	26,919	236,602	•	350,741	1,304,205	192	1,918,659
5 Operations and Maintenance 5 Operations and Maintenance Administration				27.419	402 455	3 034	522 008
5 50 Maintenance Operations				3 430 855	661,571	150,52	2 582 418
5.53 Maintenance of Grounds				100 350		6 500	2,262,410
5.56 Utilities				177,537		2000	100,502
Total Function 5	•		•	3,657,633	492,455	161,099	4,311,187
7 Transportation and Housing 7.41 Transportation and Housing Administration				44.957	94,648		139.605
7.70 Student Transportation				1,432,913		101,653	1,534,566
Total Function 7	•	•	•	1,477,870	94,648	101,653	1,674,171
9 Debt Services							
Total Function 9		•	•	•	•		
Total Functions 1 - 9	21,718,300	4,372,278	3,730,209	6,909,694	2,054,804	1,932,800	40,718,085



Operating Expense by Function, Program and Object Year Ended June 30, 2021

	Total	Employee	Total Salaries	Services and	2021	2021	2020
	Salaries	Benefits	and Benefits	Supplies	Actual	Budget	Actual
	S	s	s	s	s	S	s
1 Instruction							
1.02 Regular Instruction	19,690,536	4,827,317	24,517,853	2,309,343	26,827,196	26,681,607	26,856,270
1.03 Career Programs	12,289	2,771	15,060	5,884	20,944		23,247
1.07 Library Services	340,666	83,986	424,652	63,264	487,916	475,225	334,968
1.08 Counselling	453,470	106,151	559,621	994	560,615	313,713	307,316
1.10 Special Education	6,035,168	1,703,760	7,738,928	242,819	7,981,747	7,860,281	8,220,200
1.30 English Language Learning	37,350	8,859	46,209		46,209	48,667	13,482
1.31 Indigenous Education	802,644	240,490	1,043,134	198,277	1,241,411	1,395,999	1,270,200
1.41 School Administration	5,077,416	1,142,696	6,220,112	668,76	6,318,011	6,083,177	5,489,443
1.62 International and Out of Province Students	364,529	76,055	440,584	422,066	862,650	962,334	1,329,683
1.64 Other			•	35,756	35,756	61,906	49,736
Total Function 1	32,814,068	8,192,085	41,006,153	3,376,302	44,382,455	43,882,909	43,894,545
4 District Administration							
4.11 Educational Administration	642,085	126,886	768.971	240,897	1,009,868	1.245.821	1.061.727
4.40 School District Governance	165,475	9,625	175,100	58,583	233,683	267,138	259,456
4.41 Business Administration	1,111,099	250,202	1,361,301	594,064	1,955,365	1,791,160	1,761,036
Total Function 4	1,918,659	386,713	2,305,372	893,544	3,198,916	3,304,119	3,082,219
5 Operations and Maintenance							
5.41 Operations and Maintenance Administration	522,908	109,109	632,017	301,522	933,539	866,345	738,459
5.50 Maintenance Operations	3,582,418	895,635	4,478,053	681,288	5,159,341	5,440,922	5,091,980
5.52 Maintenance of Grounds	205,861	48,915	254,776	85,447	340,223	372,061	350,647
5.56 Utilities	•		,	1,610,179	1,610,179	1,465,000	1,633,371
Total Function 5	4,311,187	1,053,659	5,364,846	2,678,436	8,043,282	8,144,328	7,814,457
7 Transportation and Housing 741 Transportation and Housing Administration	130,605	33 774	173 330	727 00	106.066	213 070	180 523
7.70 Student Transportation	1,534,566	418,233	1,952,799	519,246	2,472,045	2,527,184	2.265.458
Total Function 7	1,674,171	451,957	2,126,128	541,983	2,668,111	2,741,154	2,454,991
9 Debt Services							
Total Function 9		1	1	•			
Total Functions 1 - 9	40,718,085	10,084,414	50,802,499	7,490,265	58,292,764	58,072,510	57,246,212

Schedule of Special Purpose Operations Year Ended June 30, 2021

	2021	2021	2020
	Budget \$	Actual S	Actual \$
Revenues		3	J.
Provincial Grants			
Ministry of Education	9,405,019	9,170,391	7,390,124
Other Revenue	2,085,000	1,062,706	2,006,473
Investment Income	12,000	44,372	28,044
Total Revenue	11,502,019	10,277,469	9,424,641
Expenses			
Instruction	10,033,448	8,855,254	9,022,237
District Administration	107,570	7,988	-
Operations and Maintenance	995,256	633,276	200,818
Transportation and Housing	139,159	101,675	-
Total Expense	11,275,433	9,598,193	9,223,055
Special Purpose Surplus (Deficit) for the year	226,586	679,276	201,586
Net Transfers (to) from other funds			
Tangible Capital Assets Purchased	(226,586)	(679,276)	(201,586)
Total Net Transfers	(226,586)	(679,276)	(201,586)
Total Special Purpose Surplus (Deficit) for the year	-	-	-
Special Purpose Surplus (Deficit), beginning of year			
Special Purpose Surplus (Deficit), end of year	_	-	-



Changes in Special Purpose Funds and Expense by Object Year Ended June 30, 2021

Deferred Revenue, beginning of year

Add: Restricted Grants
Provincial Grants - Ministry of Education

Investment Income

Less: Allocated to Revenue Deferred Revenue, end of year

Revenues

Provincial Grants - Ministry of Education

Investment Income Other Revenue

Expenses Salaries

Teachers

Educational Assistants Support Staff Substitutes

Employee Benefits Services and Supplies

Net Revenue (Expense) before Interfund Transfers

Interfund Transfers Tangible Capital Assets Purchased

Net Revenue (Expense)

Learning Improvement Fund		Scholarships and Bursaries	School Generated Funds	Strong	Ready, Set, Learn	OLEP	Classroom Enhancement CommunityLINK Fund - Overhead	Classroom Enhancement Fund - Overhead
· ·		<b>S</b> 698,739	1,360,962	S 44,572	101,016	S 19,322	S 17,478	s
200,282		18,331	1,053,287	160,000	49,000	84,115	631,599	207,086
200,282		29,324	1,086,666	160,000	49,000	84,115	631,599	207,086
		002'689	1,401,460	49,494	114,194	50,627	25,696	
200,282		27,370	1,012,789	155,078	35,822	52,810	623,381	207,086
200,282		38,363	1,046,168	155,078	35,822	52,810	623,381	207,086
149,464						20,350	60,157	161,402
149,464 50,818			Ē	·		20,350	303,680	161,402
200,282		38,363	1,046,168	155,078	35,822	22,690	224,011	1,318
		•			x	,	•	
h	I							



Schedule 3A (Unaudited)

Changes in Special Purpose Funds and Expense by Object Year Ended June 30, 2021

Deferred Revenue, beginning of year

Add: Restricted Grants
Provincial Grants - Ministry of Education Other Investment Income

Less: Allocated to Revenue Deferred Revenue, end of year

Revenues

Provincial Grants - Ministry of Education

Investment Income Other Revenue

Expenses

Salaries

Teachers

Educational Assistants Support Staff Substitutes

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Employee Benefits Services and Supplies

Net Revenue (Expense) before Interfund Transfers

Interfund Transfers Tangible Capital Assets Purchased

Net Revenue (Expense)

TOTAL	s	2,336,334	9,230,737	44,372	10,385,811	2,444,676	9,170,391	44,372	10,277,469	5,165,004	457,069	344,919	80,211	6,047,203	1,485,734	2,065,256	9,598,193	679,276	(679,276)	(679,276)
Donations	s	20,704	39,084		39,084	37,241		145,24	22,547				1,293	1,293	207	21,047	22,547			į
Federal Safe Return to Class Fund	S		1,856,158		1,856,158		1,856,158		1,856,158	944,352	43,732	2,322	23,039	1,013,445	231,619	203,940	1,449,004	407,154	(407,154)	(407,154)
Safe Return to School Grant	S		437,667		437,667	1	437,667		437,667			181,195		181,195	57,043	199,429	437,667	·		
Changing Results for Young Children	S	086*65	25,000		25,000	29,680	25,300		25,300							300	300	25,000	(25,000)	(25,000)
Mental Health in Schools	s	13,028	55,000		52,683	15,345	52,683		52,683					•		52,683	52,683			í
First Nation Student Transportation	S	533	32,647		32,647	1,239	31,941		31,941							31,941	31,941	i		1
Classroom Enhancement Fund - Remedies	s		65,231		65,231		65,231		65,231				55,879	55,879	9,352		65,231			
Classroom Enhancement Fund - Staffing	S		5,147,364		5,147,364		5,147,364		5,147,364	4,160,495				4,160,495	698'986		5,147,364			•



## School District No. 8 (Kootenay Lake) Schedule of Capital Operations

Year Ended June 30, 2021

		202	1 Actual		
	2021	Invested in Tangible	Local	Fund	2020
	Budget	Capital Assets	Capital	Balance	Actual
	\$	S	\$	s	\$
Revenues					
Investment Income	20,000		22,614	22,614	38,550
Gain (Loss) on Disposal of Tangible Capital Assets		104,955		104,955	
Amortization of Deferred Capital Revenue	2,725,489	2,725,519		2,725,519	2,733,453
Total Revenue	2,745,489	2,830,474	22,614	2,853,088	2,772,003
Expenses					
Amortization of Tangible Capital Assets					
Operations and Maintenance	3,545,361	3,545,361		3,545,361	3,490,757
Total Expense	3,545,361	3,545,361	-	3,545,361	3,490,757
Capital Surplus (Deficit) for the year	(799,872)	(714,887)	22,614	(692,273)	(718,754)
Net Transfers (to) from other funds					
Tangible Capital Assets Purchased	884,276	1,795,150		1,795,150	952,497
Total Net Transfers	884,276	1,795,150	-	1,795,150	952,497
Other Adjustments to Fund Balances					
District Portion of Proceeds on Disposal		(272,293)	272,293	-	
Tangible Capital Assets Purchased from Local Capital		1,286,598	(1,286,598)	-	
Total Other Adjustments to Fund Balances		1,014,305	(1,014,305)		
Total Capital Surplus (Deficit) for the year	84,404	2,094,568	(991,691)	1,102,877	233,743
Capital Surplus (Deficit), beginning of year		22,625,484	993,563	23,619,047	23,385,304
Capital Surplus (Deficit), end of year		24,720,052	1,872	24,721,924	23,619,047



			Furniture and		Computer	Computer	
	Sites	Buildings	Equipment	Vehicles	Software	Hardware	Total
	s	s	S	s	s	s	s
Cost, beginning of year	9,039,595	133,150,700	1,143,478	4,855,560	•	1,073,606	149,262,939
Changes for the Year							
Increase:							
Purchases from:							
Deferred Capital Revenue - Bylaw		2,495,882	84,642	140,530			2.721.054
Deferred Capital Revenue - Other		266,065					266,065
Operating Fund		018,869	45,113	99,792		272,159	1,115,874
Special Purpose Funds		430,683				248,593	679,276
Local Capital		1,241,995	44,603				1,286,598
	10	5,133,435	174,358	240,322	•	520,752	6.068.867
Decrease:							
Disposed of	880'69	523,729					592,817
Deemed Disposals			113,104	582,807		19,686	715,597
	880'69	523,729	113,104	582,807		19,686	1,308,414
Cost, end of year	8,970,507	137,760,406	1,204,732	4,513,075	,	1,574,672	154,023,392
Work in Progress, end of year							,
Cost and Work in Progress, end of year	8,970,507	137,760,406	1,204,732	4,513,075		1,574,672	154,023,392
Accumulated Amortization, beginning of year		75,314,621	364,325	2,281,892		172,323	78,133,161
Changes for the Year							
increase: Amortization for the Year Decrease:		2,730,737	114,349	485,556		214,719	3,545,361
Disposed of		321,054					321,054
Deemed Disposals			113,104	582,807		19,686	715,597
		321,054	113,104	582,807		19,686	1,036,651
Accumulated Amortization, end of year		77,724,304	365,570	2,184,641	*	367.356	80.641.871

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73,381,521

1,207,316

2,328,434

839,162

60,036,102

8,970,507

## School District No. 8 (Kootenay Lake) Deferred Capital Revenue Year Ended June 30, 2021

	Bylaw Capital	Other Provincial	Other Capital	Total Capital
	\$	S	S	S
Deferred Capital Revenue, beginning of year	47,362,755	870,572	270,966	48,504,293
Changes for the Year Increase:				
Transferred from Deferred Revenue - Capital Additions	2,721,054	266,065		2,987,119
	2,721,054	266,065		2,987,119
Decrease:				
Amortization of Deferred Capital Revenue	2,651,454	64,721	9,344	2,725,519
Revenue Recognized on Disposal of Buildings	104,425			104,425
	2,755,879	64,721	9,344	2,829,944
Net Changes for the Year	(34,825)	201,344	(9,344)	157,175
Deferred Capital Revenue, end of year	47,327,930	1,071,916	261,622	48,661,468
Work in Progress, beginning of year				
Changes for the Year				
Net Changes for the Year	-	-	-	
Work in Progress, end of year				-
Total Deferred Capital Revenue, end of year	47,327,930	1,071,916	261,622	48,661,468



Changes in Unspent Deferred Capital Revenue Year Ended June 30, 2021

	Bylaw Canital	MEd Restricted	Other Provincial	Land	Other	F
	S	s	S	S	S	S
Balance, beginning of year		481,500	į			481,500
Changes for the Year						
Increase:						
Provincial Grants - Ministry of Education	2,721,054					2,721.054
Provincial Grants - Other			266,065			266,065
MEd Restricted Portion of Proceeds on Disposal		816,879				816,879
	2,721,054	816,879	266.065		1	3 803 008
Decrease:						orriconto.
Transferred to DCR - Capital Additions	2,721,054		266,065			2.987.119
	2,721,054	•	266,065	•	•	2,987,119
Net Changes for the Year		016 070				
		6/0,0/0		•	•	816,879
Balance, end of year		1,298,379				1.298.379



"remuneration" (a) includes any form of salary, wages, bonuses, gratuities, taxable benefits, payment into trust or any form of income deferral paid by the corporation to the employee or on behalf of the employee during the fiscal year being reported upon, whether or not such remuneration is reported under the Income Tax Act (Canada), and (b) does not include anything payable under a severance agreement.

	2020-2021	2020-2021	
Employee Name	Remuneration	Expenses	Comments
	\$	\$	
Elected Officials			
Beebe, Cody	17,935.80	496.00	
Chew, Susan	17,935.80	391.23	
Coons, Rebecca	17,935.80	608.68	
Gribbin, Allan E.	17,935.80	300.00	
Lang, Dawn	17,935.80	1,270.93	
Maslechko, William	17,935.80	-	
Nazaroff, Sharon	19,087.04	1,018.61	
Trenaman, Lenora	20,837.52	1,914.80	
Walsh, Sheri	17,935.80	620.48	
Total Elected Officials	165,475.16	6,620.73	
Detailed Employees > 75,000			
Adams, Darryl	117,519.25	313.69	
Adams, Jennifer	108,160.03	312.28	
Allard, Alaina	86,679.63	-	
Anast, Jesse	100,500.74	-	
Anast, Kelly Anne	91,847.09	_	
Arabia, Jacqueline M.	91,875.62	-	
Auringer, Cole	90,242.77	-	
Backus, Lisa	92,098.18	_	
Banman, Jeff	91,843.56	650.00	
Beddoes, Mary Joanne	133,970.50		Includes in-District mileage expenses.
Berk, Casey	91,843.59	31.53	J ,
Berk, Lisa	89,238.97	-	
Betker, Amanda	86,033.25	-	
Bieri, Marc	76,630.26	-	
Blick, Matt	98,250.64	-	
Bonikowsky, Jodi	98,250.62	-	
Bonikowsky, Mark	101,360.13	-	
Boscariol, Sandra	86,900.43	-	
Boyes, Christine	100,431.12	-	
Bysouth, Darci	91,843.27	-	
Campbell, Glen	106,068.16	3 072 90	Includes in-District mileage expenses.
Carriere, Laury	133,970.50	273.70	
Chernenkoff, Janis	91,813.71	222.66	
Chirico, Les	91,843.56	222.00	
Christenson, Tanya	100,624.92	490.70	
		490.70	
Christie, Susan	91,843.56		
Coleman, Katherine	88,117.40	21.47	
Comrie, Katie	96,936.35		
Cornwallis-Bate, Janene M.	133,970.50	1,480.38	
Cote, Linda	82,270.67	-	





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Employee Name	2020-2021 Remuneration	2020-2021 Expenses	Comments
	\$	\$	
Currie, Claire	80,973.48	-	
Dando, David	87,236.55	-	
Danforth, Dawn	89,911.07	-	
Davina, Hans	100,500.76	-	
Davina, Stephanie	103,644.47	104.57	
De Sousa, Jen	99,964.75	-	
DeBiasio, Carla	94,953.96	104.95	
DeBoon, Jessica	79,289.03	-	
DeBoon, Matthew	80,550.80	-	
Derow, Sandra	83,572.41	-	
DeVito, Miranda	81,766.91	-	
Devji, Sofeya	100,179.25	4,240.16	Includes in-District mileage expenses.
Dexter, Jaclyn	100,510.08	-	
Dimopoulos, Shannon	80,706.10	-	
Doeleman, Lorraine	91,851.70	-	
Douglas, Leanne	100,567.58	-	
Douma, Brooke	91,568.80	-	
Doyle, Monica	130,095.78	202.39	
Draper, Lara	91,843.56	_	
Dunham, Clayton	81,293.00	10.78	
Eaton, Benjamin	164,375.71		Includes transportation expenses and membership fees.
Eaton, Meredith	78,964.83	-	
Edwards, Kathleen	77,285.30	-	
Einer, lan	100,500.74	_	
Ellard, Debra	81,323.48	_	
Ellert, Kelly	91,843.59	-	
Ewashen, Brian	100,529.11	_	
Falck, Annette	100,500.74	-	
Farynowski, Linda	98,250.62	199.52	
Feragotti, Melissa	91,843.59	-	
Ferguson, Nancy	80,005.47	-	
Ferguson, William P.	91,843.56	-	
Fiess, Daniela	86,752.21	-	
Finucan, Stephen	93,465.61	-	
Fischer, Michael	102,729.00	688.56	
Fisher, Jason	100,506.76	28.91	
Flett, Chelsea	83,393.50	146.08	
Francis, Jon	140,569.12	211.76	
Fredrickson, Signy	83,840.23	-	
Frioud, Stephanie	77,528.66	_	
Gamache, Amber	78,621.27	3 001 18	Includes in-District mileage expenses.
Goggins, Sarah	87,649.54	3,334.40	
Hamm, Brian	123,301.06	5 154 02	Includes transportation and in-District mileage expenses.
Hammerich, Kim	91,843.57	3,134.32	metades transportation and in-District initeage expenses.
Hammerich, Ryan	91,843.56	_	
•		-	
Hargreaves, Barbara	80,973.50	-	



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	2020-2021	2020-2021	
Employee Name	Remuneration	Expenses	Comments
	\$	\$	
Harper, Lynette	123,524.36	-	
Haslam-Maki, Judine	94,955.26	-	
Hatt, Kari-Lynn	76,350.37	37.83	
Hawkins, Karin	98,250.62	28.84	
Hawton, Todd	93,619.07	21.68	
Higginbottom, Gail	141,674.61	3,796.24	Includes transportation expenses and membership fees.
Hinke, Arnold	100,500.74	-	
Hodgson, Margaret	76,770.49	-	
Holitzki, Deanna	165,524.12	3,684.24	Includes transportation expenses and membership fees.
Holland, Jillian	91,856.26	274.42	
Howald, Nicholas	120,073.08	7,729.11	Includes transportation expenses and membership fees.
Hurley, Michael	141,140.56	-	
Inkpen, Sharon	84,403.98	-	
lus, Alix	92,014.51	-	
Jackson, Karie	91,850.03	-	
Johnson, Lianne	80,786.40	3,576.56	Includes in-District mileage expenses and membership fees.
Johnson, Tamara	100,041.86	110.24	
Jones, Kimberly	80,382.30	1,019.07	
Jones, Lori	91,843.56	-	
Jordan, Victoria	75,537.71	-	
Julien, Caroline	82,655.93	5,408,36	Includes in-District mileage expenses.
Kalabis, Alexander	137,558.52	,	Includes in-District mileage expenses.
Kaspar, Karin	96,412.26	-	
Keenan, Teresa	100,531.78	-	
Kepke, Allison	93,621.36	-	
Kidd, Jennifer	100,500.76	-	
King, Jessica	80,704.91	125.00	
Kinrade, Robyn	79,515.83	6.464.99	Includes in-District mileage expenses.
Klan, Mark	91,843.60	-	
Klassen, Danielle	81,948.64	4.57	
Knapik, Kathleen	103,610.27	2,952.47	Includes transportation and in-District mileage expenses.
Konken, Jordon	123,812.51	39.09	
Koorbatoff, Erin	78,991.39	-	
Kooznetsoff, Jennifer	125,553.17	404.50	
Kosheiff, Lindsay	85,668.29	-	
Krause, Alfred	90,362.05	135.98	
Kroker, Kari	100,500.76	-	
Kunzelman, Doug	91,843.24	-	
Lavallee, Stephanie	91,844.42	-	
Lawrence, Ailis	102,627.61	2.766.70	Includes in-District mileage expenses.
Leathwood, Maureen	91,844.00	-,: -	
LeClaire, Lisa	81,395.67	-	
Leeming, Daniel	88,448.88	20.10	
Leeming, Nicole	78,932.46	-	
Lehnert, Julia	91,846.08	252.00	
	·	232.00	
Liddell, Simon	100,500.76	-	





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	2020-2021	2020-2021	
Employee Name	Remuneration	Expenses	Comments
	\$	\$	
Locke, Catherine	91,843.56	-	
Luck, Paul	137,560.91	160.97	
Lynch, Krista	91,751.86	-	
MacDonald, Kerri Lynn	91,843.97	-	
MacDonald, Sherry	79,846.16	-	
Machado, Karl	100,500.74	-	
Machado, Wanda	78,802.28	-	
MacKay, Lindsay	126,797.65	44.36	
MacLean, Bruce	136,406.71	1,783.80	Includes transportation expenses.
MacMillan, Jennifer	100,500.74	-	
Makeiv, Cheryl-Ann	100,531.78	-	
Malloff, Tamara	142,256.73	2,603.74	Includes transportation expenses and membership fees.
Maloff-Farynuk, Shellie	140,569.12	215.76	
Marechal, Sean	91,843.56	949.60	
Marken, Therese	91,843.56	-	
Marrandino, Melissa	91,349.73	13.65	
Marsh, Darren	91,115.59	-	
Marshall, Graeme	100,013.72	1,599.25	
Martin, Tamara Lynn	100,500.74	-	
Marzke, Trevor	85,392.84	-	
Maslechko, Wendy Lynn	91,842.69	_	
McAllister, Victoria	140,278.92	855.05	
McComb, Jeremy	100,500.76	38.94	
McCool, Helen	83,465.44	30.34	
McCowan, Daniel		-	
·	78,533.50	_	
McGregor, Sherry Lynn McIntyre, Tiernan	98,250.64 91,843.57	-	
McLellan, Michael		0.664.64	Includes transportation expenses and membership fees.
	164,084.20	9,004.04	includes transportation expenses and membership Jees.
McRann, Justin	92,272.21	-	
McTague, Angela	100,500.76	-	
Middleditch, S. Jake	82,032.17	- 4.57	
Mieske, Christopher	88,573.37	4.57	
Mobbs, Melanie	90,035.56	657.64	Includes in District and company
Montpellier, Theresa	91,589.12	2,889.10	Includes in-District mileage expenses and membership fees.
Moreira, Jose	91,843.56	-	
Morton, Caleb	100,500.76	-	
Munby, Gregory	100,500.74	-	
Murphy, Carmen	91,843.59	-	
Mushumanski, Janet	91,575.01	-	
Mushumanski, Tim	133,970.50	1,959.67	
Muzzio, Ariel	77,944.78	540.26	
Nadler, Karen	90,556.91	4,218.46	Includes in-District mileage expenses.
Nazaroff, Patricia	77,529.07	-	
Nelson, Michael	123,815.37	189.47	
Nicholson, Hayley	93,670.25	-	
Nielsen, Edmund	92,736.78	-	





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	2020-2021	2020-2021	
Employee Name	Remuneration	Expenses	Comments
	\$	\$	
Nowoselski, Devin	91,843.56	-	
Oswald, Rielle	100,874.85	179.36	
Out, Linda	91,820.69	-	
Page, Lisa	91,844.00	-	
Palmer, Aloha	80,975.43	-	
Patience, Nancy-Jo	80,973.50	-	
Perkins, Christine	187,638.86	11,753.55	Includes transportation expenses and membership fees.
Peterson, Gary	77,372.30	20.00	
Pierson, Stephen	100,500.74	13,858.01	Includes in-District mileage expenses and membership fees.
Piro, Marcello	100,500.74	-	
Plasencia, Francisco	104,877.65	7,413.18	Includes in-District mileage expenses.
Podovelnikoff, Jessica	91,575.49	114.62	
Poohachoff, Stacey	91,844.39	-	
Pozin, Lisa Michelle	100,294.28	-	
Proctor, Staci	91,843.56	-	
Radridge, Laura	100,500.74	-	
Reid, John	80,973.48	-	
Rendek, Cheryl	80,786.80	-	
Rexin, Kathryn M.	75,742.27	145.00	
Riehl, Laurie	80,980.65	-	
Rollins, Adrian	100,564.56	_	
Ross, Naomi	142,208.67	2,522,45	Includes transportation expenses and membership fees.
Rothermel, Scott	91,559.06	,	Includes in-District mileage expenses.
Rude, Daniel	134,893.22	284.20	
Rumohr, Deanna	104,877.65		Includes in-District mileage expenses and membership fees.
Ryan, Sheila	84,172.31	-	
Sandquist, Shelley	100,503.87	_	
Savard, Marc-Alain	89,212.99	_	
Schmidt, Gary	100,500.74	_	
, , , , , , , , , , , , , , , , , , ,	200,000.7 1		Includes transportation expenses for international student
Schmidt, Jann	141,719.47	12,389.82	recruitment.
Seneshen, Susan	84,316.21	-	
Shaw, Douglas	80,193.52	-	
Shaw, Samara	84,572.32	1,422.28	Includes in-District mileage expenses and membership fees.
Sherman, Ronald	131,467.44	724.82	
Sherstobitoff, Travis	91,845.07	-	
Shukin, Betsy-Jean	91,843.60	-	
Simard, Robyn	100,500.76	-	
Simpson, Robert	137,555.68	7,574.45	Includes transportation expenses and membership fees.
			Includes transportation expenses, membership fees and
Singh, Chandra	159,584.67	4,695.88	transportation expenses for HR recruitment.
Skands, Jacqueline	91,301.00	-	
Snell, Dawn	132,037.22	1,522.09	
Solomon, Stacey	92,030.01	-	
Sookro, Larissa	80,973.48	-	
Stainer, Brian	91,843.56	-	
Stapleton, Korleen	91,575.02	-	



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	2020-2021	2020-2021	
Employee Name	Remuneration	Expenses	Comments
<u> </u>	\$	\$	
Strachan, Amy	120,352.40	78.65	
Swanson, Leslie	91,843.56	-	
Takeda, Kathleen	100,500.74	-	
Terlingen, Meleana	100,718.01	82.36	
Terpstra, Misty	123,310.18	42.18	
Thorne, Susan	91,843.56	-	
Tremblay, Lisa	100,500.74	3,996.79	Includes in-District mileage expenses and membership fees.
Vanlerberg, Martin	89,560.89	-	
Verigin, Lindsay D	100,500.74	-	
Vigna, Heather	82,969.51	-	
Vissers, Michael	78,732.28	-	
Walgren, Karen	100,500.74	-	
Walker, Tracy	100,500.76	-	
Wall, Janet	96,389.15	9,346.44	Includes transportation expenses and membership fees.
Warwick, Russell	102,424.87	1,894.49	
Wheeler, Fay	100,500.74	-	
Wheeler, James	100,531.78	-	
White, Emma	86,522.53	-	
Wick, Sarah	123,301.06	-	
Wiens, Kenneth	133,970.50	301.61	
Wierenga, Erna	80,514.10	-	
Wilkin, Arran	75,745.07	-	
Wilson, Carla	103,610.25	-	
Wiltshire, Shelley	101,473.66	-	
Wood, Nicole	92,001.82	-	
Wooldridge, Timothy	87,319.54	-	
Yasinchuk, Jeffery	100,075.80	-	
Young, Heather	83,558.47	-	
Yule, Ray	92,193.36	-	
Zarchukoff, William	77,675.89	-	
Ziefflie, Carolyn	100,501.49	141.60	
Ziprick, D'Arcy	112,548.75	-	
Zuk, Cameron	94,953.95	-	
Total Detailed Employees > 75,000	24,163,243.54	186,206.89	
Total Employees <= 75,000	23,950,016.75	69,913.24	
Grand Total	48,278,735.45	262,740.86	
	.0,2.0,700.40	202,7-10.00	
Total Employee Premium for CPP		2,563,479.35	





## APPENDIX 'C' SCHEDULE OF PAYMENTS FOR THE PROVISION OF GOODS & SERVICES FOR THE FISCAL YEAR ENDED JUNE 30, 2021

	2020-2021
	Goods &
Vendor Name	Services
vendor rume	\$
Detailed Vendors > 25,000	<b>—</b>
3P LEARNING CANADA LIMITED	29,111
A & G SUPPLY LTD.	69,649
ACCESSSMT HOLDINGS LTD.	29,795
AIRPLUS INDUSTRIAL CORP	31,959
ANDREW SHERET LTD.	48,073
ARI FINANCIAL SERVICES T46163	82,225
BARAGAR ENTERPRISES LTD.	64,785
BC SCHOOL TRUSTEES ASSOCIATION	40,772
BC TEACHERS FEDERATION	49,444
BILL'S HEAVY DUTY ENTERPRISES LTD.	72,712
BRITCO BOXX LIMITED PARTNERSHIP	122,301
BRITISH COLUMBIA TEACHER FEDERATION	118,832
CALIBER SPORT SYSTEM	207,986
CANADIAN UNION OF PUBLIC EMPLOYEES	30,723
CARRIER ENTERPRISE CANADA, L.P.	43,505
CAYENTA N. HARRIS COMPUTER CORP	97,864
CDW CANADA INC.	431,747
CITY OF NELSON	410,597
COLLEGE OF THE ROCKIES	36,032
COMPLEX TRAUMA RESOURCES INC	34,598
CORNERSTONE GENERAL CONTRACTING LTD	156,899
COVER ARCHITECTURAL COLLABORATIVE	356,382
COWAN OFFICE SUPPLIES LTD.	57,407
DELL CANADA INC	92,403
DR. HELEN PEEL	33,131
EDEN DUPONT	52,841
EDUNAO SAS	32,764
EECOL ELECTRIC CORP	38,415
FALCON ENGINEERING LTD	321,124
FOLLETT SCHOOL SOLUTIONS	45,848
FORTISBC INC.	375,218
FORTISBC-NATURAL GAS	388,126
FSEAP VANCOUVER	74,859
GARAVENTA (CANADA) LTD	44,943
GOLD KEY SALES AND LEASE LTD.	43,400
GRANT THORNTON LLP	26,513
GREEN ROOTS PLAY EQUIPMENT INC.	119,786
GUILLEVIN INTERNATIONAL CO.	46,044
HABITAT SYSTEMS INC	30,606
HARRIS & COMPANY	31,554
HELLMAN CANOES & KAYAKS	28,951
HERITAGE ROOFING	285,699
HIGHLAND CREEK CONTRACTING LTD	29,925
IBM CANADA LTD.	47,250
INGRID SAVARD	28,466
INLAND ALLCARE	134,516
JY CONTRACTING LTD.	58,282
KERR WOOD LEIDAL	58,840
KOOTENAY KIDS SOCIETY	63,583
KOOTENAY LAKE ELECTRIC LTD	34,097





## APPENDIX 'C' SCHEDULE OF PAYMENTS FOR THE PROVISION OF GOODS & SERVICES FOR THE FISCAL YEAR ENDED JUNE 30, 2021

Wanday Nama	2020-2021 Goods &
Vendor Name	Services \$
VOOTENIAV LAKE DAINTING	·
KOOTENAY LAKE TEACHERS SERENATION	41,496
KOOTENAY LAKE TEACHERS FEDERATION	207,682
MICROSOFT CANADA INC	147,142
MILLS PRINTING & STATIONARY CO. LTD	35,513
MINISTER OF FINANCE	58,118
MOUNTAIN MECHANICAL SALES&SERV. LTD	53,131
MUNICIPAL PENSION FUND	1,267,447
NELSON BUILDING CENTRE LTD.	106,217
NELSON EDUCATION LTD.	26,117
NORTH KOOTENAY LAKE COMMUNITY	31,000
NORTHSTAR GM LTD.	36,801
NUFLOORS	60,842
PACIFIC BLUE CROSS	1,243,155
PEBT IN TRUST C/O MORNEAU SHEPELL	1,338,464
POINTS WEST AUDIO VISUAL INC.	65,367
PROVINCE OF BRITISH COLUMBIA - EHT	974,488
RECEIVER GENERAL	2,982,976
RICOH CANADA INC.	203,372
RIMKUS CONSULTING GROUP CANADA INC	75,447
ROCKY MOUNTAIN ENERGY	284,972
S.C.RESTORATIONS LTD.	48,326
SELKIRK COLLEGE	119,626
SEXAUER LTD.	29,790
SFJ INC.	39,633
SOFTCHOICE	54,908
SOTROPA COMMUNICATIONS	89,002
STAPLES PROFESSIONAL INC	28,335
SULLIVAN STONE CO LTD.	32,982
SUPERIOR PROPANE INC	149,822
SUTHERLAND EXCAVATING	49,586
TEACHERS' PENSION FUND	3,992,287
TELUS COMMUNICATIONS	115,712
THE MANUFACTURERS LIFE INS CO	81,083
TOWN OF CRESTON	32,321
TRAINOR MECHANICAL CONTRACTORS LTD	1,472,156
TROY LIFE & FIRE SAFETY LTD.	43,249
TWIN RIVERS CONTROLS LTD.	109,506
VALLEY COMMUNITY SERVICES	88,000
VERITIV CANADA, INC.	32,476
VVI CONSTRUCTION LTD.	122,805
WASTE MANAGEMENT	95,080
WESTERN CANADA BUS	143,510
WOLSELEY CANADA INC.	26,371
WOOD WYANT INC.	74,207
WORKSAFE BC	568,121
Total Detailed Vendors > 25,000	22,069,222
Total Vendors <= 25,000	4,191,003
Total Payments for the Goods and Services	26,260,225

